



# PROPOSED 2025 RATE INCREASE & FUTURE FORECAST

CUSTOMER MEETINGS

JANUARY/FEBRUARY 2025

# AGENDA

1. Electricity Rate Trends & Perspectives - Proposed 5% Rate Increase
2. Cost Increase Drivers
3. What is Benton PUD Doing to Increase Value & Mitigate Cost Increases?
4. Closing Thoughts

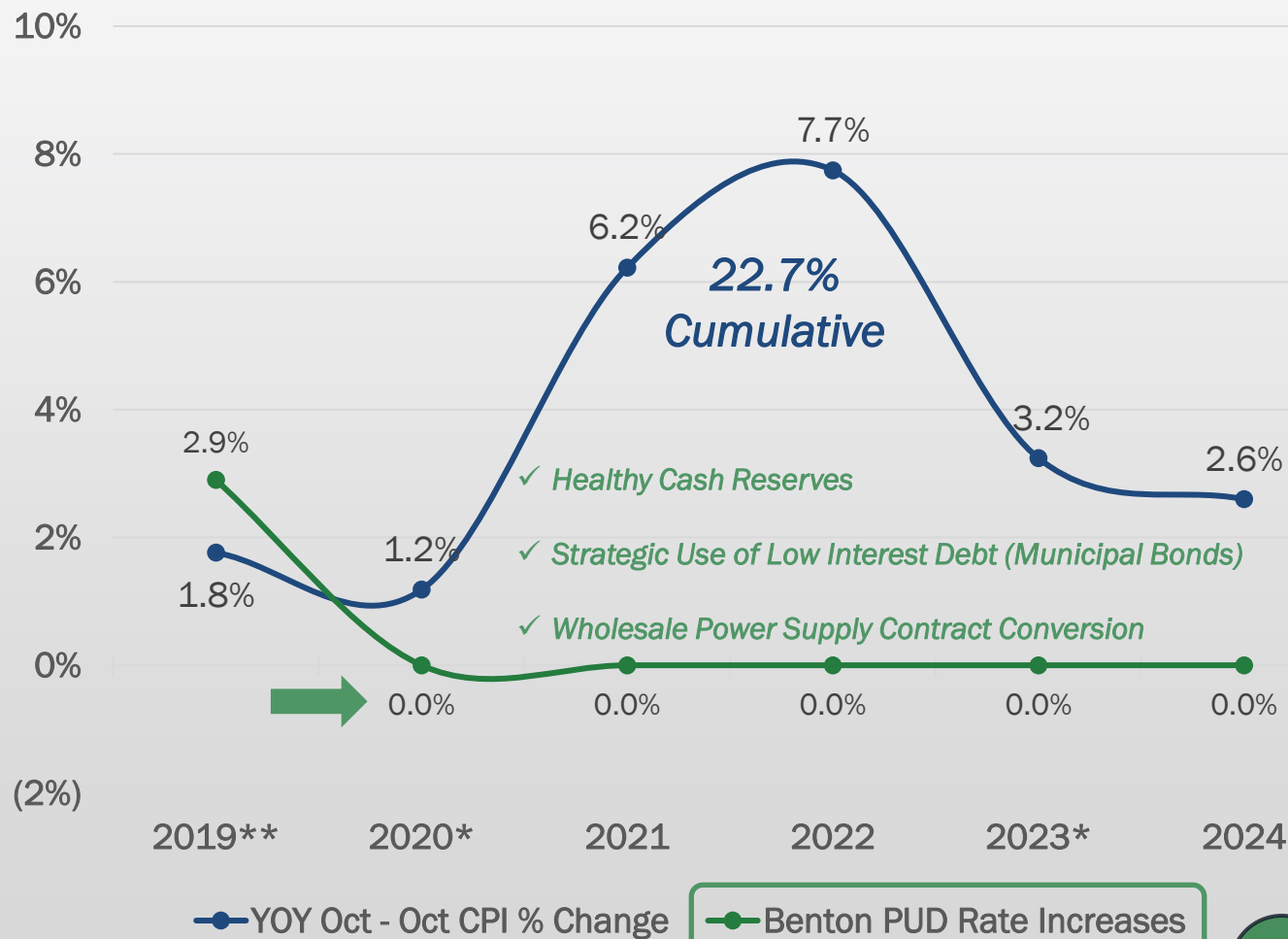
# HOLDING THE LINE ON RATES DURING HIGH INFLATION

2019 - 2024  
22.7% Cumulative CPI-U Increase

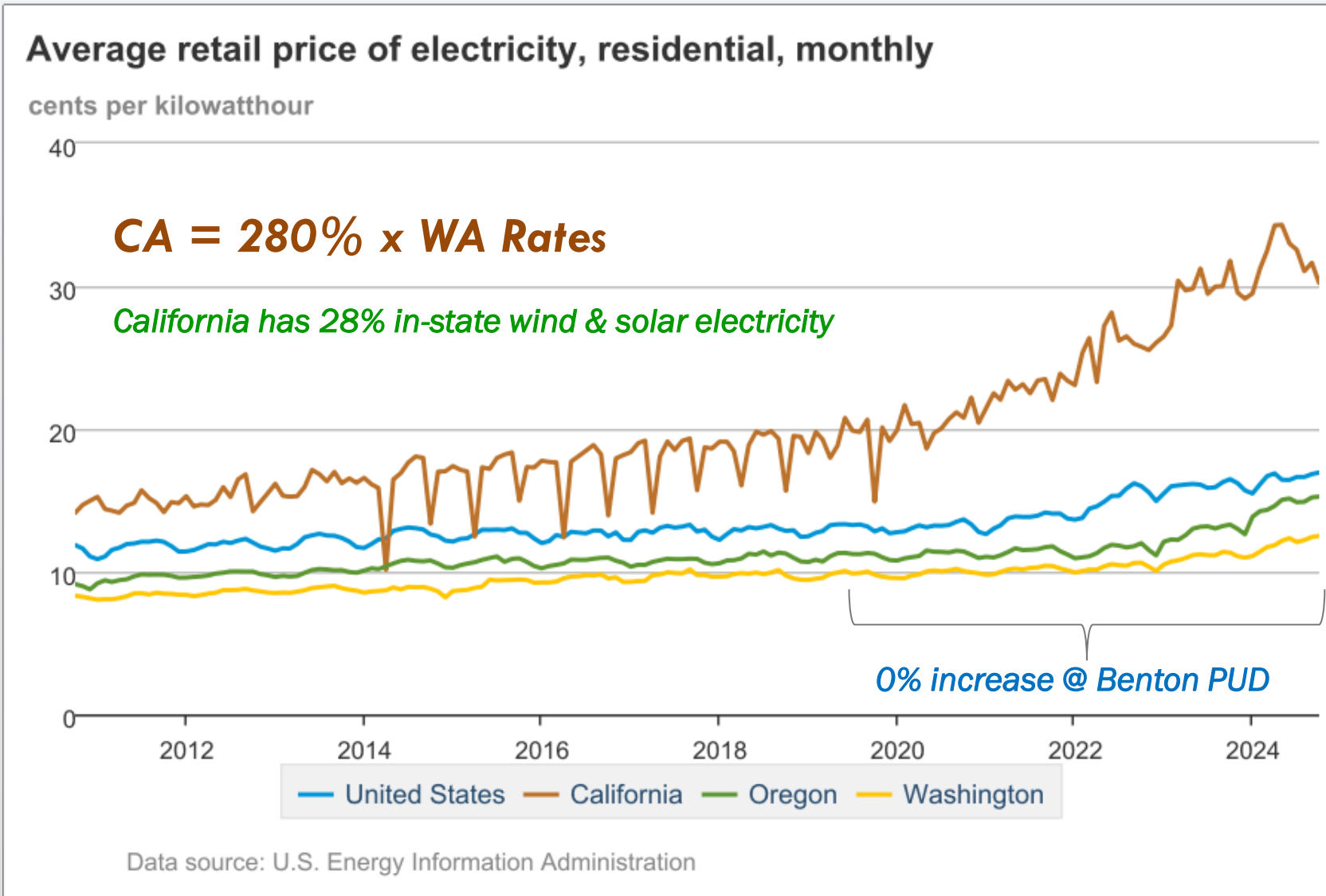
**CPI** | CONSUMER PRICE INDEX



Consumer Price Index for All Urban Consumers (CPI-U)  
Year over Year % Change from 2019 - 2024



# RESIDENTIAL ELECTRICITY RATES INCREASING



82% increase  
in California

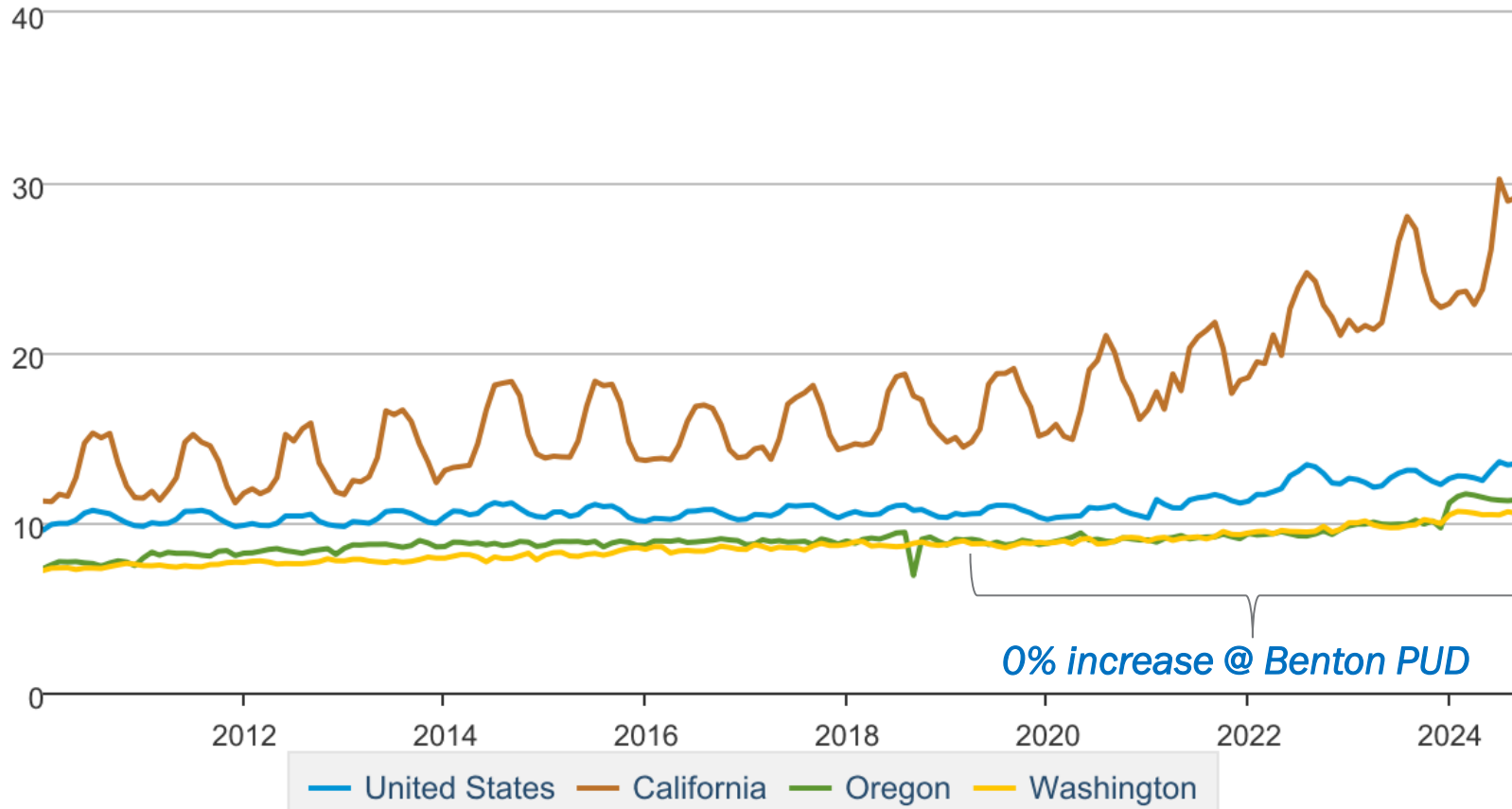
October 2019  
to  
October 2024

28% increase  
in Washington

# COMMERCIAL ELECTRICITY RATES INCREASING

## Average retail price of electricity, commercial, monthly

cents per kilowatthour



+56% increase  
in California

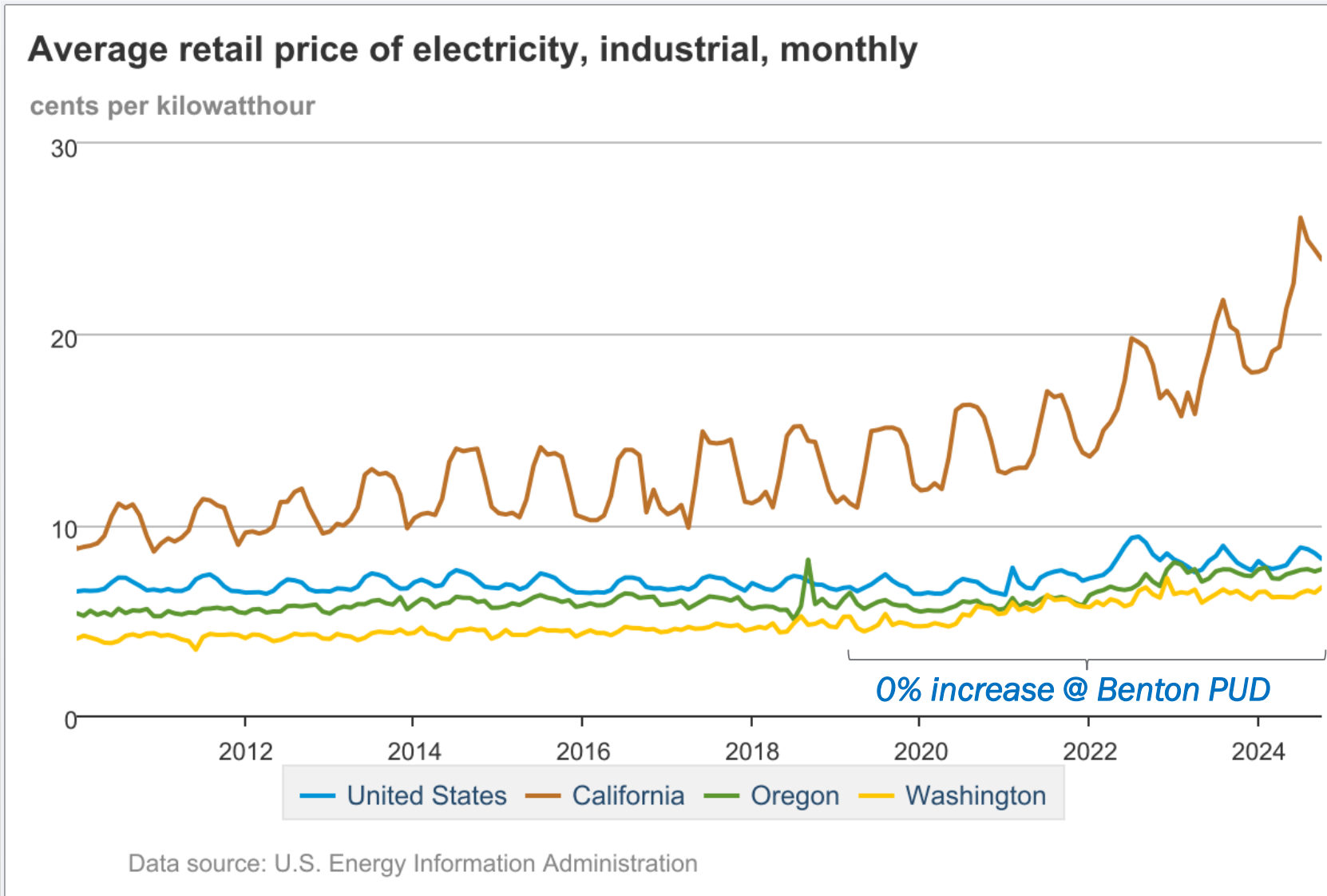
October 2019  
to  
October 2024

24% increase  
in Washington

0% increase @ Benton PUD

Data source: U.S. Energy Information Administration

# INDUSTRIAL ELECTRICITY RATES INCREASING

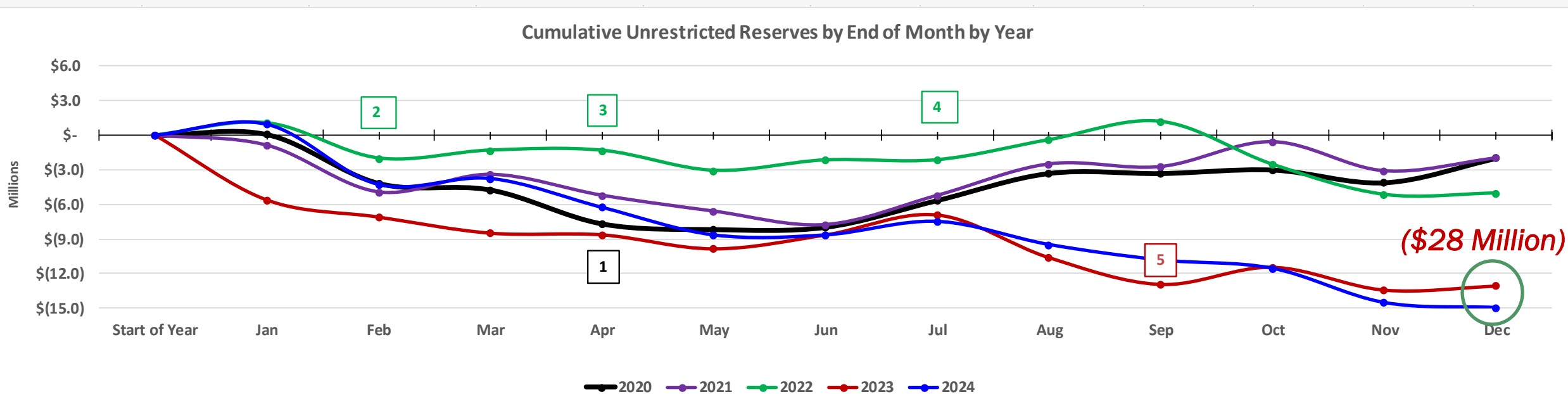


+60% increase  
in California

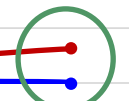
October 2019  
to  
October 2024

38% increase  
in Washington

# CASH RESERVE HISTORY (2020 – 2024)



**(\$28 Million)**



Note: Any money disbursed for a bid guarantee, received from the Climate Commitment Act auction proceeds, or received from issuing bonds was removed for comparison purposes (i.e. 2020 bond issue and 2023 bond issue).

**Other Notable Information:**

Weather can play a major factor with customer loads (retail revenue) that can ultimately increase or decrease the District's Unrestricted Reserves.

1. (2020 - April) Reserves were drawn down an additional \$2.2 million due to two factors. First, April included a third payroll and fifth accounts payable cycle because of how the calendar aligned with these cycles (~\$1.5 million timing issue). In previous years, May included these additional cycles. Second, past due accounts are above normal levels (~\$0.7 million higher).
2. (2022 - February) Adjusted balance down ~\$6.3 million for January BPA invoices that were paid in March due to timing of when the invoices were issued. These invoices are typically paid in February.
3. (2022 - April) Adjusted balance down ~\$5.7 million for March BPA invoices that were paid in May due to timing of when the invoices were issued. These invoices are typically paid in April.
4. (2022 - July) Adjusted balance down ~\$4.3 million for June BPA Power invoice that was paid in August due to timing of when the invoice was issued. This invoice is typically paid in July.
5. (2023 - September) Adjusted balance down ~\$5.3 million for August BPA power and transmission invoices that were paid in October due to timing of when the invoice was issued. These invoice would typically pay in September.



# Optimistic Forecast from Nov 2024

Description		2023 Actual	2024 Projected	2025	2026	2027	2028	2029
Nov 2024	Projected Rate Increase	-	-	Apr 1 5.0%	Mar 1 2.0%	Mar 1 2.0%	Mar 1 2.0%	Mar 1 2.0%
	Unrestricted DCOH	131	133	107	100	107	147	125
	Construction Account DCOH	46	-	-	-	47	-	-
	Net Income	\$9.3M	\$9.2M	\$10.9M	\$7.4M	\$8.4M	\$9.3M	\$7.9M
	Total Unrestricted Reserves	\$49.0M	\$48.3M	\$39.0M	\$37.7M	\$40.8M	\$56.5M	\$49.7M
	Construction Account Reserves	\$17.3M	-	-	-	\$18.0M	-	-
	Debt to Capitalization	31%	29%	27%	25%	29%	28%	26%

**+13%**  
cumulative rate increase

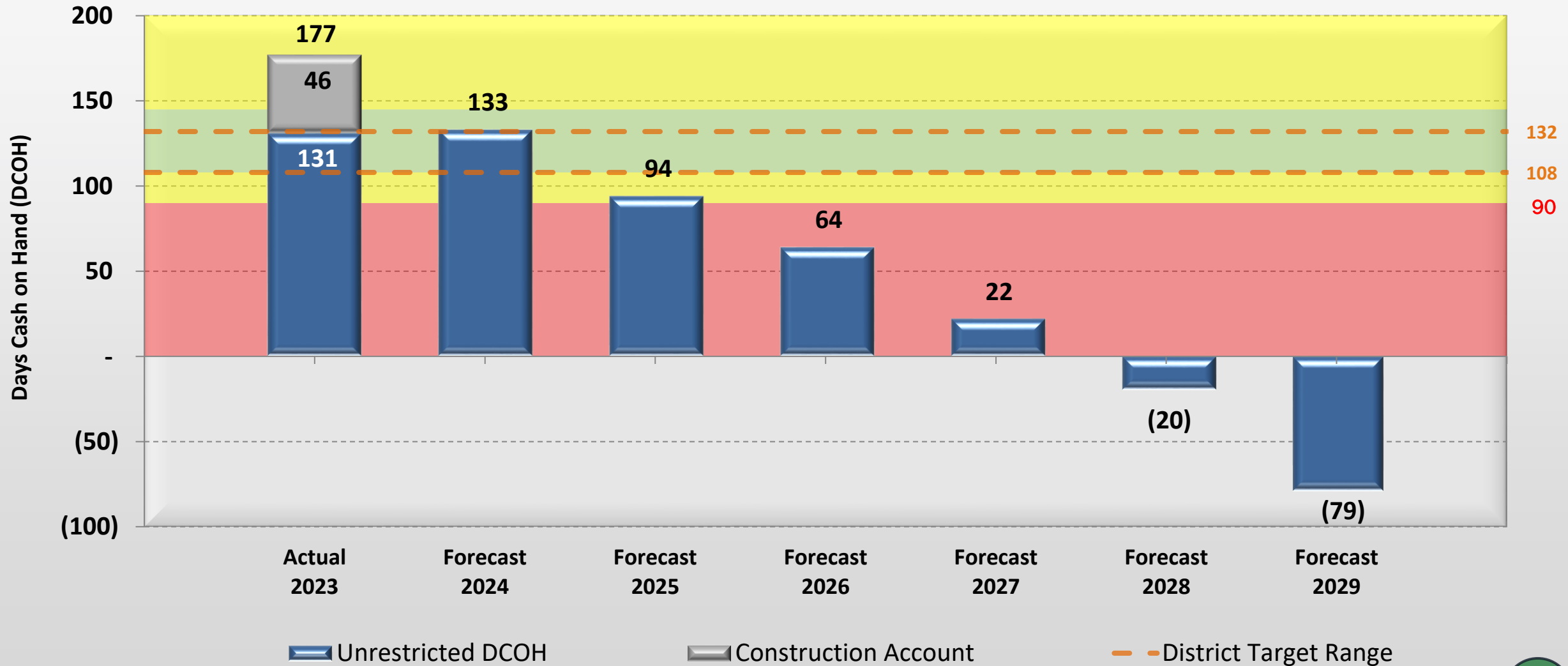
\$25M Bond issue in Q4 2027

**Staff's Recommendation**



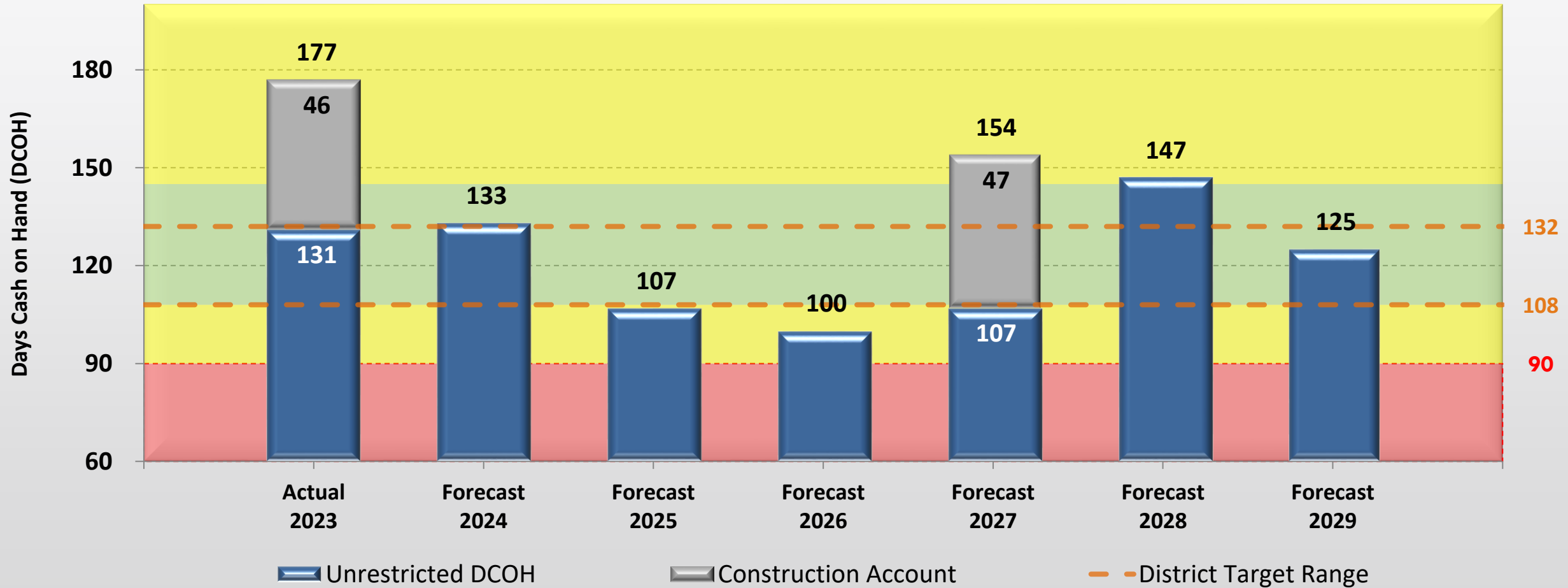
# FORECASTED UNRESTRICTED RESERVES / DAYS CASH ON HAND

## TAKING NO ACTION

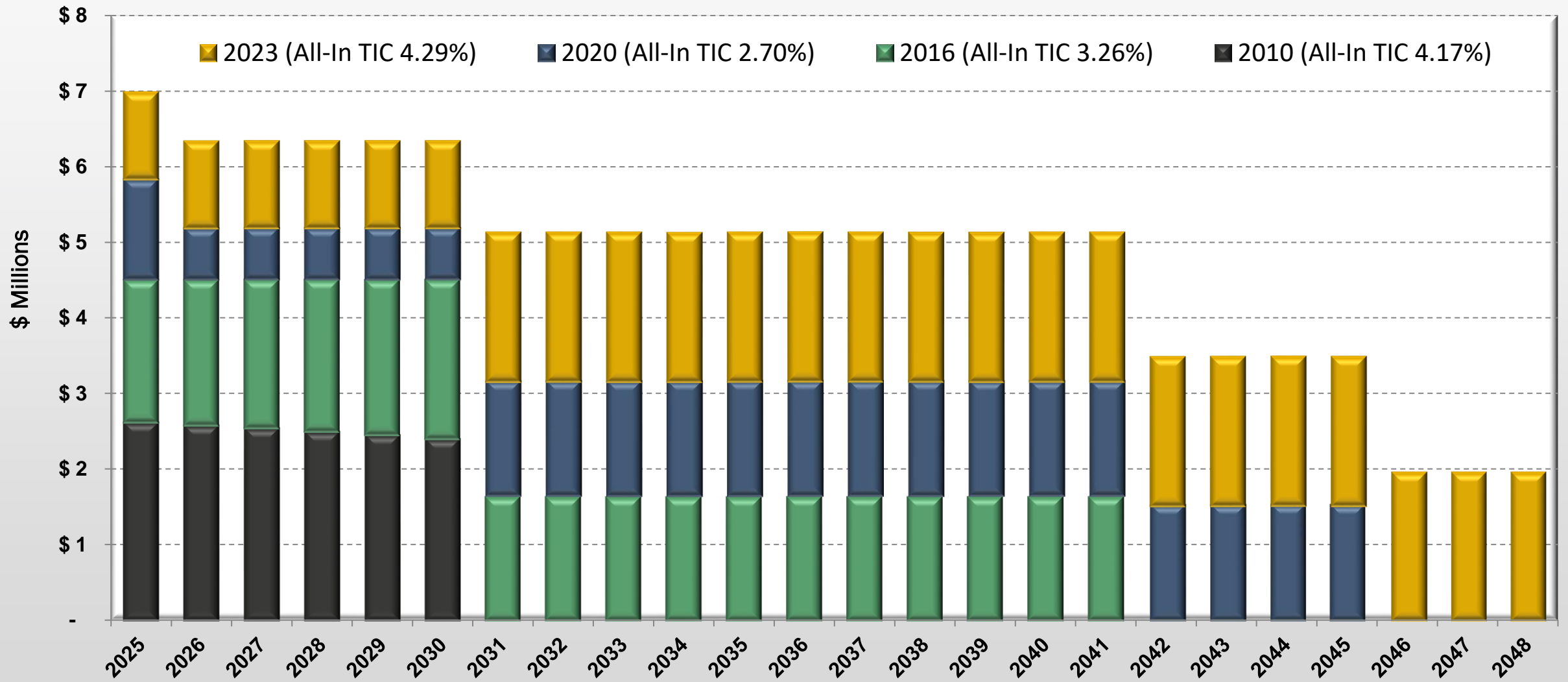


# FORECASTED UNRESTRICTED RESERVES / DAYS CASH ON HAND

(2025: 5% | 2026-2029: 2% | \$25M BOND ISSUE Q4 2027)



# CURRENT DEBT SERVICE SCHEDULE



# STAFF'S RECOMMENDATION

- 5% rate increase effective April 1, 2025
  - Applied evenly to **all rate classes**
  - Applied evenly to **all rate components** (Energy, Demand, & Daily System Charge)

## Residential Example

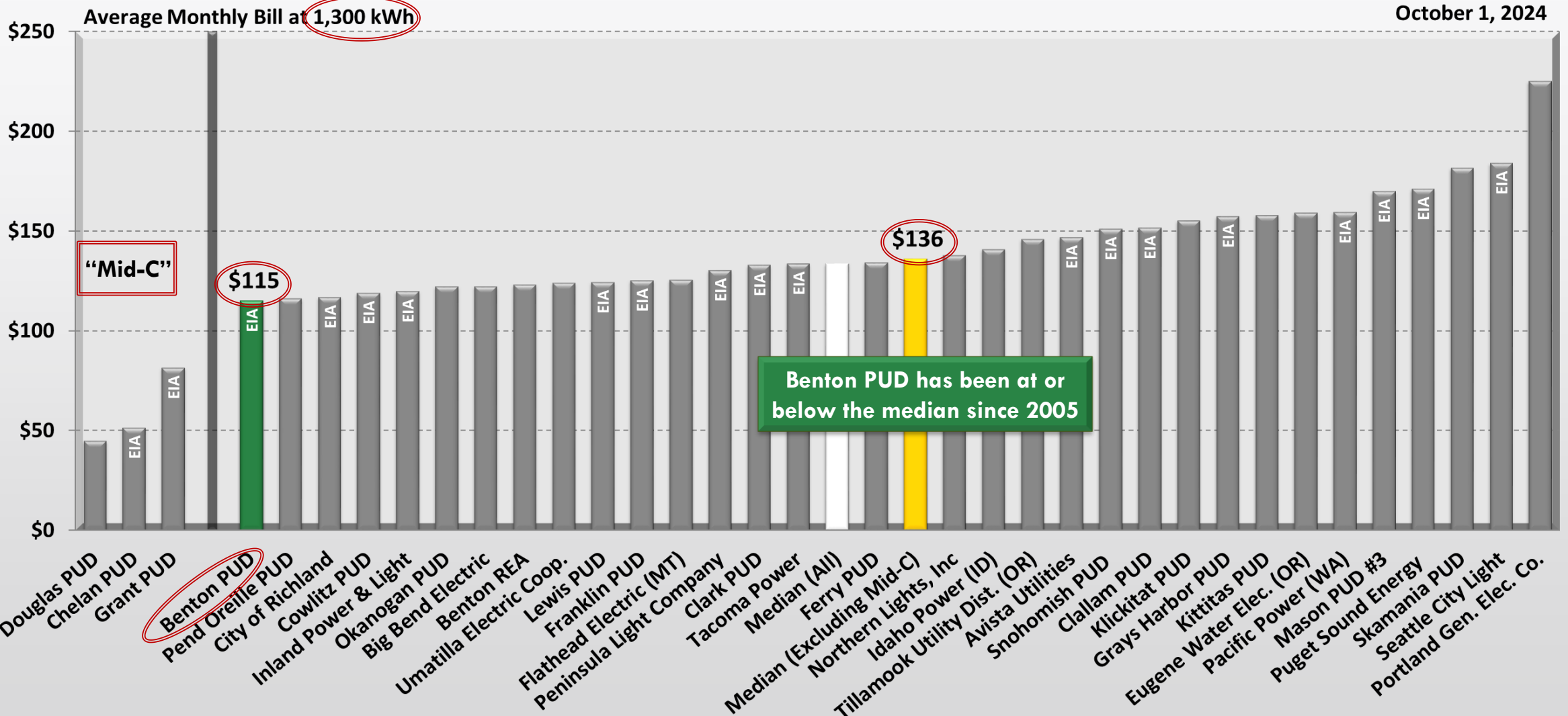
Billing Determinants	Current Rate	Proposed Rate*
Daily System Charge	\$0.63 per day	\$0.66 per day
Energy Charge	\$0.0688 per kWh	\$0.0722 per kWh
Demand Charge	\$1.00 per KW	\$1.05 per KW

\*Rate increase percentages and effective dates require explicit commission approval by resolution prior to implementation

# MONTHLY BILL COMPARISON

## RESIDENTIAL

Billing Determinants	Current Rate
Daily System Charge	\$0.63 per day
Energy Charge	\$0.0688 per kWh
Demand Charge	\$1.00 per KW

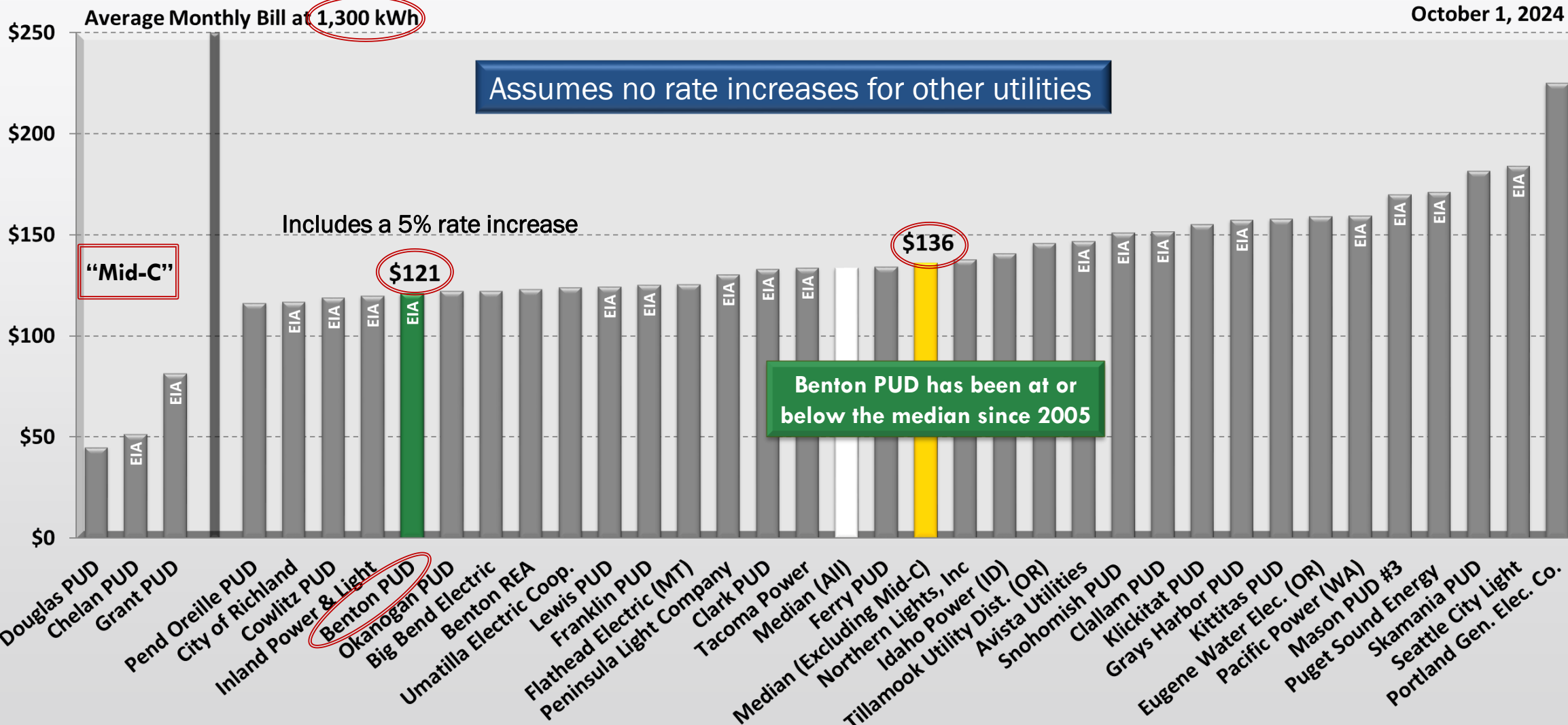


Average bill information has been calculated by Benton PUD staff from publicly available information from other utilities' websites. Calculation is Benton PUD's best effort to provide comparable information.

# MONTHLY BILL COMPARISON

## RESIDENTIAL

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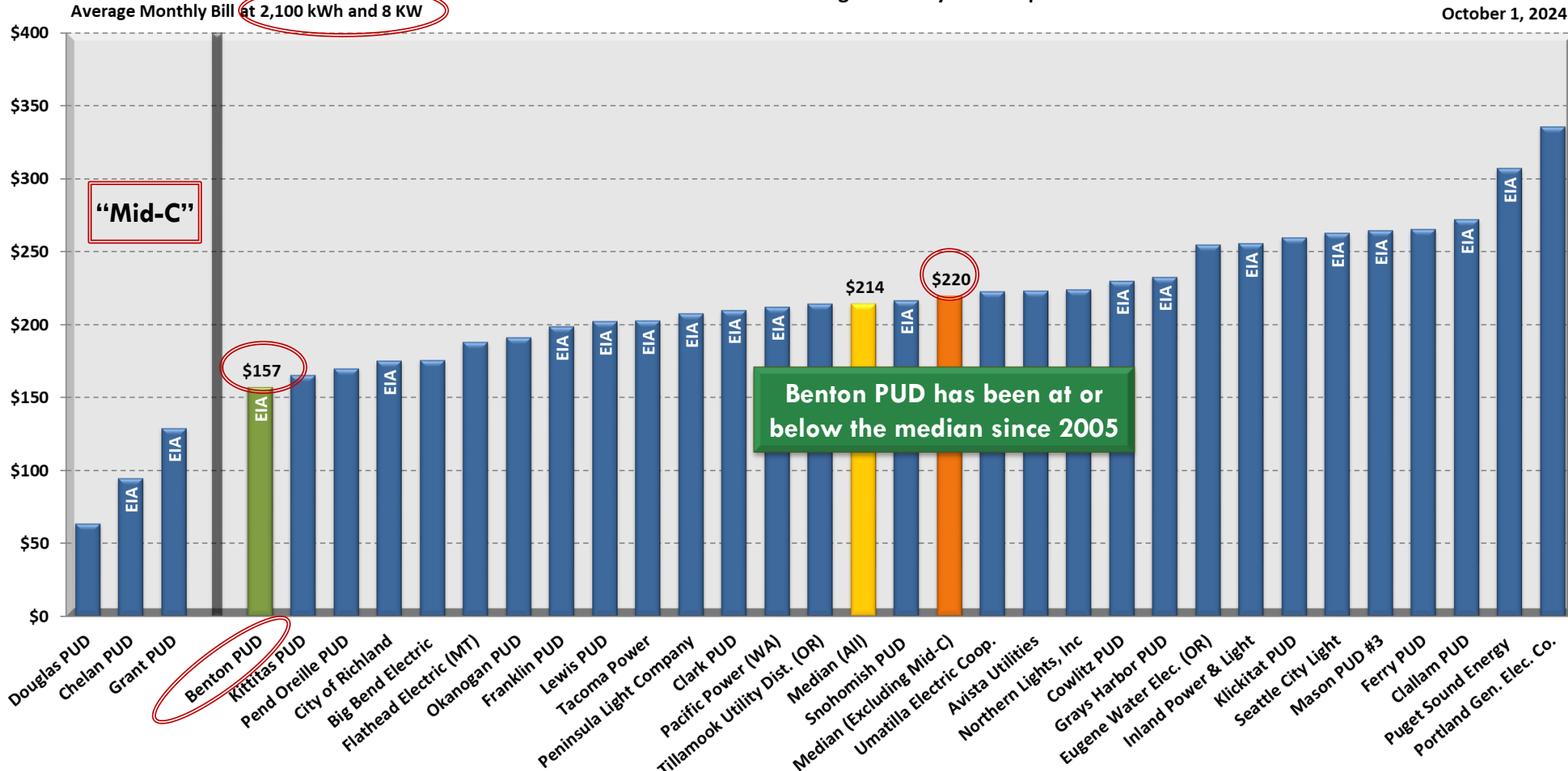


# MONTHLY BILL COMPARISON

## SMALL GENERAL SERVICE (MULTI-PHASE)

Billing Determinants	Current Rate
Daily System Charge	\$0.82 per day
Energy Charge	\$0.0592 per kWh
Demand Charge	\$1.00 per KW

Small General Service Average Monthly Bill Comparison

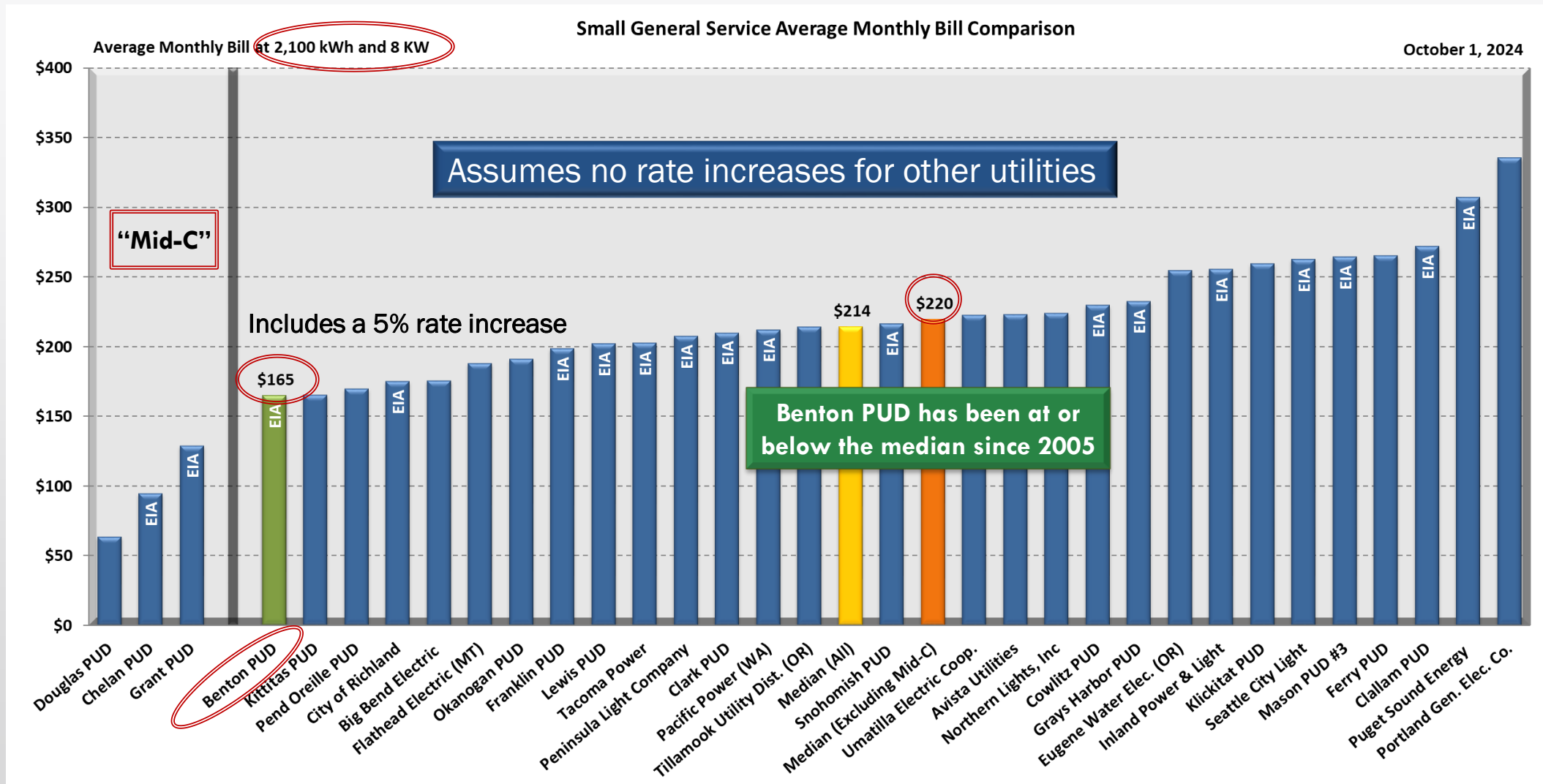


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# MONTHLY BILL COMPARISON

## SMALL GENERAL SERVICE (MULTI-PHASE)

Billing Determinants	Current Rate	Proposed Rate*
Daily System Charge	\$0.82 per day	\$0.86 per day
Energy Charge	\$0.0592 per kWh	\$0.0622 per kWh
Demand Charge	\$1.00 per KW	\$1.05 per KW



Average bill information has been calculated by Benton PUD staff from publicly available information from other utilities' websites. Calculation is Benton PUD's best effort to provide comparable information.

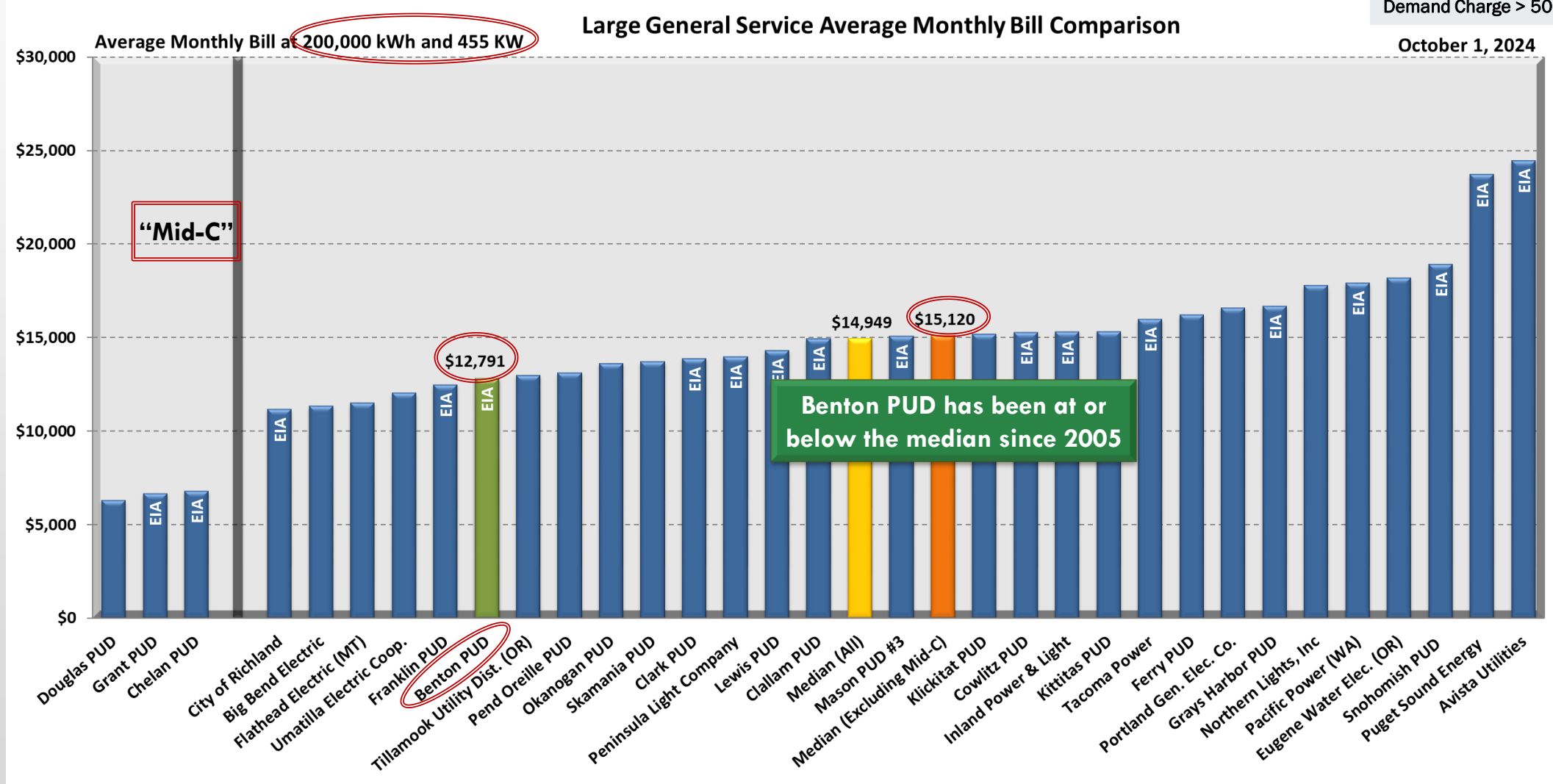
\*Rate increase percentages and effective dates require explicit commission approval by resolution prior to implementation



# MONTHLY BILL COMPARISON

## LARGE GENERAL SERVICE

Billing Determinants	Current Rate
Daily System Charge	\$2.01 per day
Energy Charge	\$0.0469 per kWh
Demand Charge ≤ 50	\$1.00 per KW
Demand Charge > 50	\$8.15 per KW



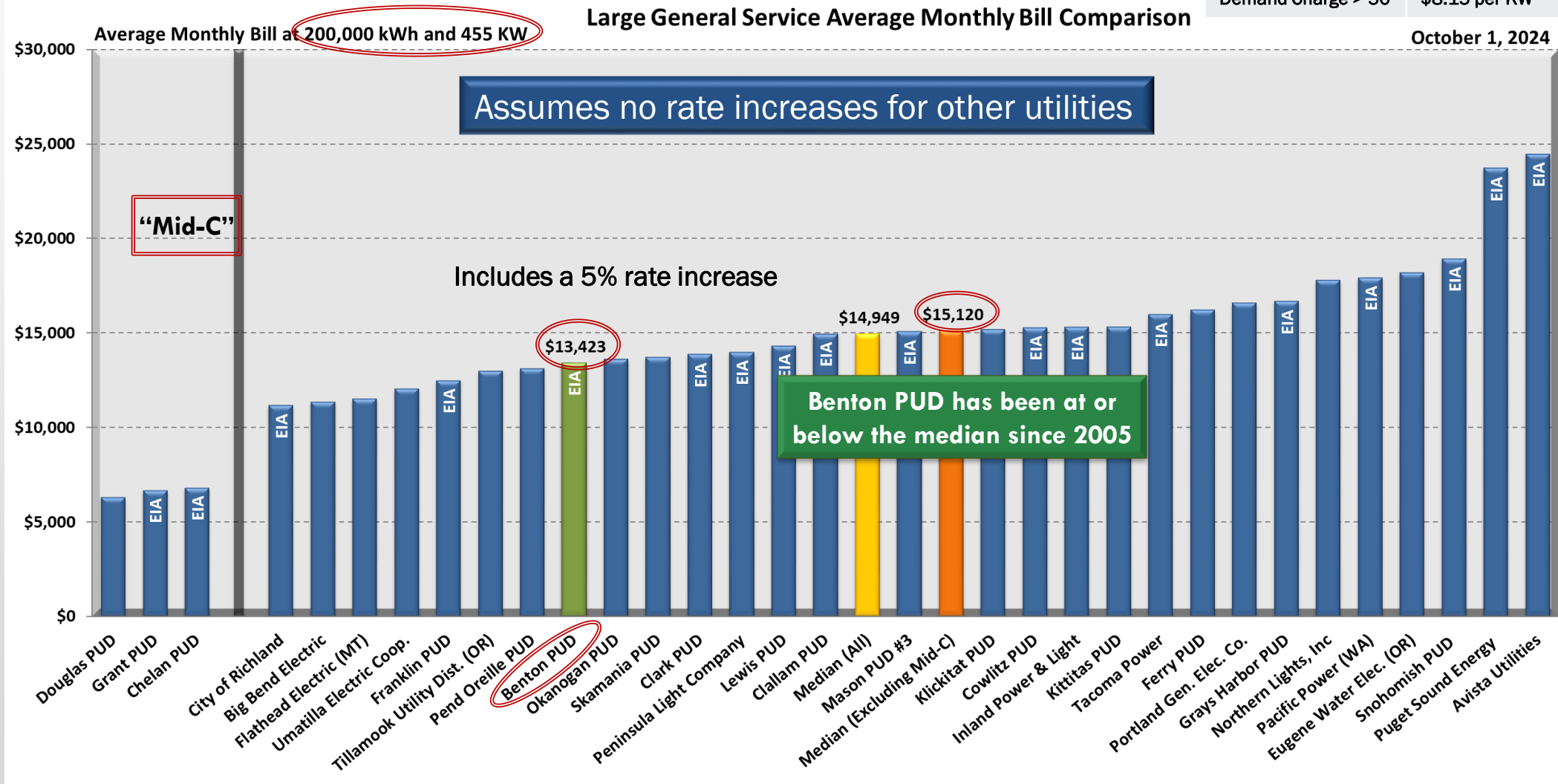
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# MONTHLY BILL COMPARISON

## LARGE GENERAL SERVICE

Billing Determinants	Current Rate	Proposed Rate*
Daily System Charge	\$2.01 per day	\$2.11 per day
Energy Charge	\$0.0469 per kWh	\$0.0492 per kWh
Demand Charge ≤ 50	\$1.00 per KW	\$1.05 per KW
Demand Charge > 50	\$8.15 per KW	\$8.56 per KW

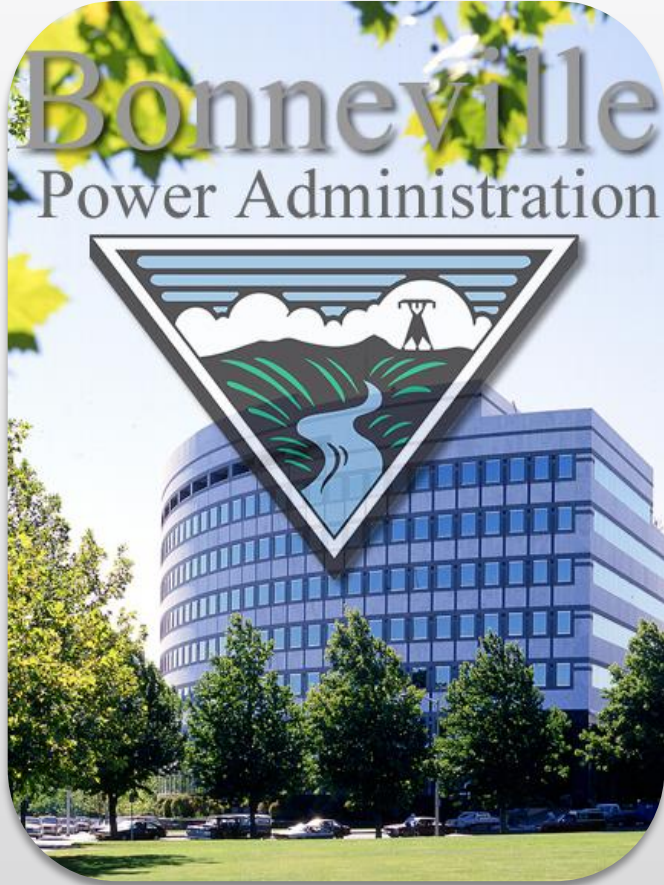


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# COST DRIVER REVIEW



Power Costs



Supply Chain



Labor & Benefits

# POWER COSTS ARE ON THE RISE

ENVIRONMENT  
AMERICA

## Washington state commits to 100% clean energy

Washington is the latest state to go all-in on clean, carbon-free electricity.



Washington is the latest state to go all-in on clean, carbon-free electricity.

On May 7, Gov. Jay Inslee signed the 100% clean electricity bill into law,

Outside of Existing Hydropower and CGS Nuclear, there is *no such thing as* reliable, *affordable* & CO2-free electricity

CLEARING UP • Dec. 10, 2024 • No. 2188

## SUPPLY & DEMAND

### BPA Proposes Double-Digit Increases for Both Power and Transmission

by Steve Ernst

The Bonneville Power Administration's Tier 1 power rates would increase by 10.8 percent and transmission rates would jump by an average of 24 percent, under an initial rate proposal for fiscal years 2026 to 2028, the federal power marketing agency announced on Dec. 9.

The rate case proposal comes almost a month after the agency formally announced plans to adjust its transmission tariff to include a new Generator Interconnection Withdrawal Charge.

The proposal would subject power developers to a charge of between \$5 million and \$10 million if an interconnection request is withdrawn or deemed withdrawn after executing a Phase 2 Cluster Study Agreement. The charges increase, depending on how far into the cluster study process the project is withdrawn, according to the [BP-26 Partial Rates Settlement Agreement](#).



U.S. Department of Energy/Flickr

Bonneville Power Administration transmission towers and lines with Mount Hood in the background.

understands the drivers leading to the proposed rate increase

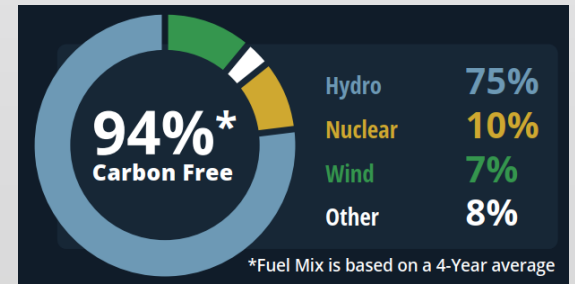
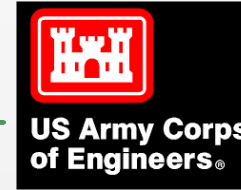
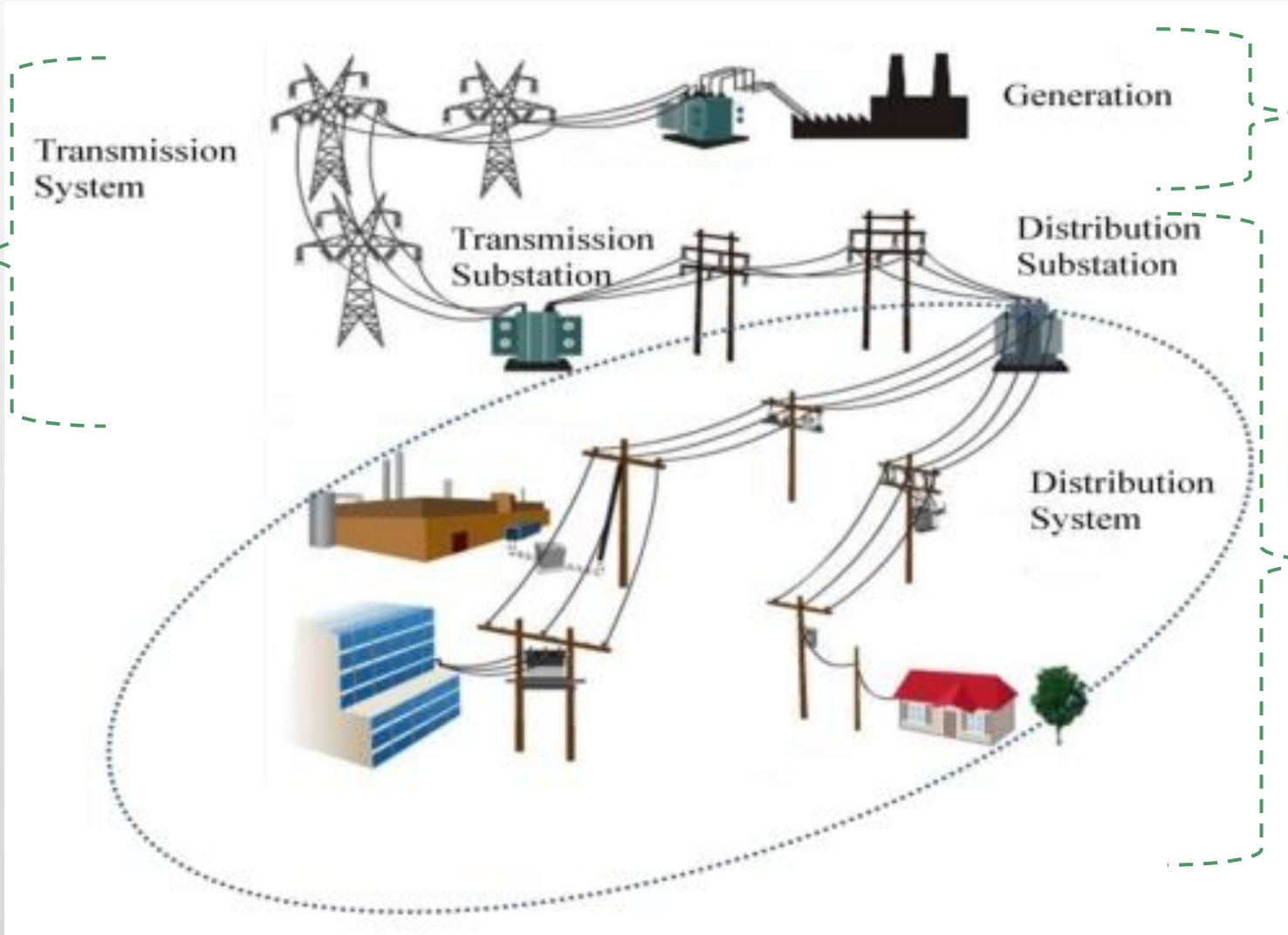
- ✓ Power Costs Increasing 9.8%
- ✓ Transmission Costs Increasing 21%
- ✓ Tier-2 Rates Up 94% over 2020 Rate (\$68/MWh versus \$35/MWh)

# ELECTRICITY SUPPLY CHAIN

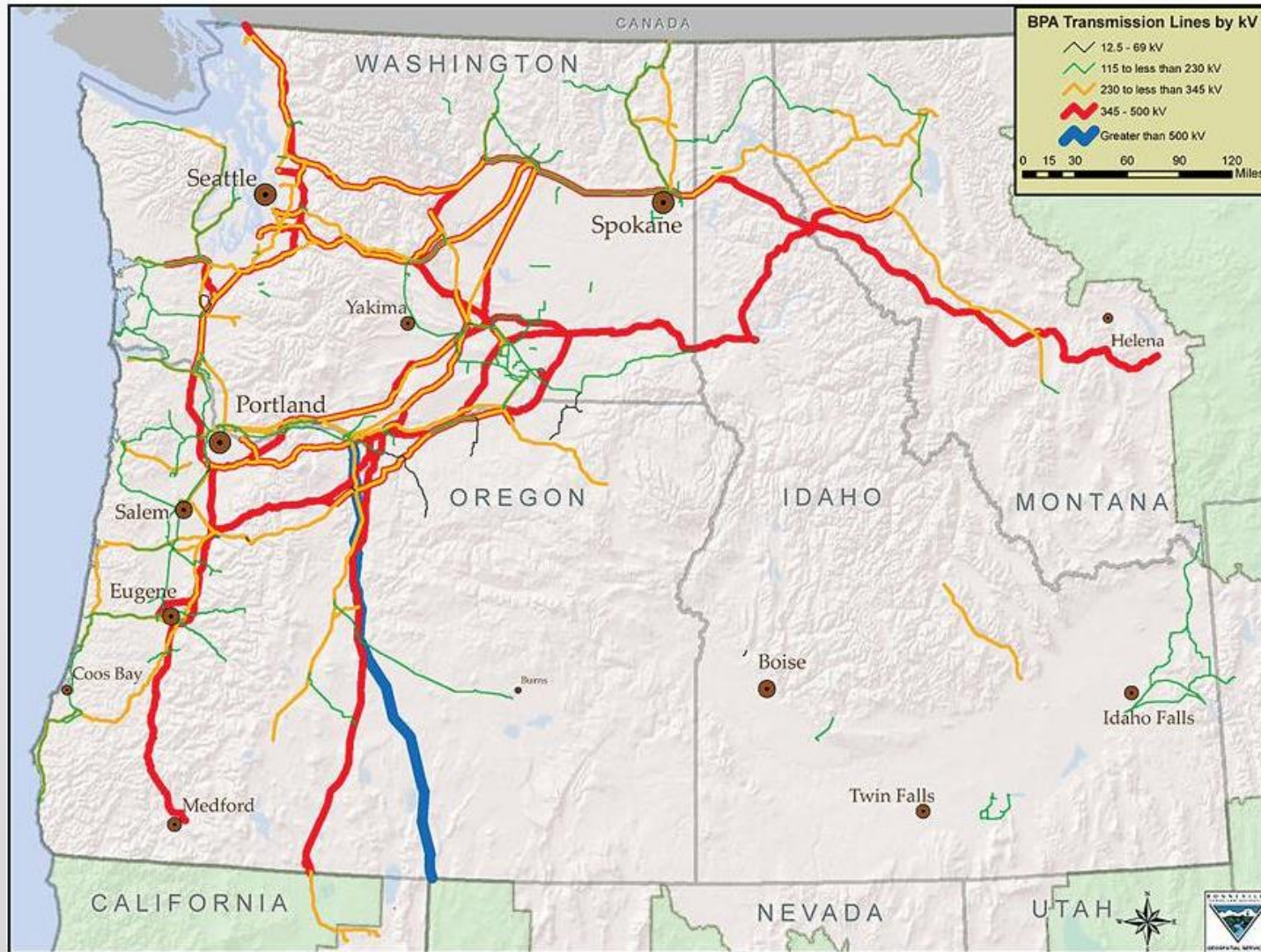


Federal Power Marketer

- 31 Federal Hydroelectric Dams
- Columbia Generating Station nuclear plant



# BPA TRANSMISSION LINES: *HOW THE POWER FLOWS*



## Transmission system

Operating voltage	Circuit miles
1,100 kV	1
1,000 kV	264 <sup>10</sup>
500 kV	4,860
345 kV	570
287 kV	229
230 kV	5,337
161 kV	119
138 kV	56
115 kV	3,440
below 115 kV	301
<b>Total<sup>11</sup></b>	<b>15,179</b>

<sup>10/</sup> BPA's portion of the PNW/PSW direct-current intertie. The total length of this line from The Dalles, Oregon, to Los Angeles, California is 846 miles.  
<sup>11/</sup> Total circuit miles as of February 2019.

***BPA Owns & Operates  
75% of Northwest Grid***

# BPA Hydropower: Foundation of Public Power Supply



## Federal Power Marketer

- 31 Federal Hydroelectric Dams
- Columbia Generating Station nuclear plant

## Customers

124

Cooperatives	54
Municipalities	42
Public utility districts	28
Federal agencies	7
Investor-owned utilities	6
Direct-service industries	1
Port districts	1
Tribal utilities	3
<b>Total</b>	<b>142</b>

- Investor-Owned Utilities do not receive physical firm electricity
  - Receive *financial payments* on behalf of residential & farm customers (residential exchange program)

# INVESTOR-OWNED UTILITIES: *WUTC* REGULATED



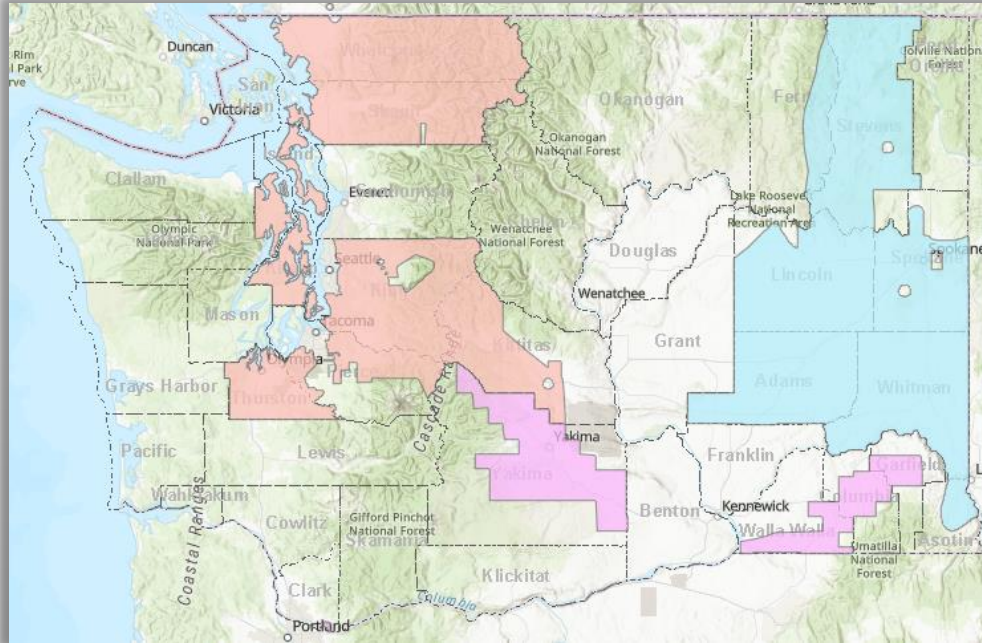
Avista Energy



PacifiCorp



Puget Sound Energy



Majority of WA state electricity sector  $CO_2$  emissions are attributable to IOUs

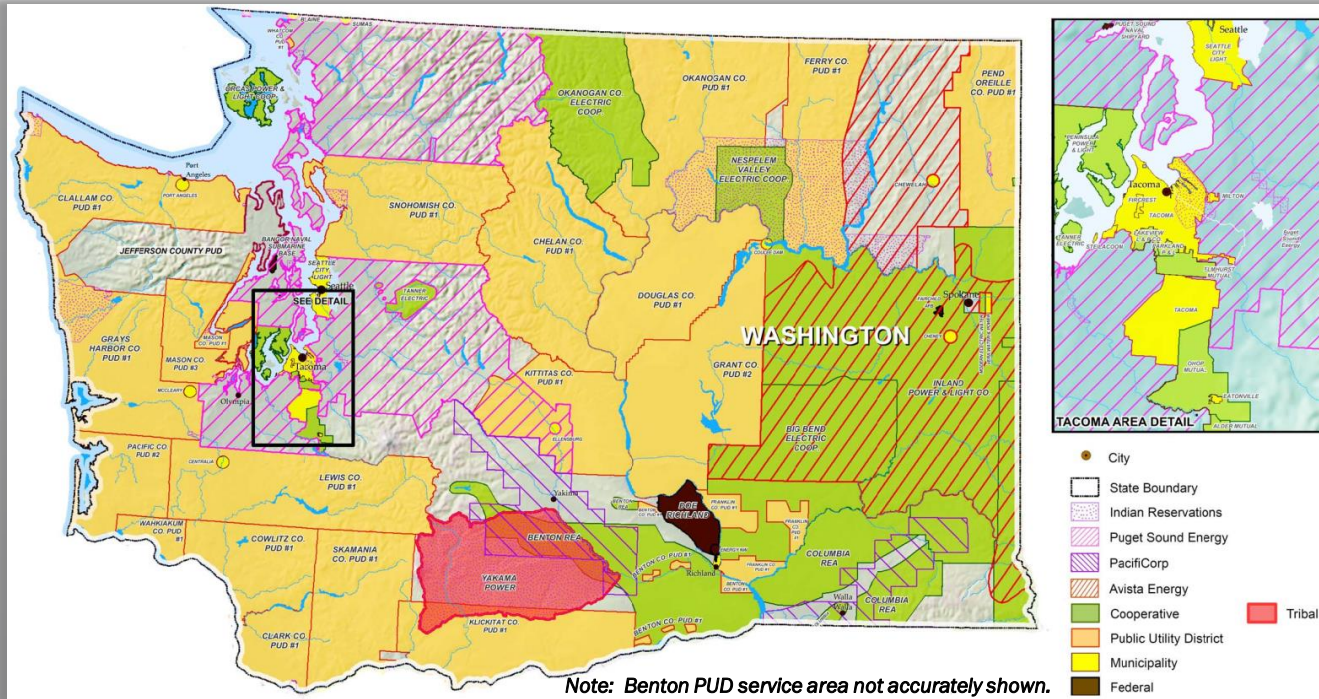
- ✓ PSE: +52% Non-Emitting
- ✓ Avista: +39%
- ✓ PacifiCorp: +25%

- Generation portfolio approved by **governor appointed** commissioners
- Guaranteed **rate-of-return** on investments
  - ▣ Rates regulated by WUTC
- Maximizing **shareholder** value is primary objective

*WUTC = Washington Utilities and Transportation Commission*



# CONSUMER-OWNED UTILITIES: *LOCAL CONTROL*

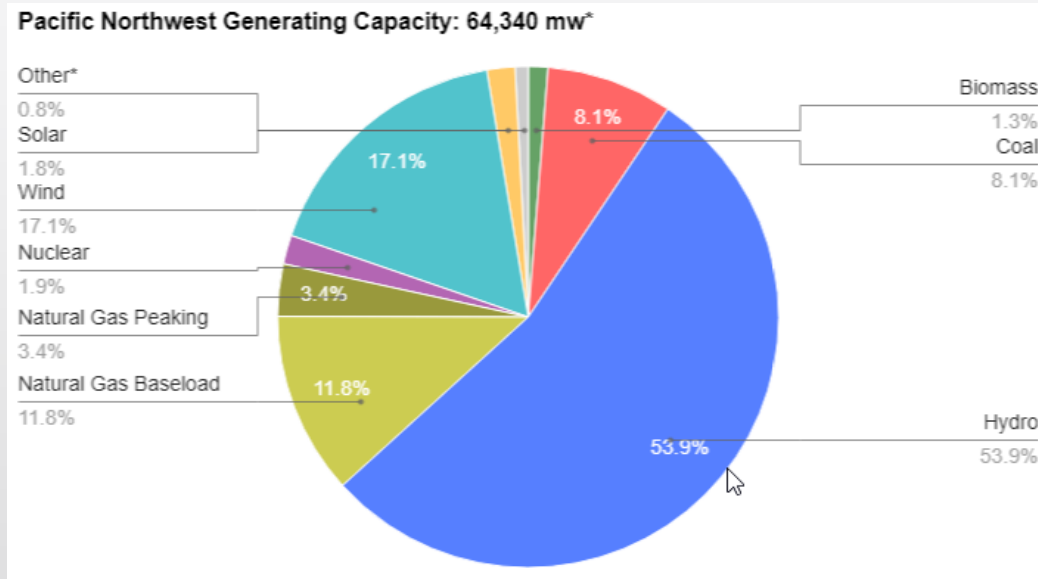


- Generation portfolio approved by locally elected boards/commissions but now **highly constrained by state law**
- Long time beneficiaries of low-cost **federal hydropower** marketed by the Bonneville Power Administration (**BPA**)
- **Not-for-Profit**
  - Rates Regulated by Local Boards/Commissions

Many consumer-owned utilities have **+95% non-CO<sub>2</sub> emitting** portfolios today

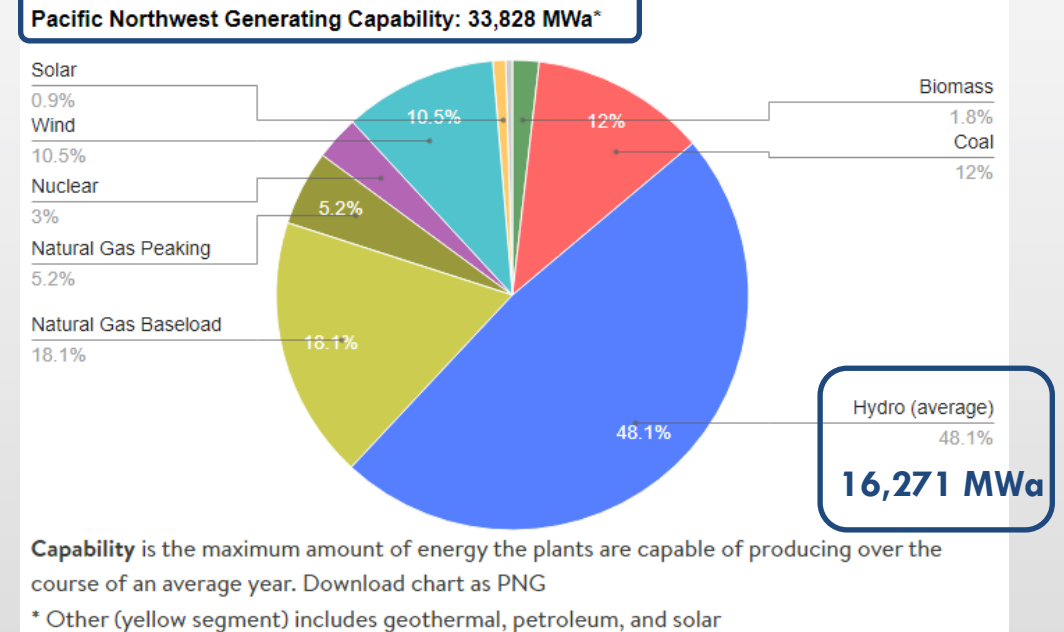
# HYDROPOWER: FOUNDATION OF PACIFIC NORTHWEST ELECTRICITY SUPPLY

## PNW Nameplate Capacity



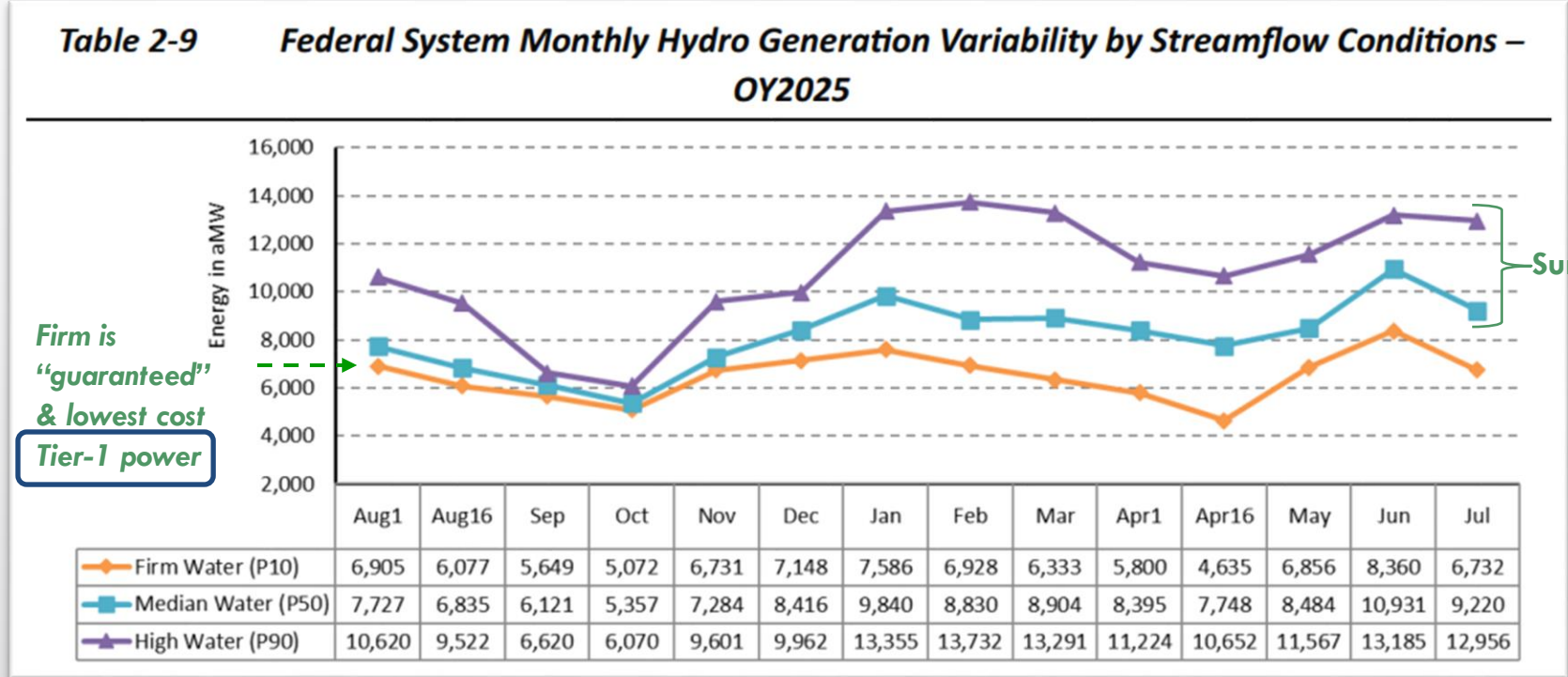
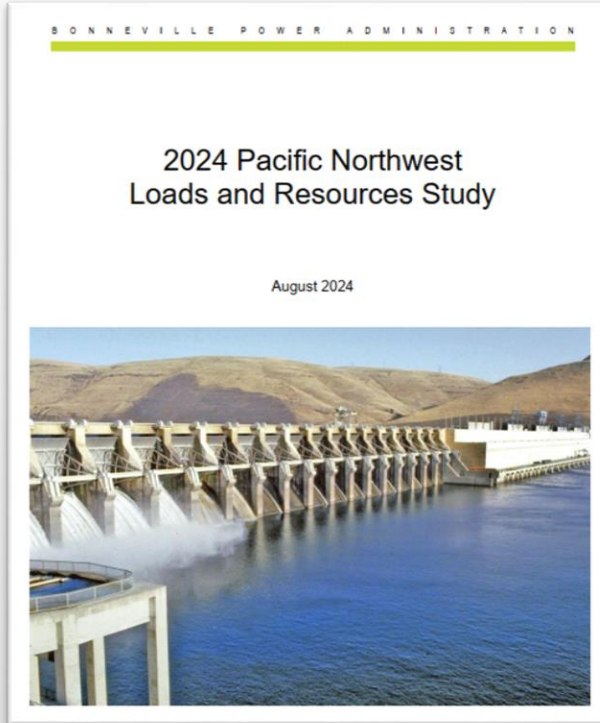
Source: <https://www.nwcouncil.org/energy/energy-topics/power-supply>

## PNW Annual Electricity Production



- ✓ WA State Annual Electricity Consumed > 10,000 MWa
  - 30% of PNW Total
  - 60% from Hydropower
  
- ✓ BPA represents ≈ 50% of hydro generation in average year

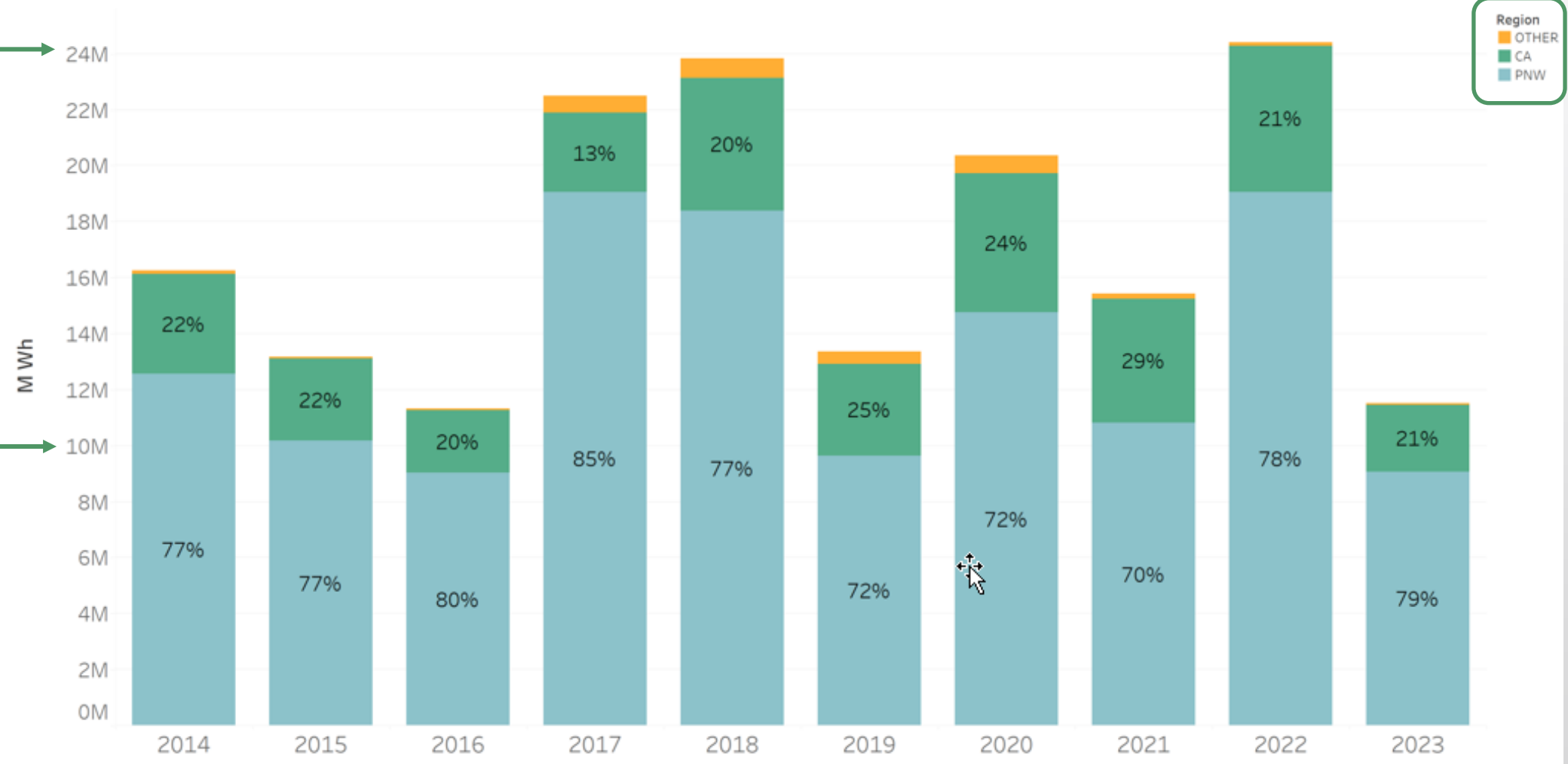
# BPA Hydro: Firm Energy is Spoken For



Lowest-cost *firm* Hydropower is spoken for. *Surplus* used to meet demand above firm allocations & *sold* in power markets to *buy down* BPA utility customer *rates*.

# BPA Hydro: Surplus Energy Sales Energy

Bonneville Power Surplus Sales MWh by FY

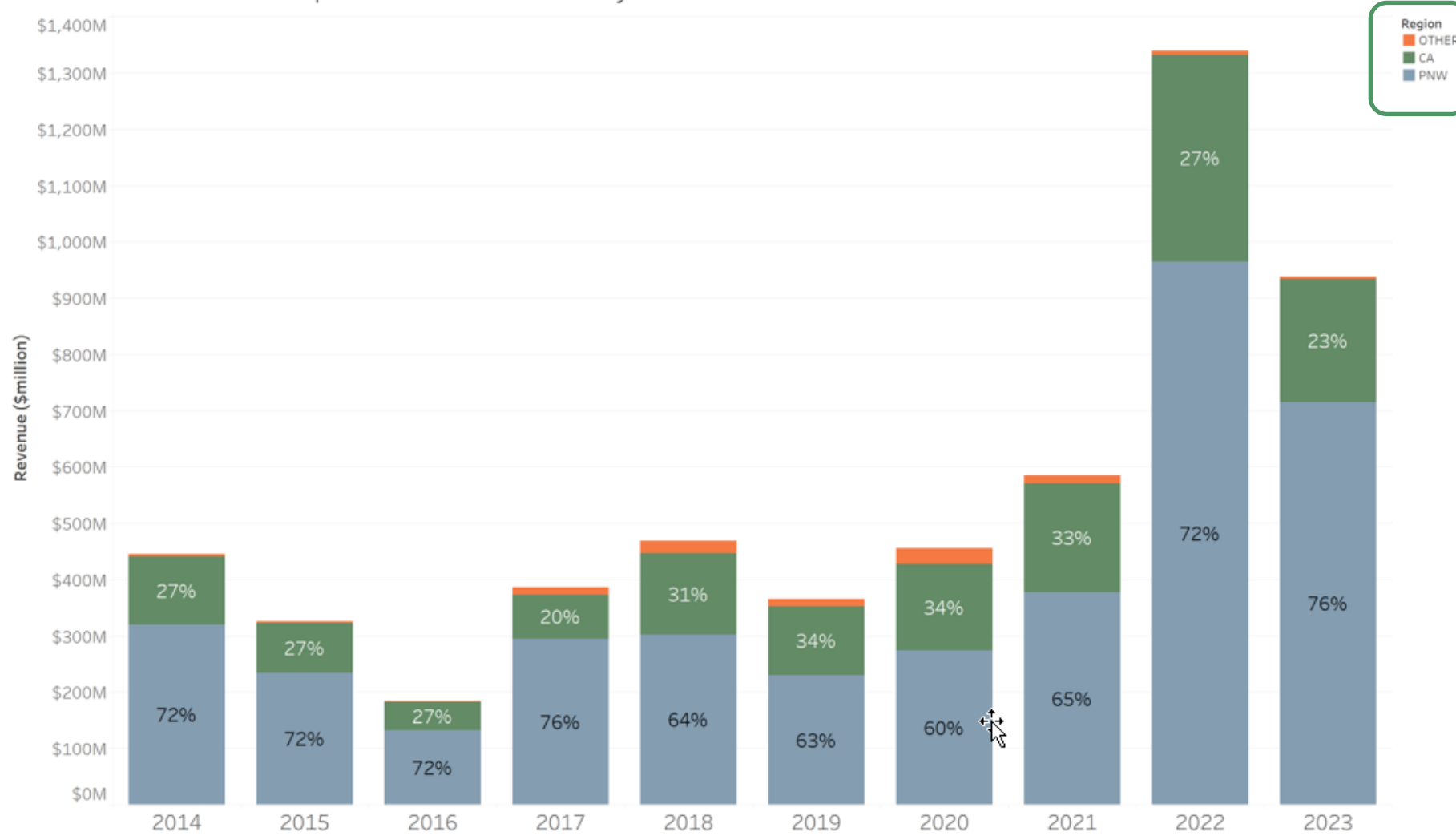


2,740 aMW →

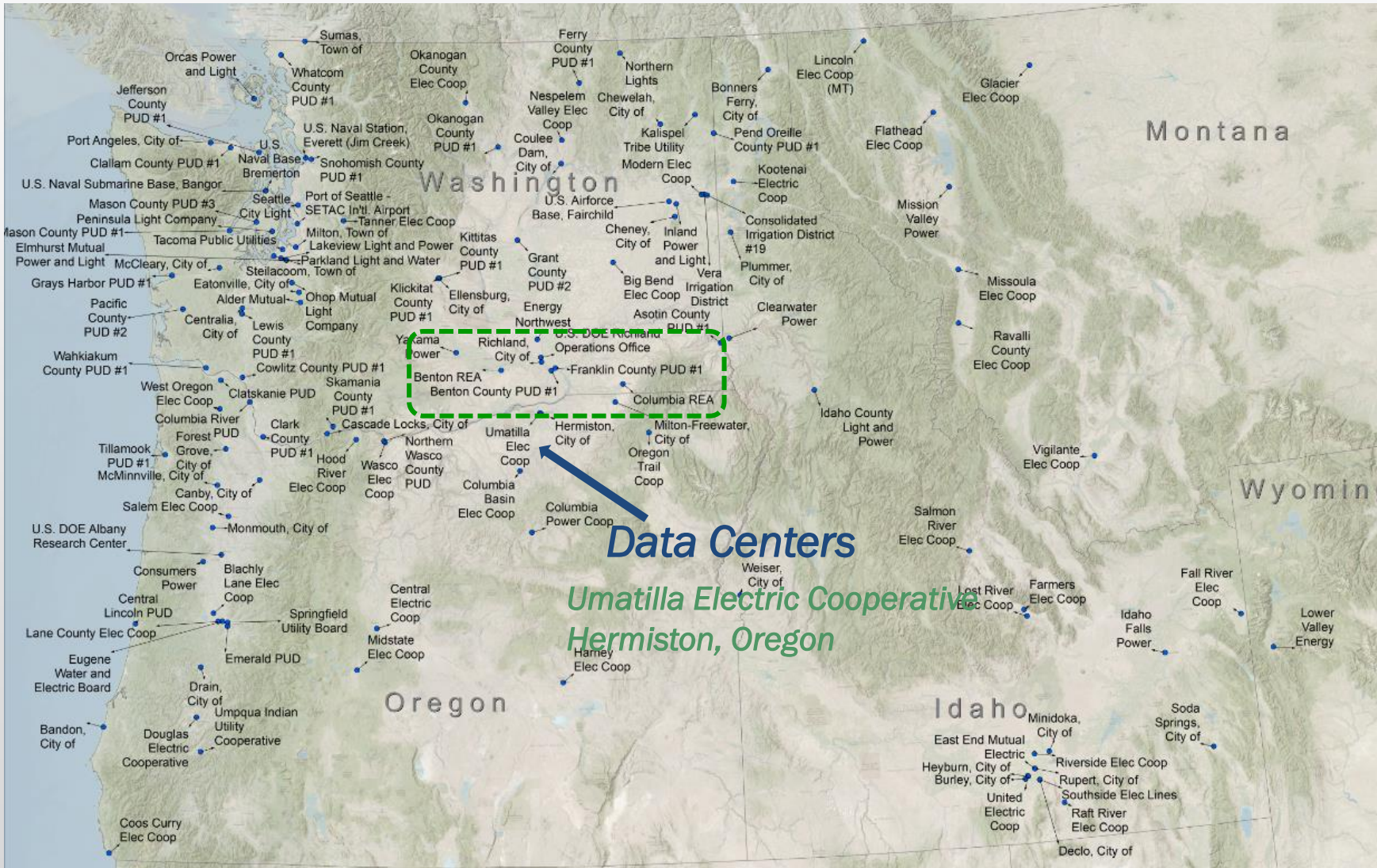
1,141 aMW →

# BPA Hydro: Surplus Energy Sales Revenue

Bonneville Power Surplus Sales Revenue by FY



# Tri-Cities Area: Electricity Demand



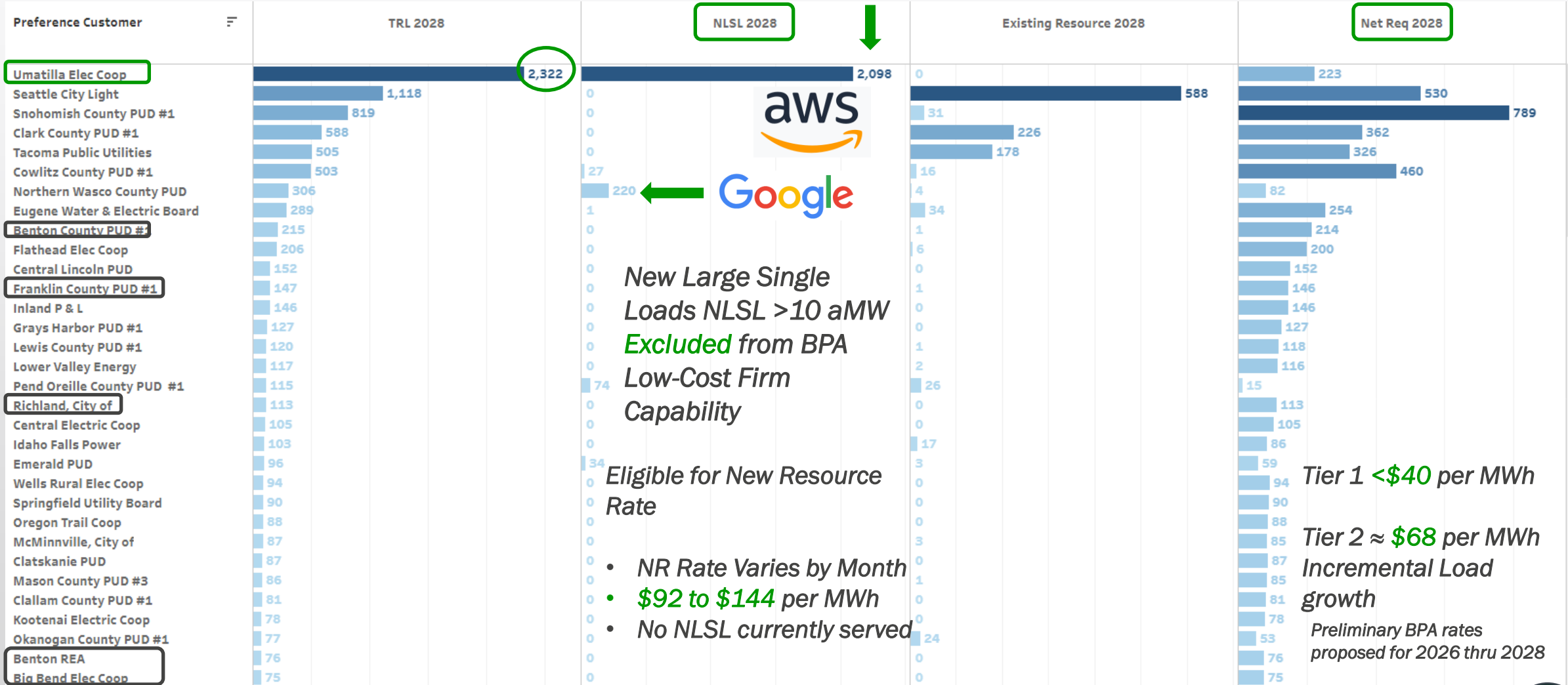
Utility	2025 Annual MWh
Benton PUD	212
Franklin PUD	136
City of Richland	112
Big Bend Electric Coop	68
Benton REA	65
<b>TOTAL</b>	<b>593</b>

Umatilla Electric = 1,052 MWh

# BPA FIRM ENERGY: WHERE IT FLOWS & DOESN'T

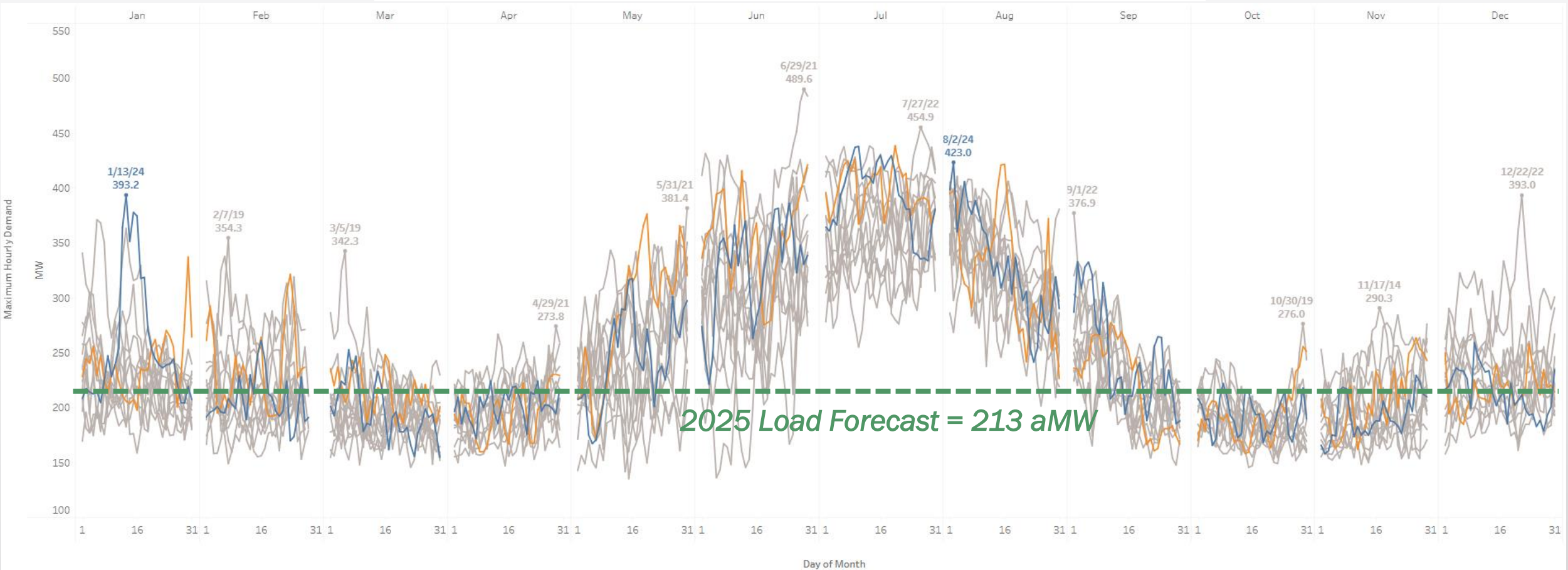
## Data Centers/Industrial Loads

## Load Served by BPA



# BENTON PUD MAX. HOURLY DEMAND & AVERAGE LOAD

Total System - Maximum Hourly Demand by Year and Day of Month  
 Current year, last year and previous years with dates of monthly maximums



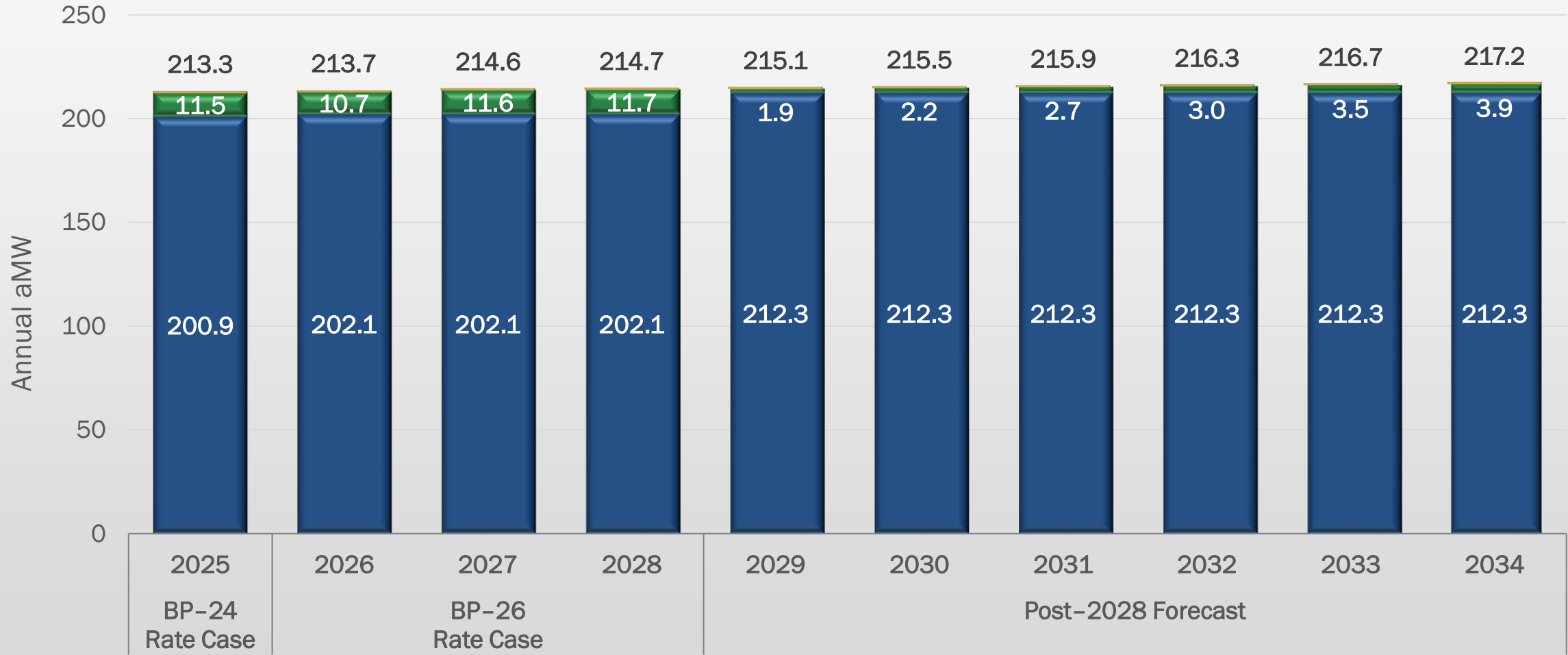
Calendar Year:

2011	2014	2017	2020	2023
2012	2015	2018	2021	2024
2013	2016	2019	2022	



# BPUD LOADS AND BPA PRODUCTS UNDER LOAD FOLLOWING

## BPUD Load and Resource Plan by Category by Calendar Year



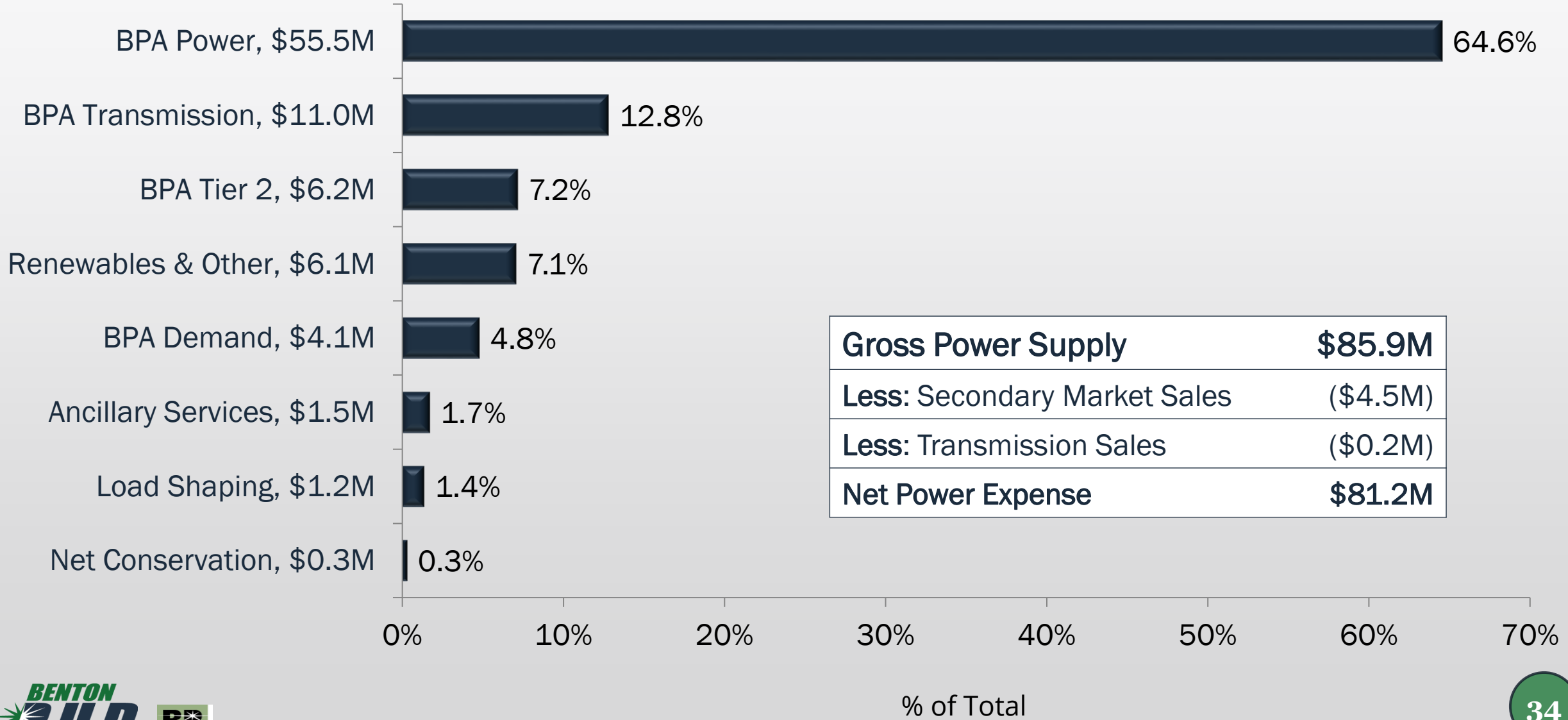
■ BPA Tier 1

■ BPA Tier 2

■ Packwood Hydro\*

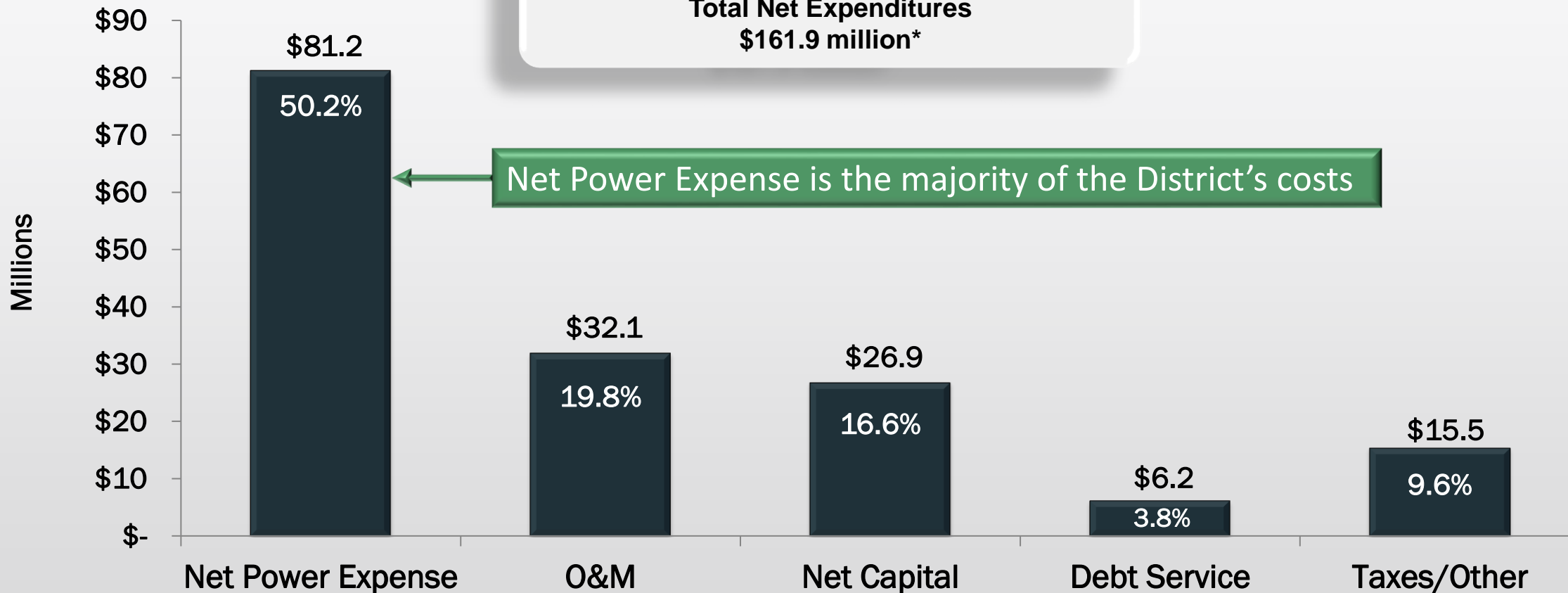
\*Packwood is a dedicated resource at .92 aMW

# 2025 GROSS POWER SUPPLY COST BY SOURCE



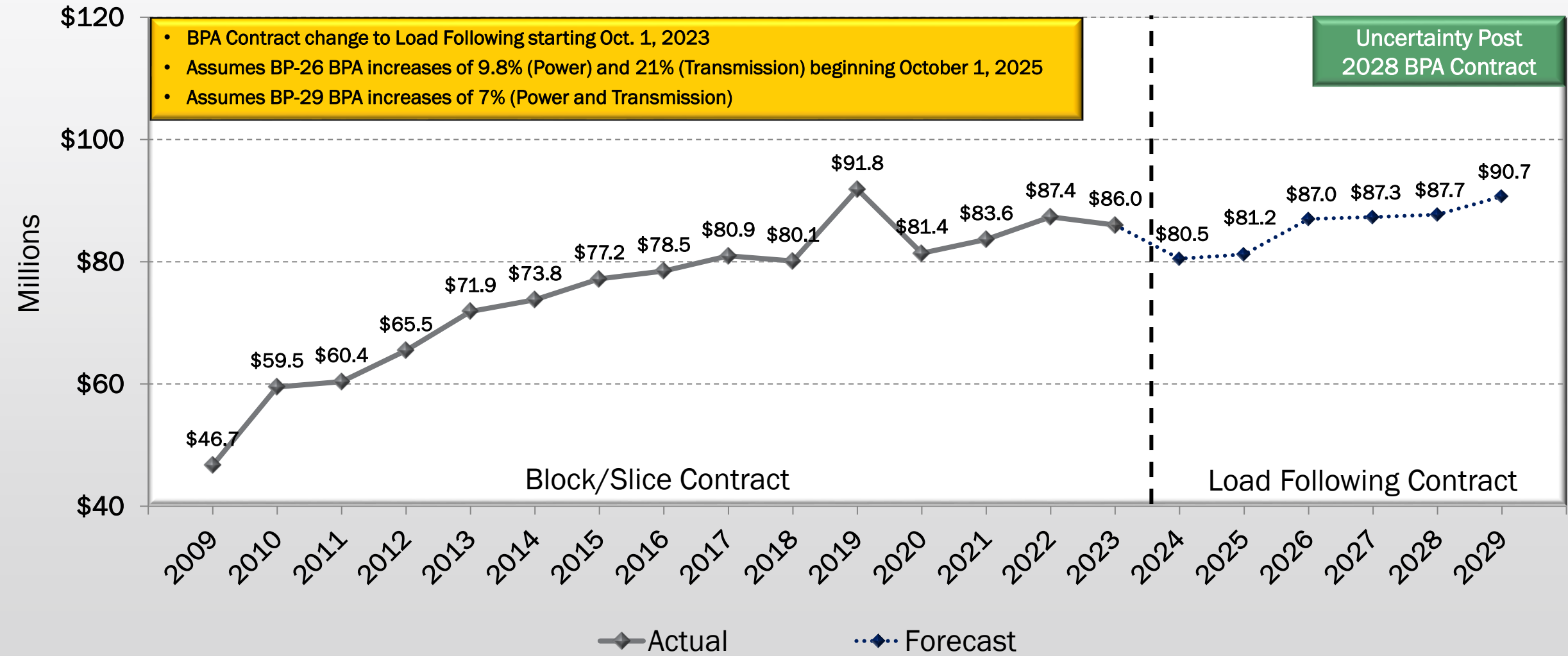
# 2025 BUDGETED EXPENSES

**2025 Preliminary Budget**  
Total Net Expenditures  
\$161.9 million\*



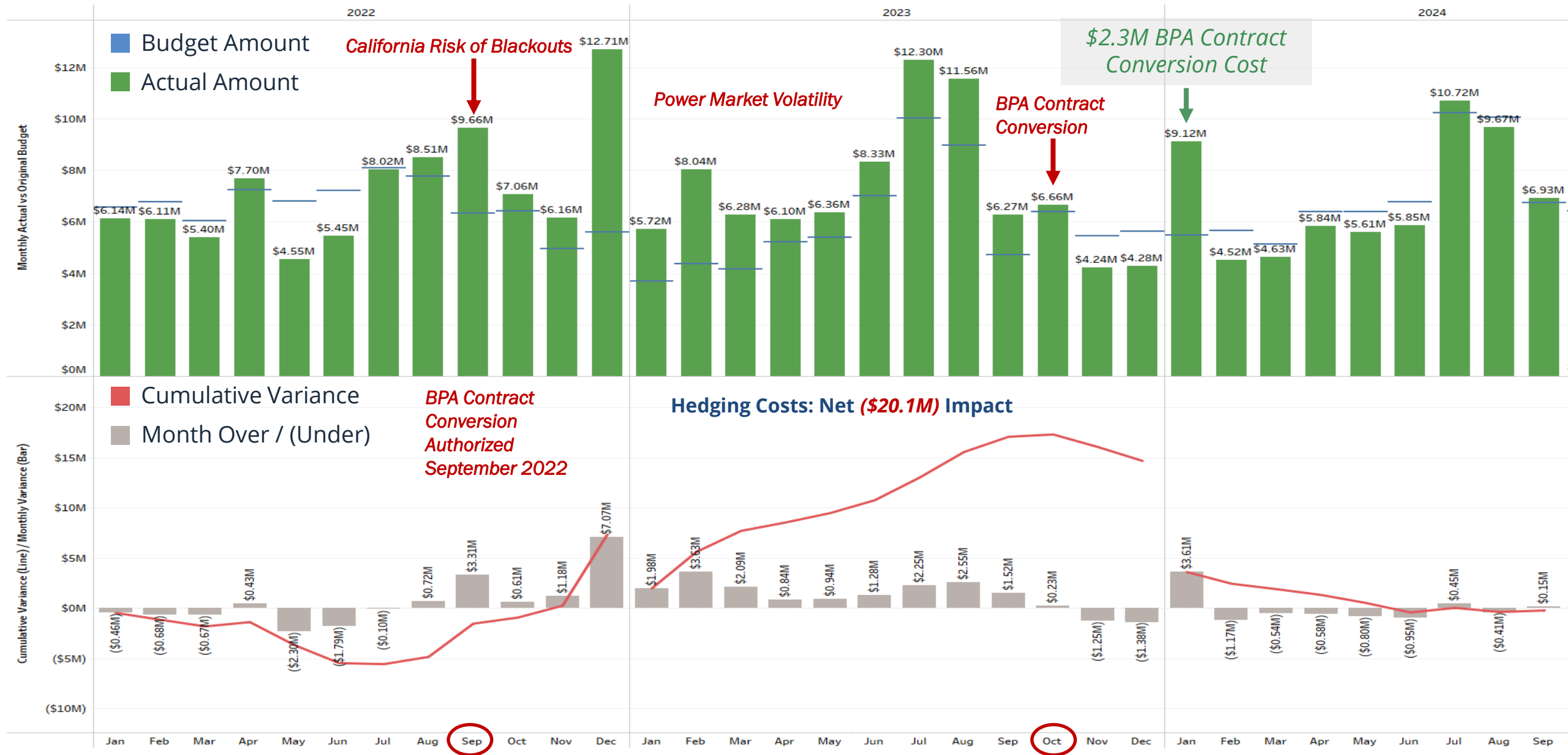
\* Net of secondary market sales of \$4.7 million, capital contributions of \$4.0 million, and Build America Bonds subsidy of \$0.3 million

# NET POWER COSTS\*

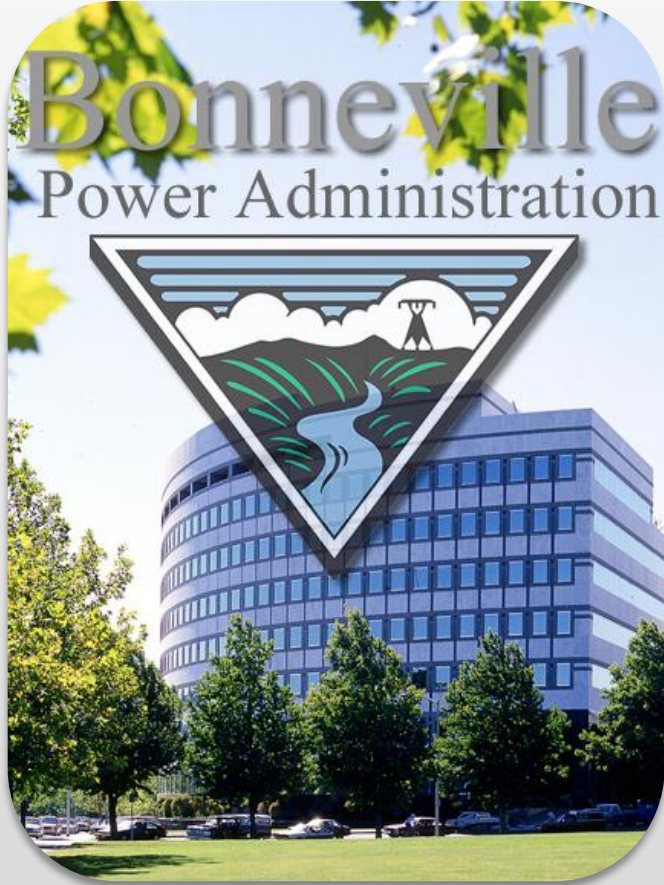


\* Net power costs (NPC) = gross power costs (including power and transmission) less sales for resale.

# NET POWER COSTS RECENT HISTORY



# COST DRIVER REVIEW



Power Costs



Supply Chain



Labor & Benefits

# SUPPLY CHAIN: COSTS & LEAD TIMES WAY UP

2020: \$578k

6 to 9 month lead time

2024: \$1.3M to \$2.2M

1.5 to 3.5 year lead time



+200% to +300%  
Price Increase since 2020

25-megawatt Substation Transformer

2020: \$1,355

12 to 16 weeks lead time

2024: Up to \$8,732

Up to 2-year lead time

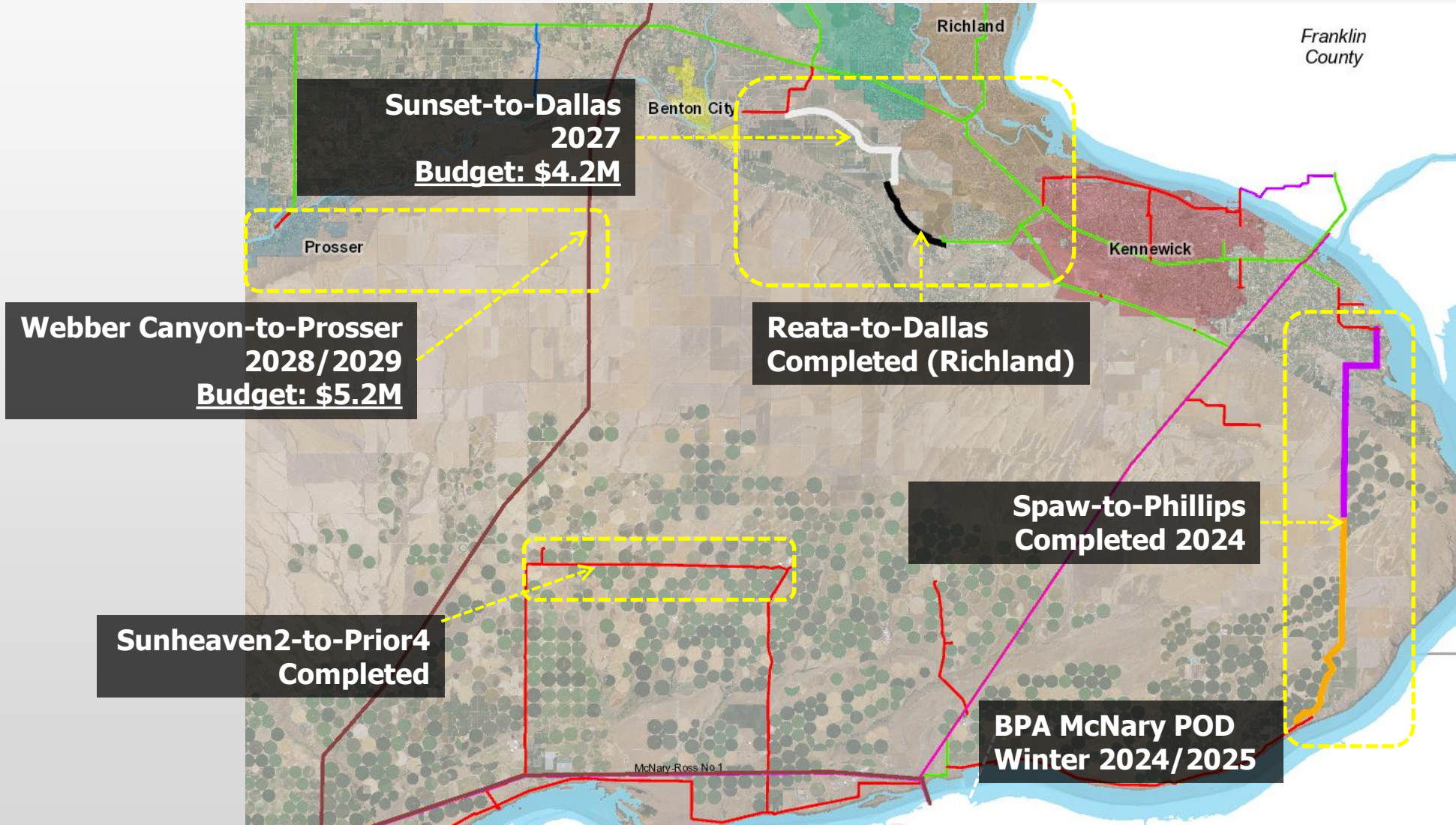


As Much as +600%  
Price Increase since 2020

25-kilowatt Residential Transformer

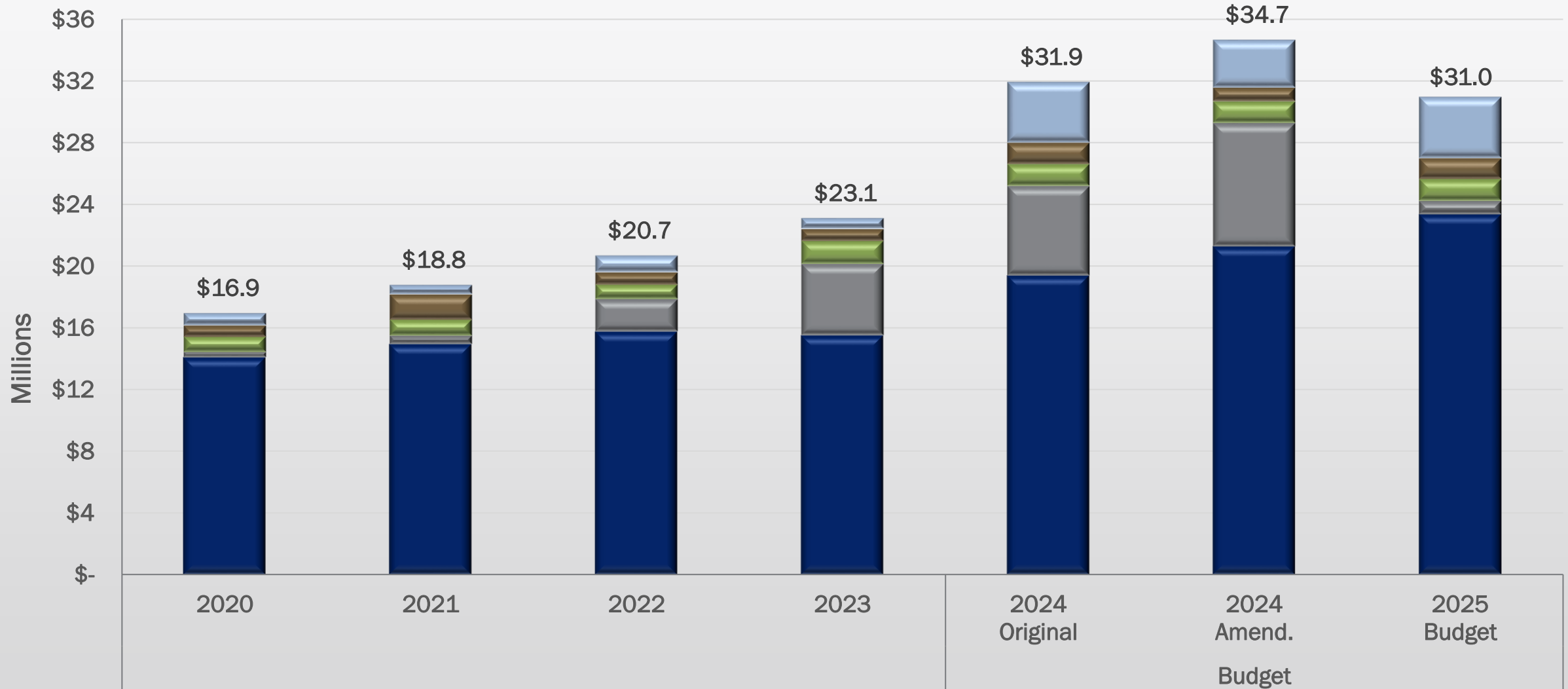
# TRANSMISSION RELIABILITY IMPROVEMENT PROJECTS

## 115-KV TRANSMISSION LINES FOR REDUNDANCY





# 2020 – 2025 GROSS CAPITAL EXPENDITURES BY CATEGORY

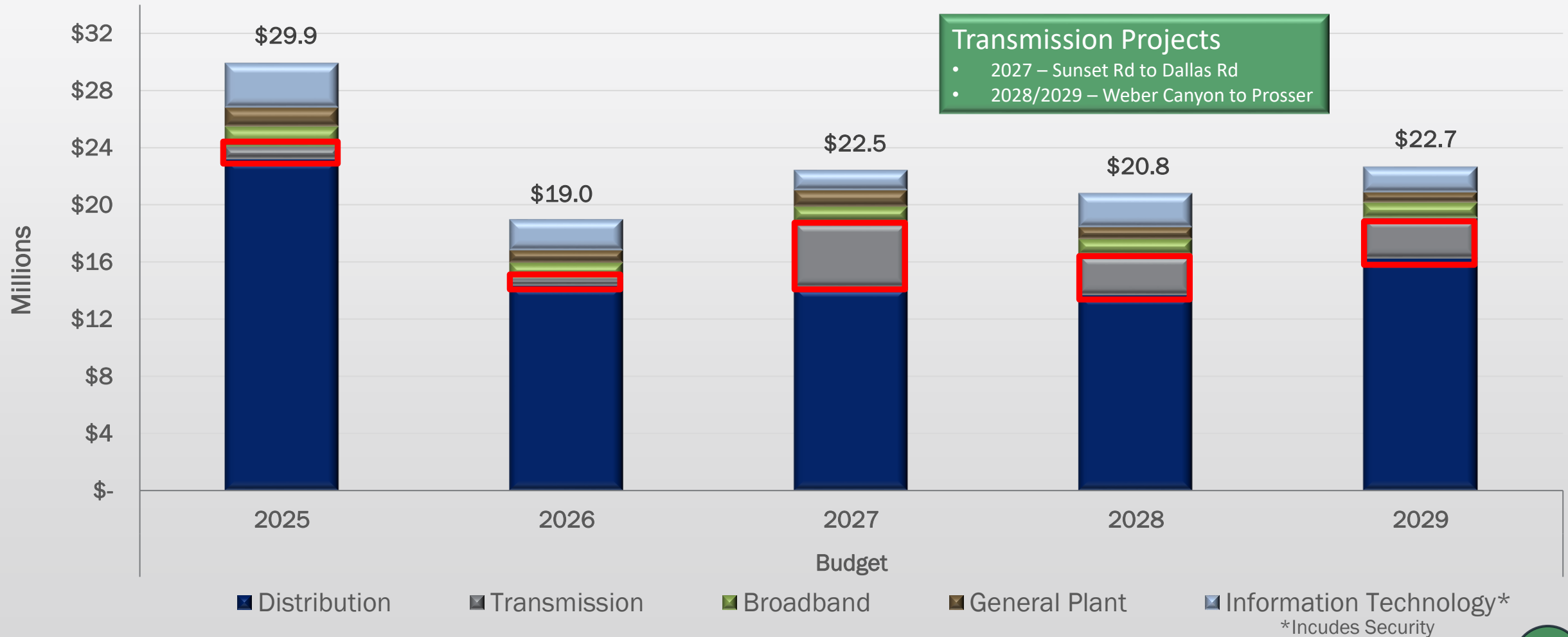


■ Distribution    
 ■ Transmission    
 ■ Broadband    
 ■ General Plant    
 ■ Information Technology\*

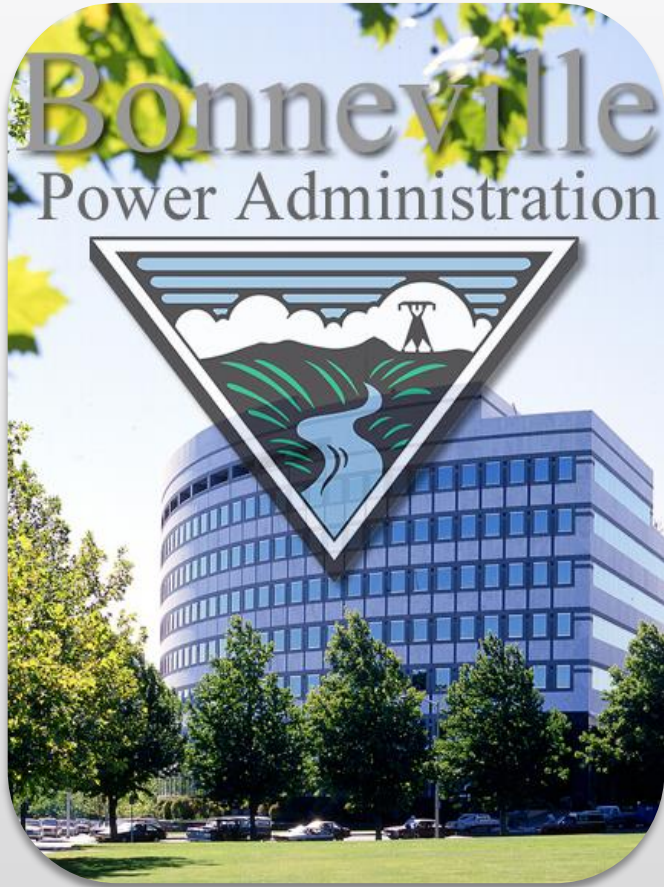
\*Includes Security



# 2025 - 2029 GROSS CAPITAL EXPENDITURES BY CATEGORY



# COST DRIVER REVIEW



Power Costs

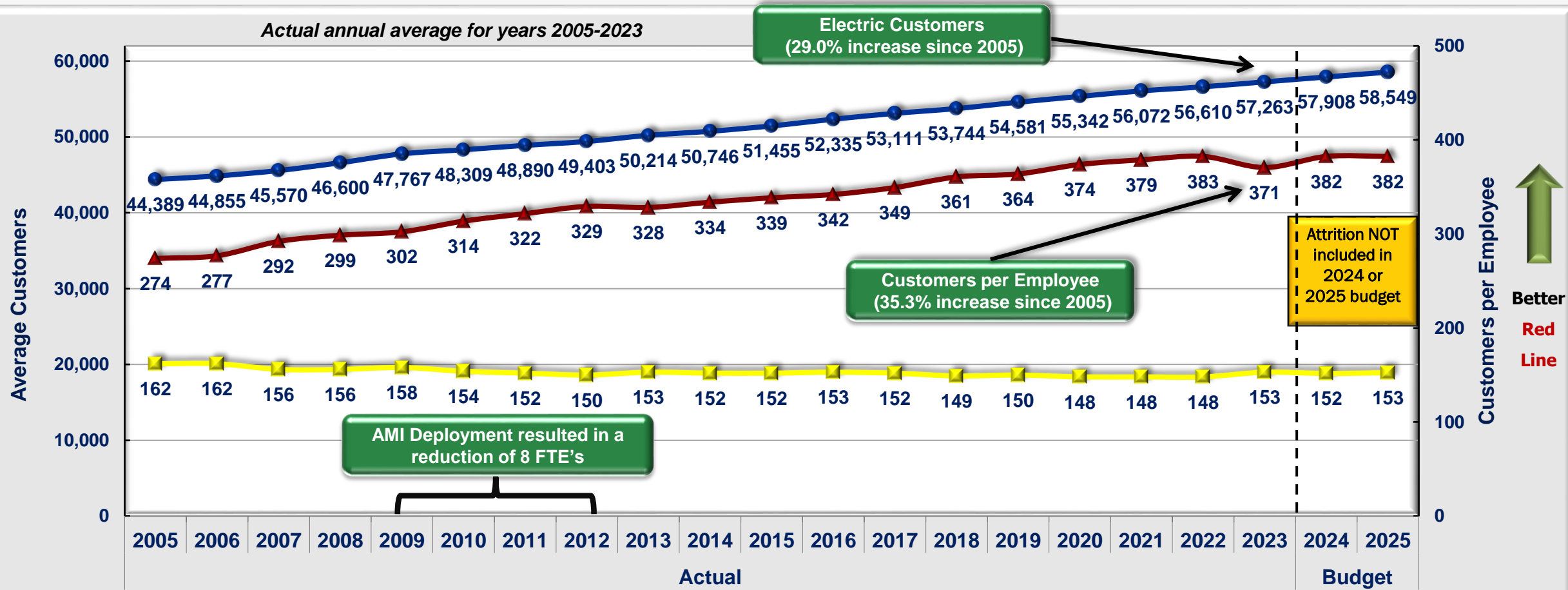


Supply Chain



Labor & Benefits

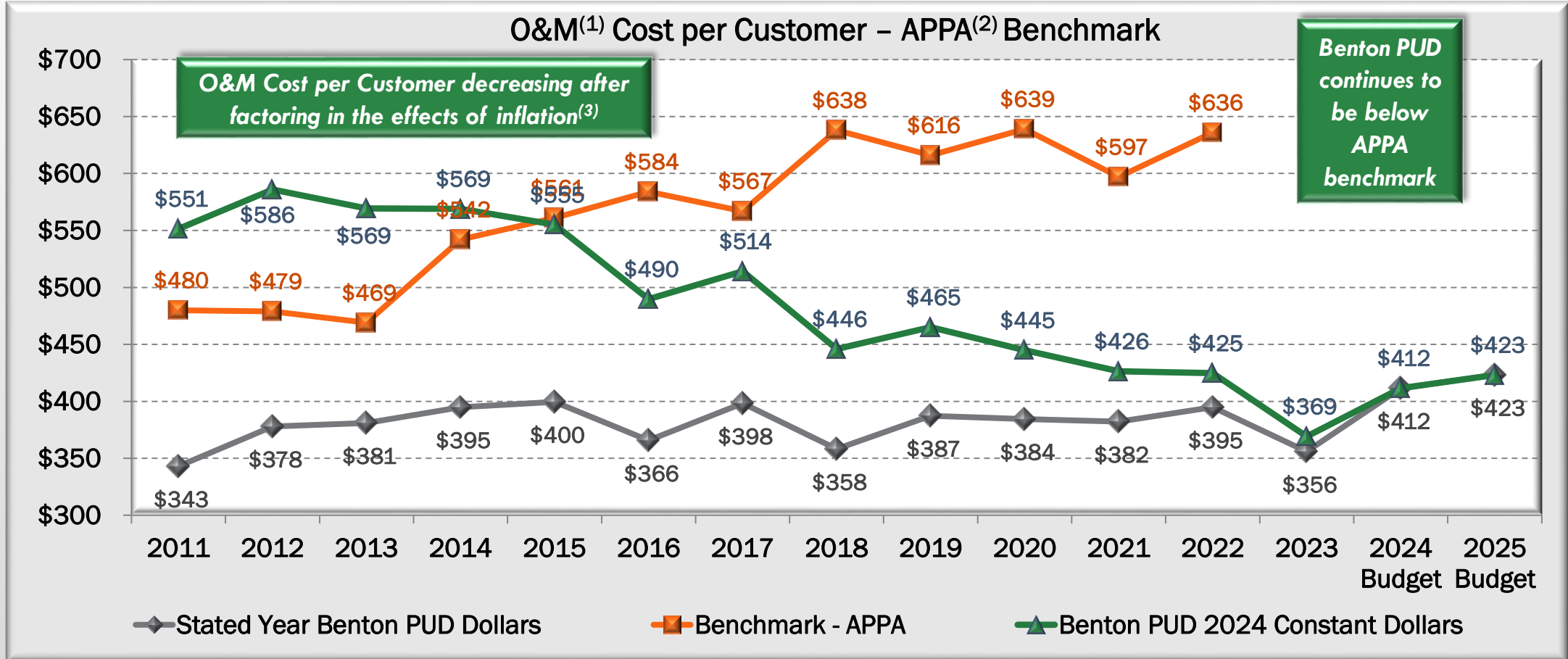
# CUSTOMERS PER DISTRICT EMPLOYEE



## Definition of Customer per American Public Power Association

Note: -Average customer figures have been restated to be consistent with method used by new enterprise system.  
 -FTE figures have been restated and now include a reduction for the FTEs shared and paid for by other utilities. Currently 0.5 FTEs are shared and paid for by other utilities.

# OPERATIONS AND MAINTENANCE



(1) O&M = non-power operations & maintenance cost (distribution, transmission, customer accounts, and administrative and general). Excludes Broadband.

(2) American Public Power Association - 2022 median for West utilities.

(3) Inflation rate utilized comes from a producer price index for electric utilities, which on average has been slightly under 3%

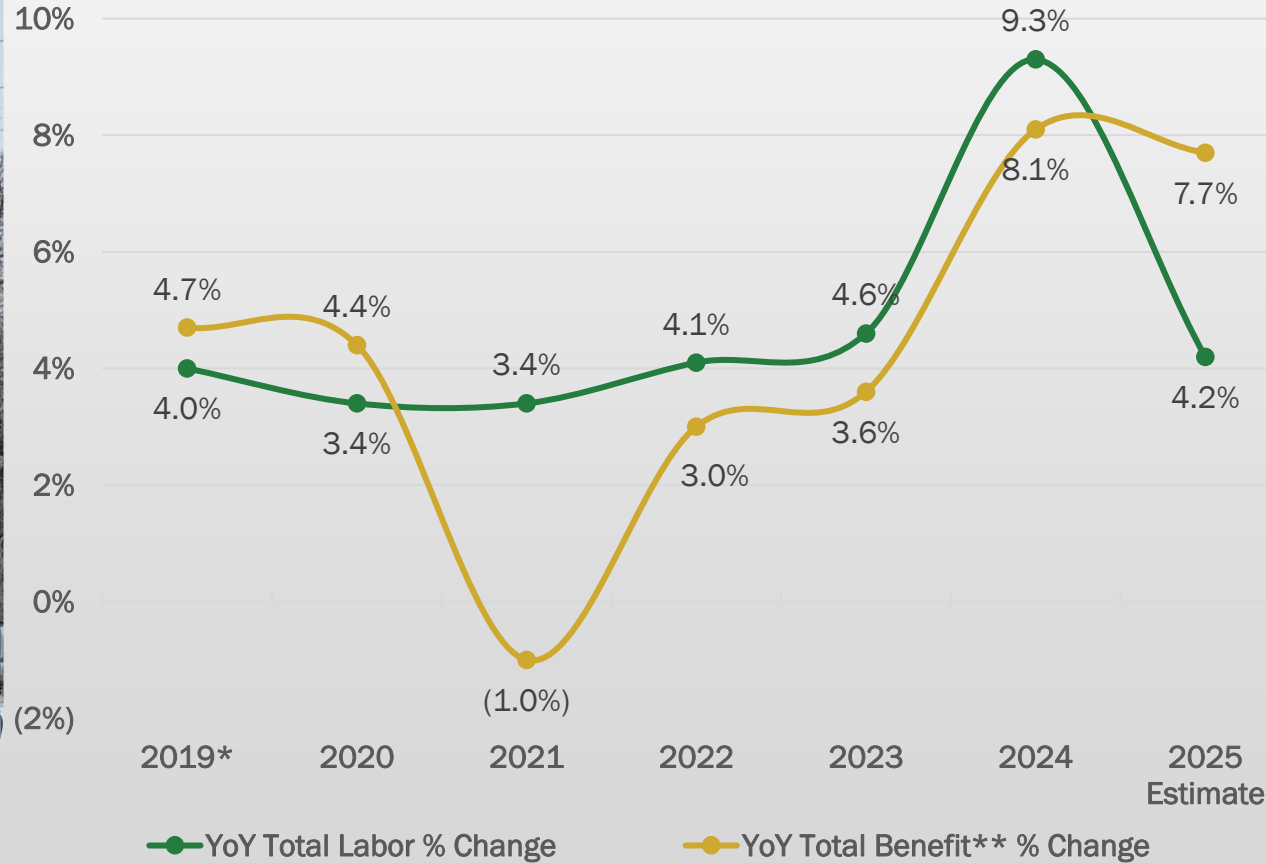
# DISTRICT LABOR & BENEFIT CHANGES

(55% BARGAINING (UNION) EMPLOYEES | 45% NON-BARGAINING EMPLOYEES)

## 2019 - 2024

Total Cumulative Labor Increase 27.3%

Total Cumulative Benefit Increase 19.2%



\*Base year used to calculate cumulative Labor and Benefit percentage increase

\*\*Benefits include Medical, Dental, Vision, Social Security, Medicare, State Industrial, Public Employee Retirement, Deferred Compensation, and other miscellaneous benefits

# PAYROLL TAXES & BENEFITS

<i>Dollars in thousands</i>	2025 Budget	2024 Original Budget	Increase/ (Decrease)	% Change
<b>Labor</b>				
Overtime Wages	\$1,004	\$1,009	(\$5)	(0.5%)
Regular Labor - Salaries and Wages	18,322	17,228	1,094	6.4%
<b>Total Labor</b>	<b>\$19,326</b>	<b>\$18,237</b>	<b>\$1,089</b>	<b>6.0%</b>
<b>Payroll Taxes</b>				
Social Security	\$1,177	\$1,113	\$64	5.8%
Medicare	280	264	16	6.1%
<b>Total Payroll Taxes</b>	<b>1,457</b>	<b>1,377</b>	<b>\$80</b>	<b>5.8%</b>
<b>Employee Benefits</b>				
State Industrial/Unemployment	227	185	\$42	22.7%
Public Employee Retirement System	1,727	1,662	65	3.9%
Deferred Compensation Match	765	631	134	21.2%
VEBA Contributions	362	361	1	0.3%
Medical/Dental/Vision Insurance	3,055	2,799	256	9.1%
Other Benefits	316	239	77	32.2%
<b>Total Employee Benefits</b>	<b>\$6,452</b>	<b>\$5,877</b>	<b>\$575</b>	<b>9.8%</b>
<b>Total Payroll Taxes and Benefits</b>	<b>\$7,909</b>	<b>\$7,254</b>	<b>\$655</b>	<b>9.0%</b>
<b>Grand Total Labor, Payroll Taxes and Benefits</b>	<b>\$27,235</b>	<b>\$25,491</b>	<b>\$1,744</b>	<b>6.8%</b>

Total L, T & B = 19.6%  
of Energy Sales  
Revenue Requirement

5% L, T & B Increase =  
1% Rate Increase

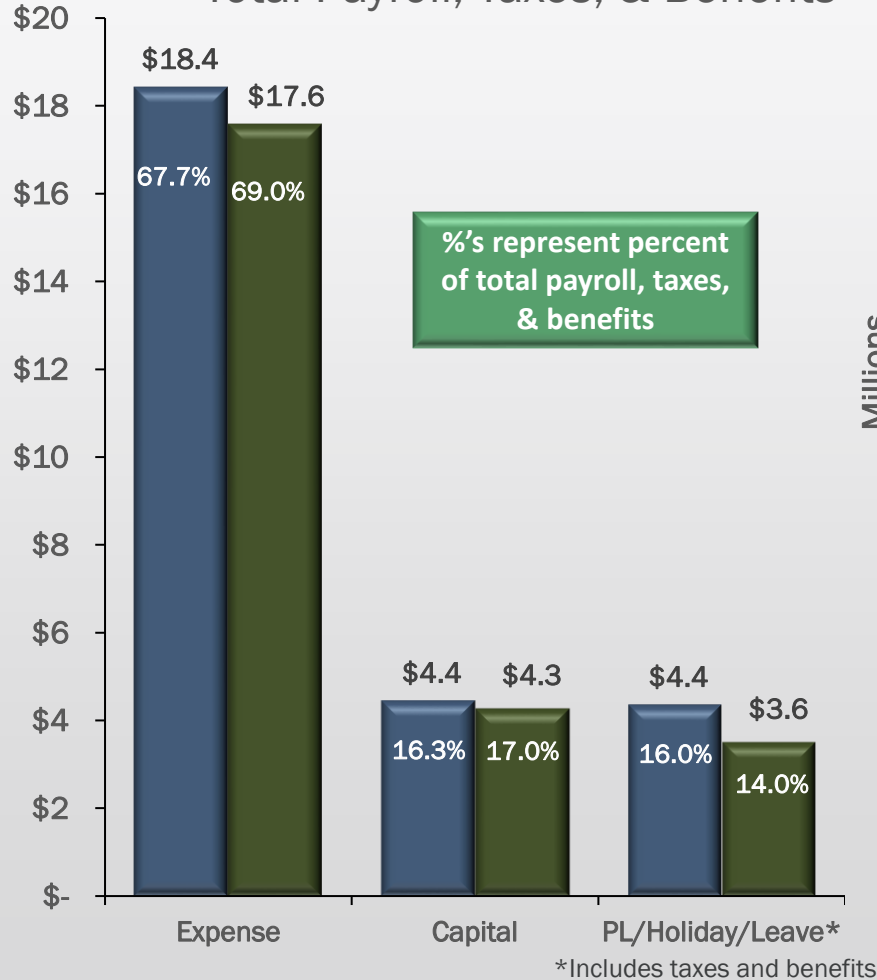
Increase in medical  
premiums is due to a  
12.6% increase to  
medical rates.

# PAYROLL, TAXES, & BENEFITS

## (BY CATEGORY)

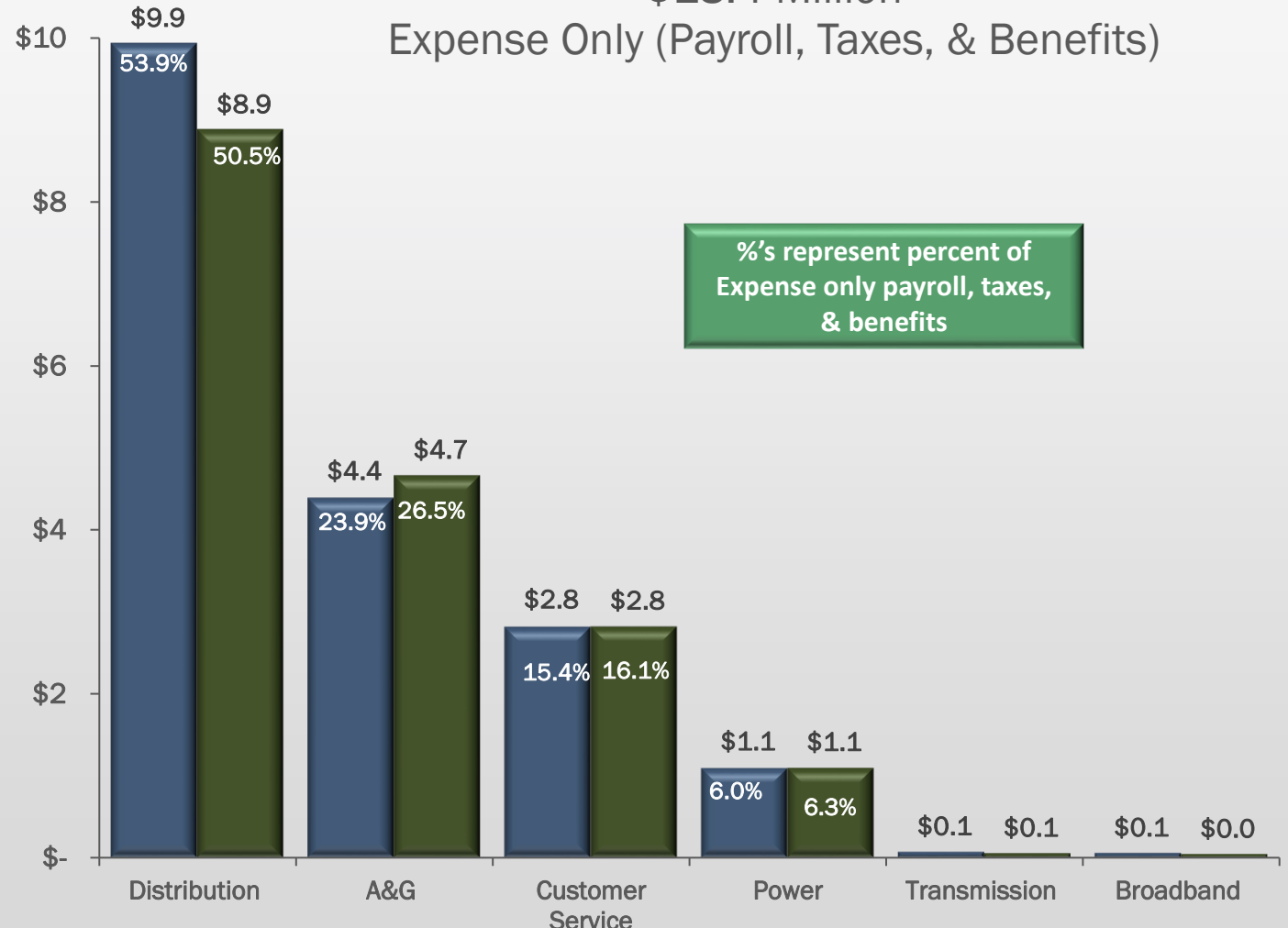
\$27.2 Million

Total Payroll, Taxes, & Benefits



\$18.4 Million

Expense Only (Payroll, Taxes, & Benefits)





# INCREASING VALUE W/ STRATEGIC PARTNERS



# SMART GRID @ BPUD: ADVANCED METERING & APPS



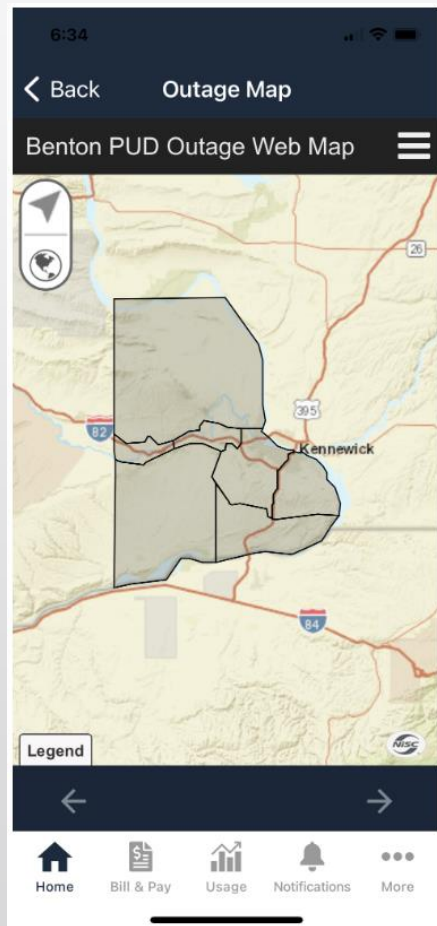
- ✓ *Energy Use Data on Short Time Intervals*
- ✓ *Remote Service Connection & Disconnection*
- ✓ *On-Demand Reads*
- ✓ *Service Theft and Tamper Detection*
- ✓ *Power Quality Monitoring*
- ✓ *Outage Detection and Reporting*

- ✓ *Enable Active Participation by Consumers*
- ✓ *Internet Access to Energy Use Data*

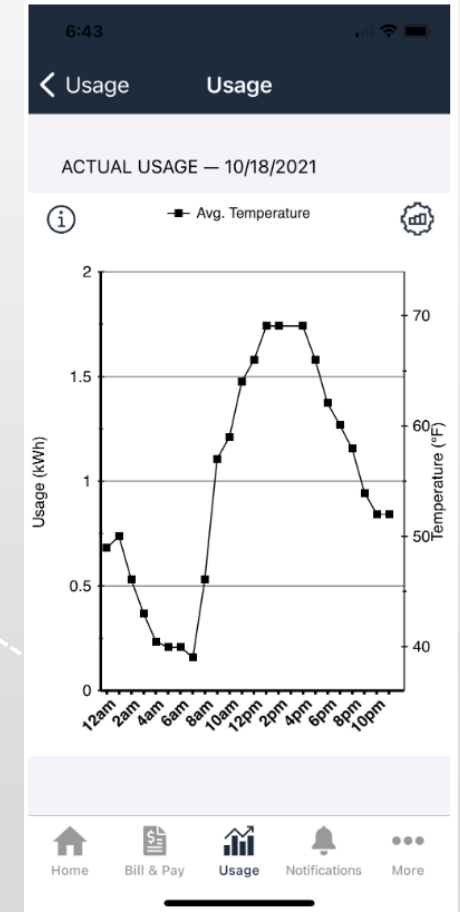
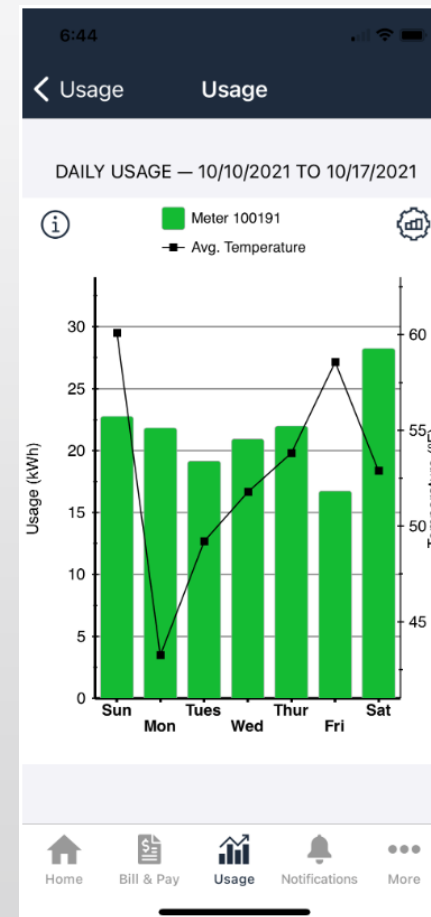


# SMART GRID @ BPUD: CUSTOMER INTERFACE

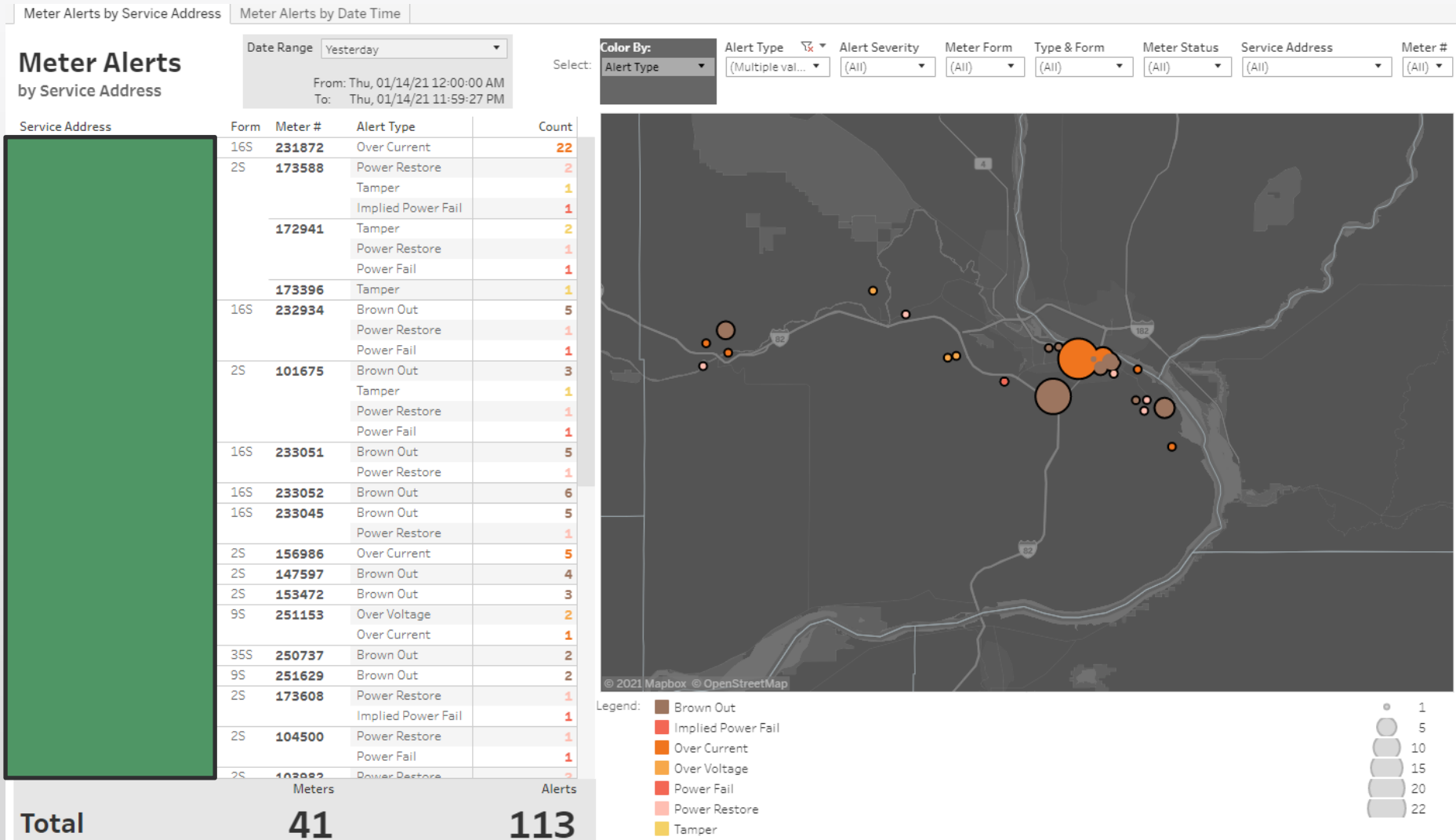
## Outage Status



## Customer Usage Profiles and Notifications

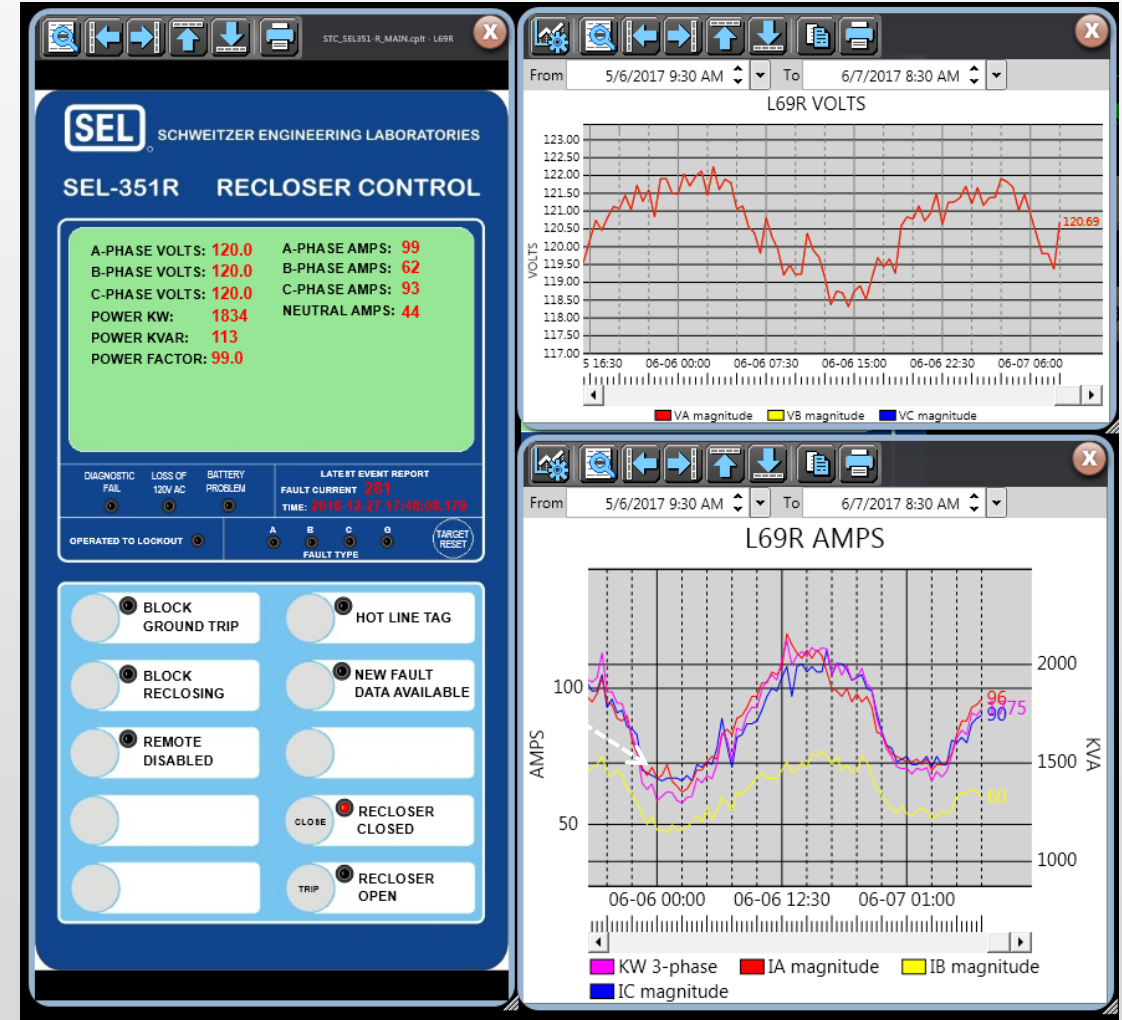
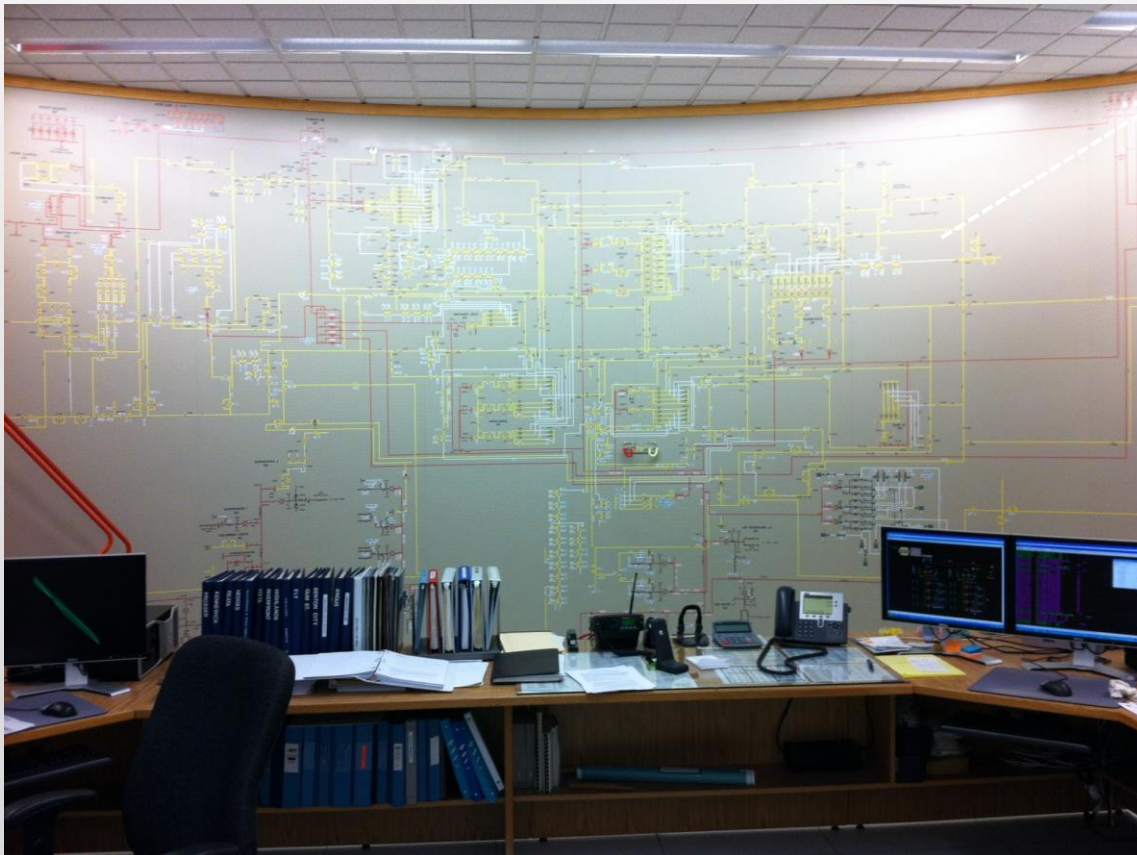


# SMART GRID @ BPUD: AMI METER ALERTS

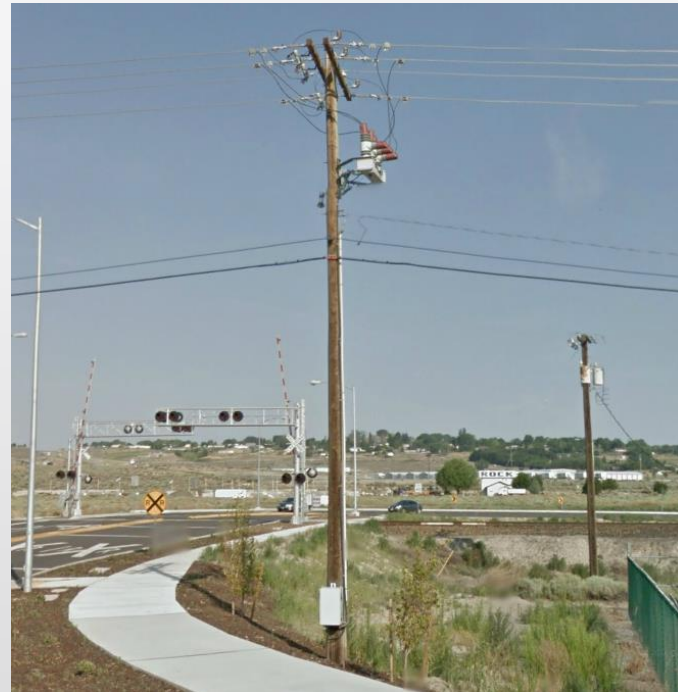


# SMART GRID @ BPUD: SCADA

Increased Distribution  
"Visibility"



# SMART GRID @ BPUD: SCADA EXPANSION



Reclosers (Circuit Breakers)



Voltage Regulators

# BENTON PUD LOW INCOME PROGRAMS



## • Low Income Discount

- ~ **\$625 thousand** per year
- Assisted:
  - ~**1,900** customers **per month** (2021 – 2024)
- Discounts: **10%–25%** of monthly bill
  - Greater of daily system charge or percentage of billed charges
- Available to:
  - Seniors, disabled individuals, and veterans

## • Low Income Energy Efficiency

- ~ **\$615 thousand** in 2024
- Assisted:
  - ~**70** households
- Administered by:
  - Benton PUD & Community Actions Committee (CAC)

## • Helping Hands

- ~ **\$90 thousand** in 2024
- Assisted:
  - ~**300** households
- Funded by:
  - Customer donations

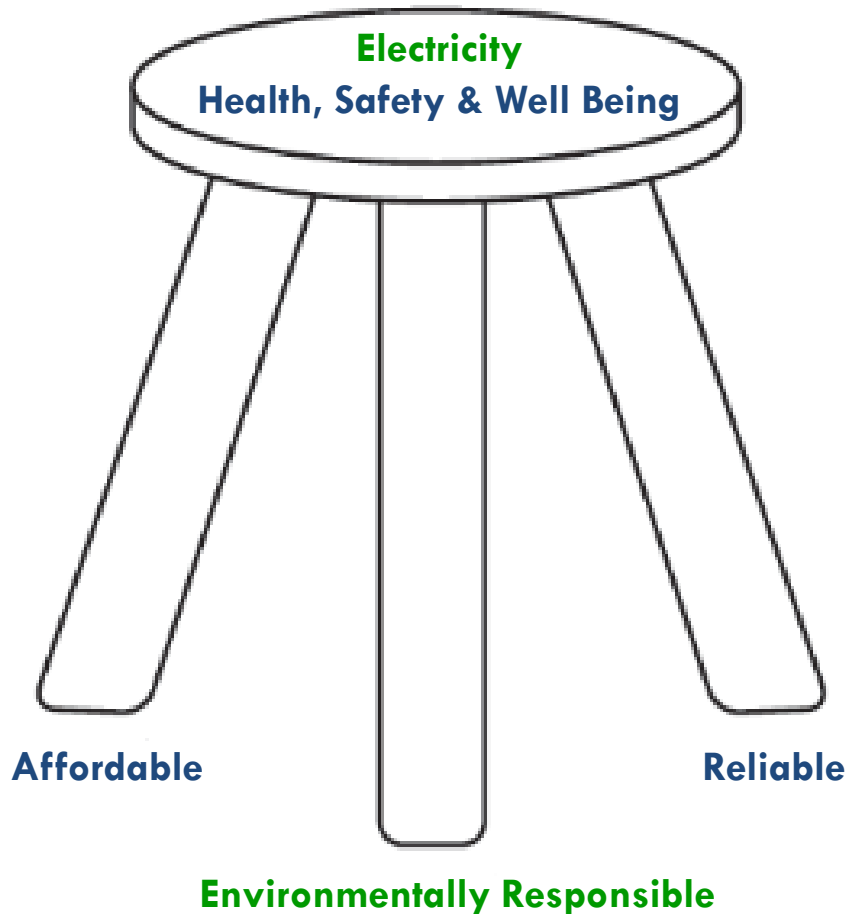
# CLOSING THOUGHTS

1. Existing Electricity Supply & Demand in Washington
2. Washington State Energy Strategy
3. What to Expect Going Forward



# NW Utility Balancing Act: *Becoming Increasingly Difficult*

57



## □ Hydropower Erosion

- ▣ Increased spill & threats of dam breaching



## □ Eliminating CO<sub>2</sub> valued above all factors

- ▣ Coal-plant retirements & no new natural gas in WA & OR

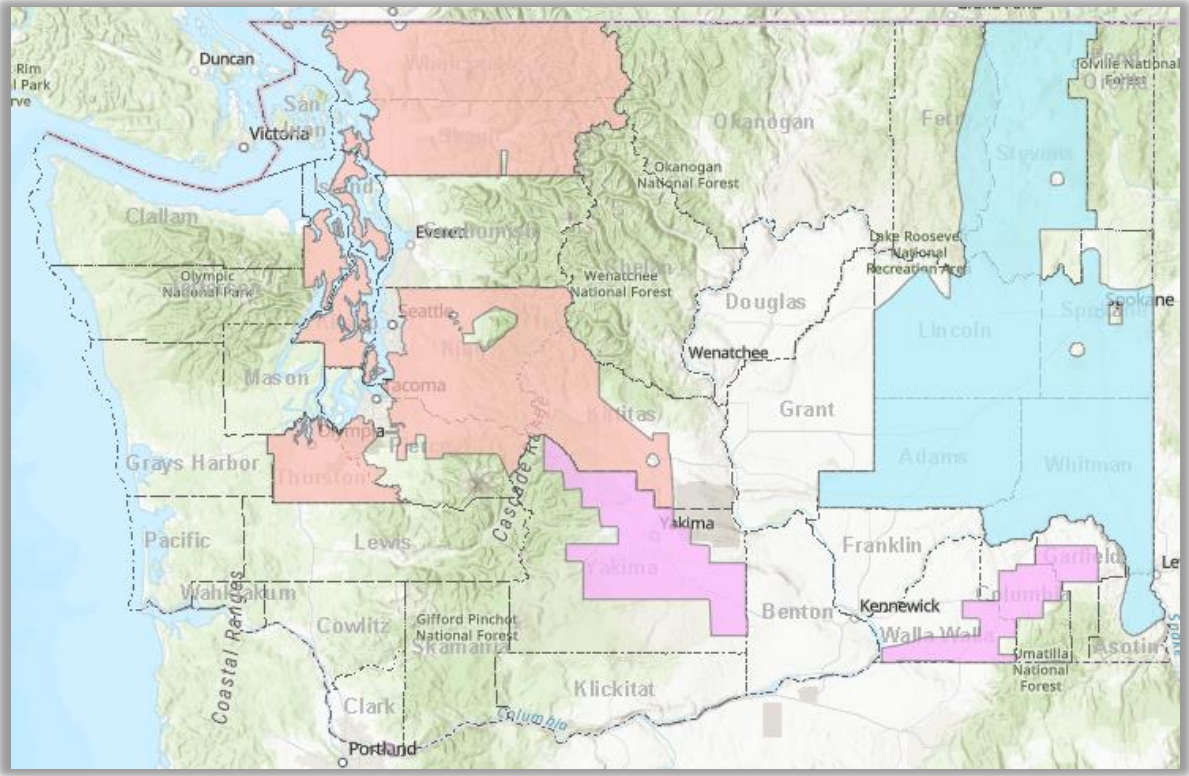
## □ Wind & Solar: Weather Dependent & Energy Dilute

- ▣ Located remotely from population centers & require vast swaths of land due to need for extreme overbuild

## □ Increasing **Costs** & Risk of **Blackouts**



# Washington Electric Utilities 2022 Energy Supplied



1 average Megawatt (aMW) = 500 to +1,000 households

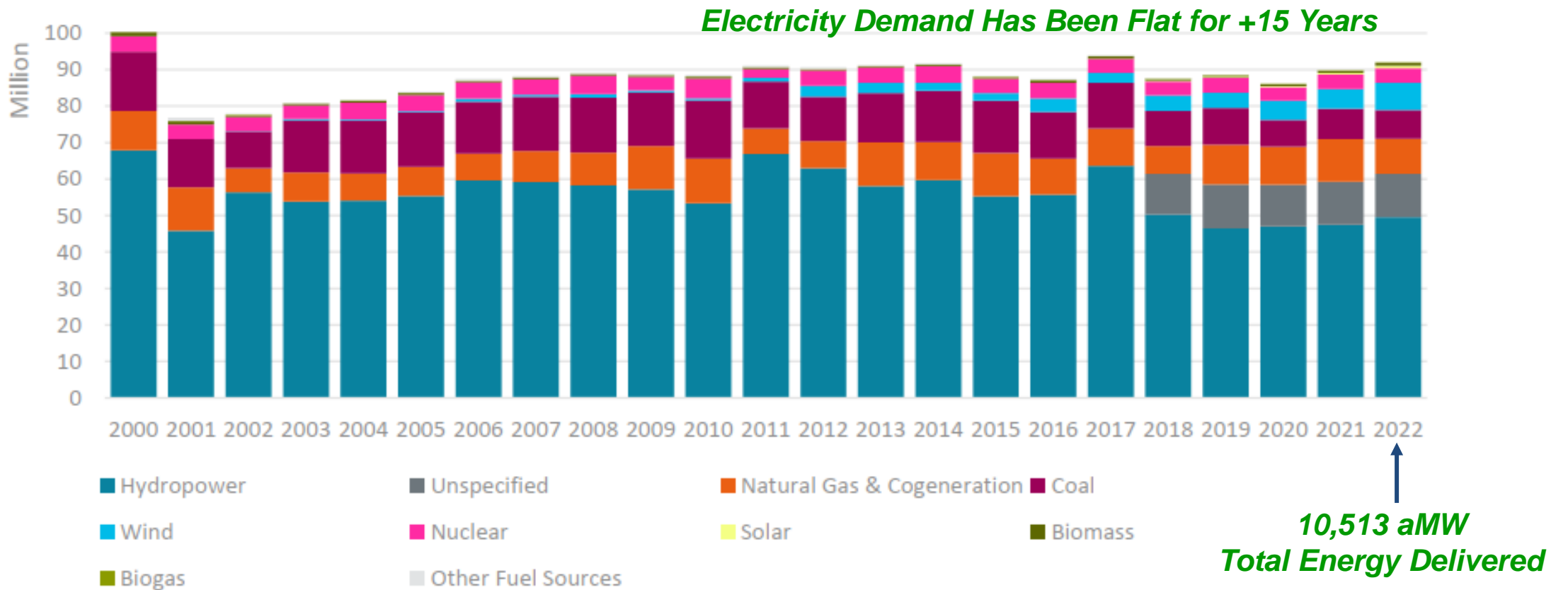
100 aMW = 50,000 to 100,000 households

1,000 aMW = Output of Columbia Generating Station Nuclear Plant

Electric Utilities Investor Owned or Public	Average Megawatts aMW	% of Total aMW
Avista	710	6.8%
PSE	2,583	24.5%
PacifiCorp	494	4.7%
<b>Investor-Owned Subtotal</b>	<b>3,787</b>	<b>36%</b>
Seattle	1,117	10.6%
Snohomish PUD	802	7.6%
Clark PUD	578	5.5%
Tacoma	563	5.3%
<b>Major Metro Public Subtotal</b>	<b>3,060</b>	<b>29%</b>
All Others	3,666	35%
<b>TOTAL aMW</b>	<b>10,513</b>	<b>100%</b>

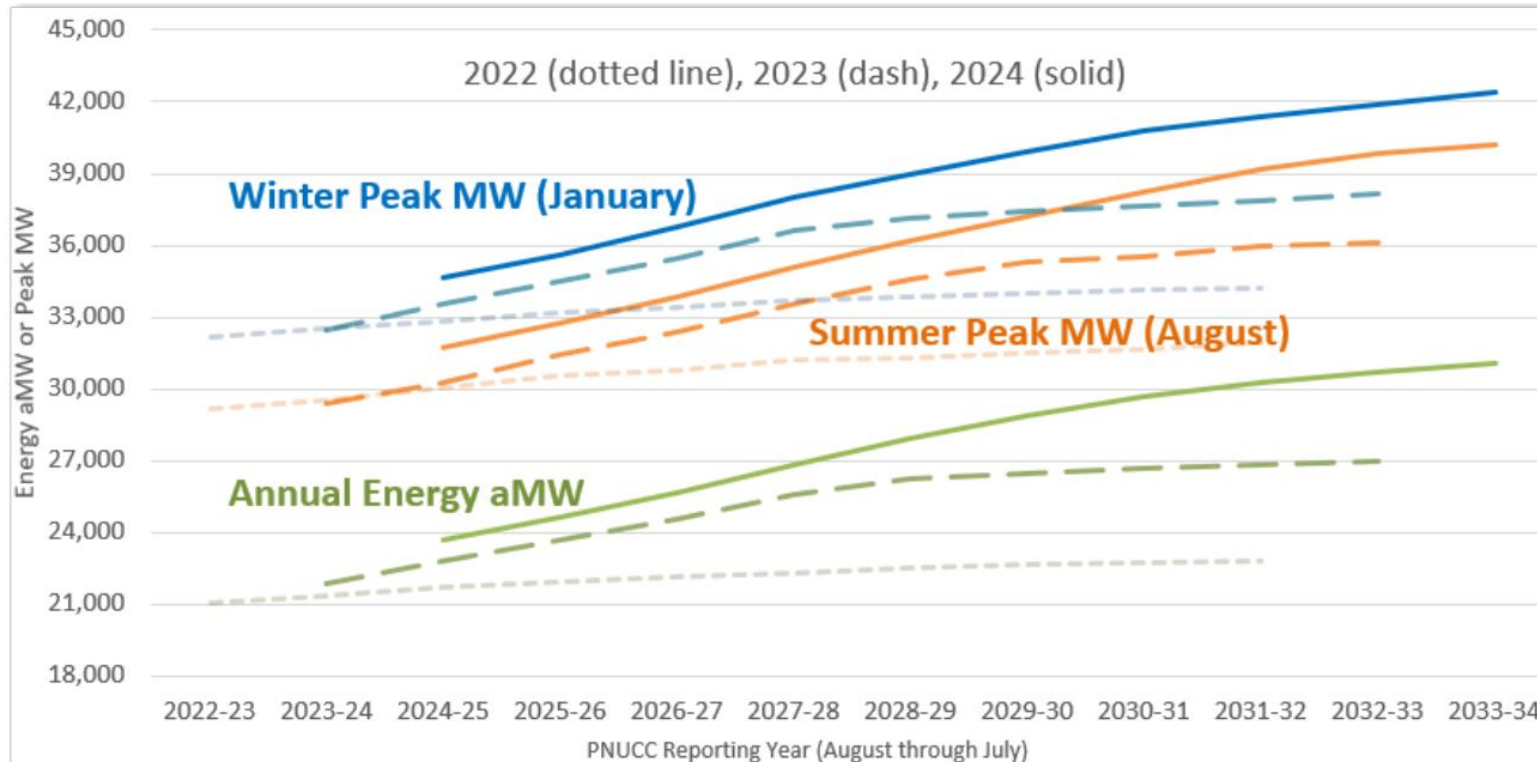
# Washington Electric Utilities Energy Mix

Figure 2: Aggregate Fuel Mix Time Series (MWh) for Washington Electric Utilities<sup>1</sup>



Source: Washington Electric Utility 2023 Fuel Mix Disclosure Report – Washington State Department of Commerce

# Northwest Demand +30% in 10 Years



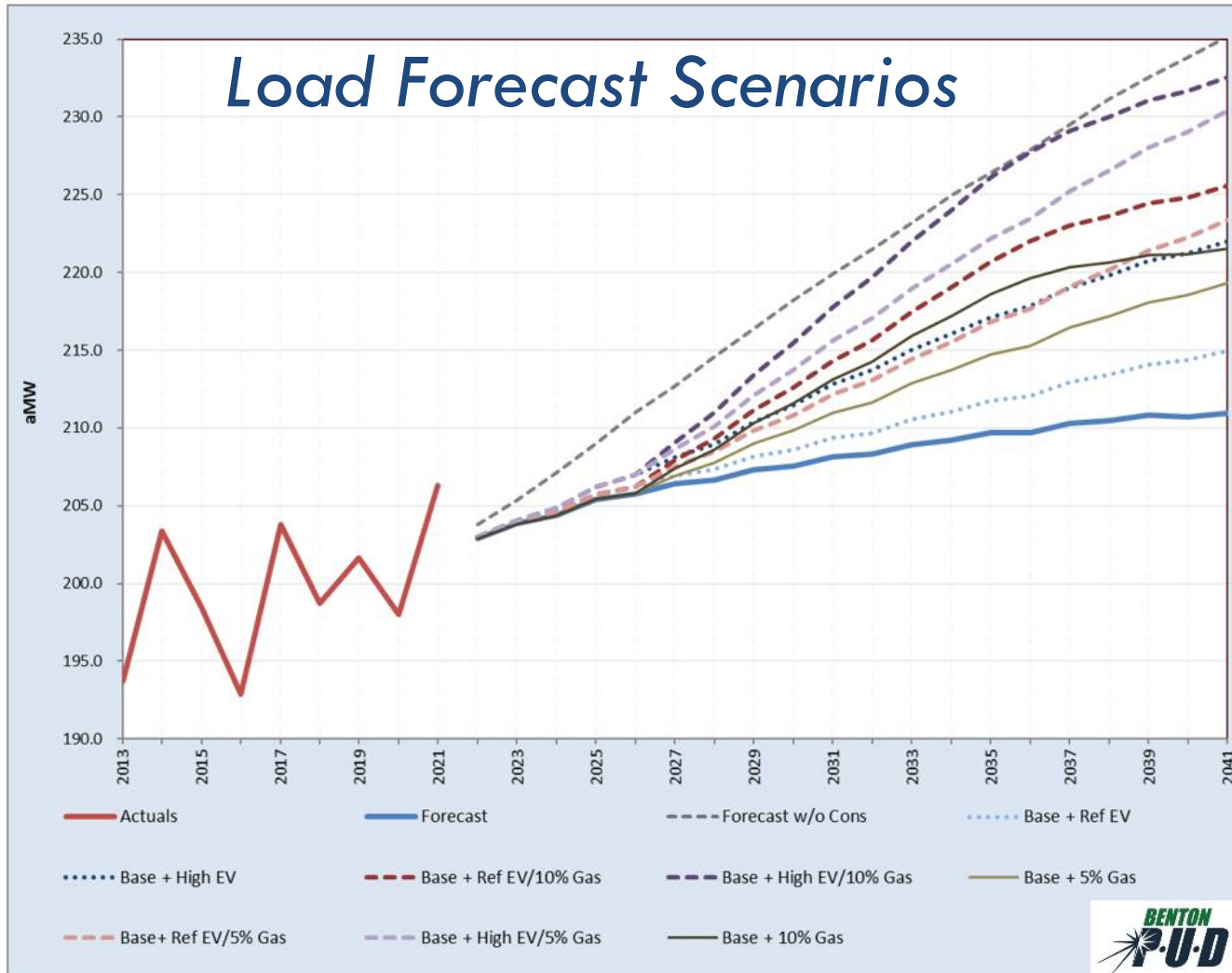
May 2024

✓ Winter & Summer **Firm Peak** Requirements

➤ Could Increase Nearly **10,000 MW** in 10 yrs

Growth Rates	Energy		Summer Peak		Winter Peak	
	5 year	10 year	5 year	10 year	5 year	10 year
2024 Forecast	4.0%	3.1%	3.2%	2.7%	2.9%	2.3%
2023 Forecast	3.8%	2.4%	3.3%	2.3%	2.7%	1.8%
2022 Forecast	1.2%	0.9%	1.4%	1.0%	1.0%	0.7%

# Utility Forecasts: *Highly Uncertain*



← *High Electrification*

## Which is it?

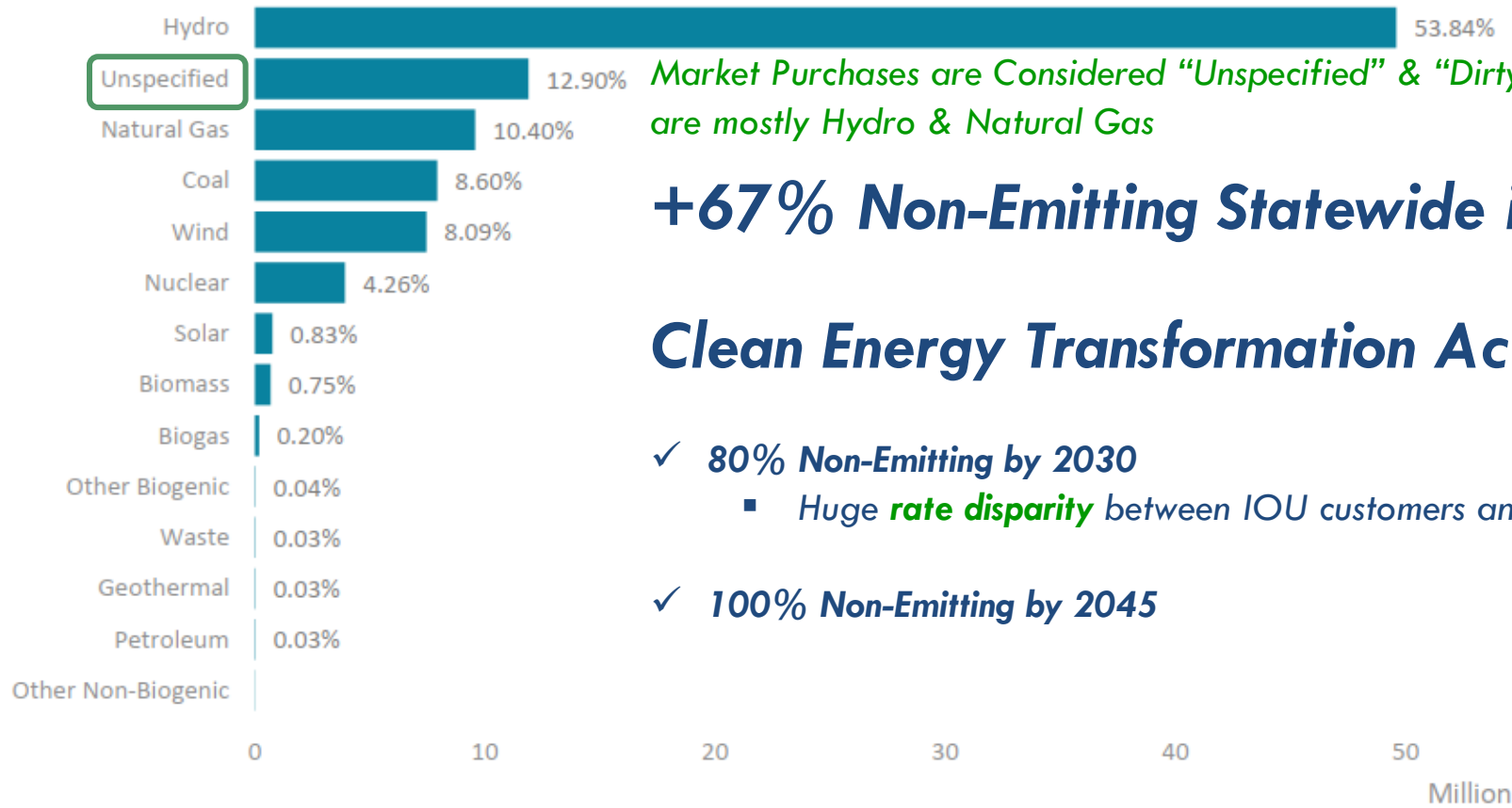
← *Status Quo*

✓ *What about **Data Centers** & other Electricity Intensive Loads?*

✓ *Drives need for **scalable, rapidly deployable, CO<sub>2</sub>-free, & reliable** generation*

# Washington Electric Utilities Energy Mix

Figure 1: 2022 Aggregate Fuel Mix for Washington Electric Utilities



Market Purchases are Considered “Unspecified” & “Dirty” but are mostly Hydro & Natural Gas

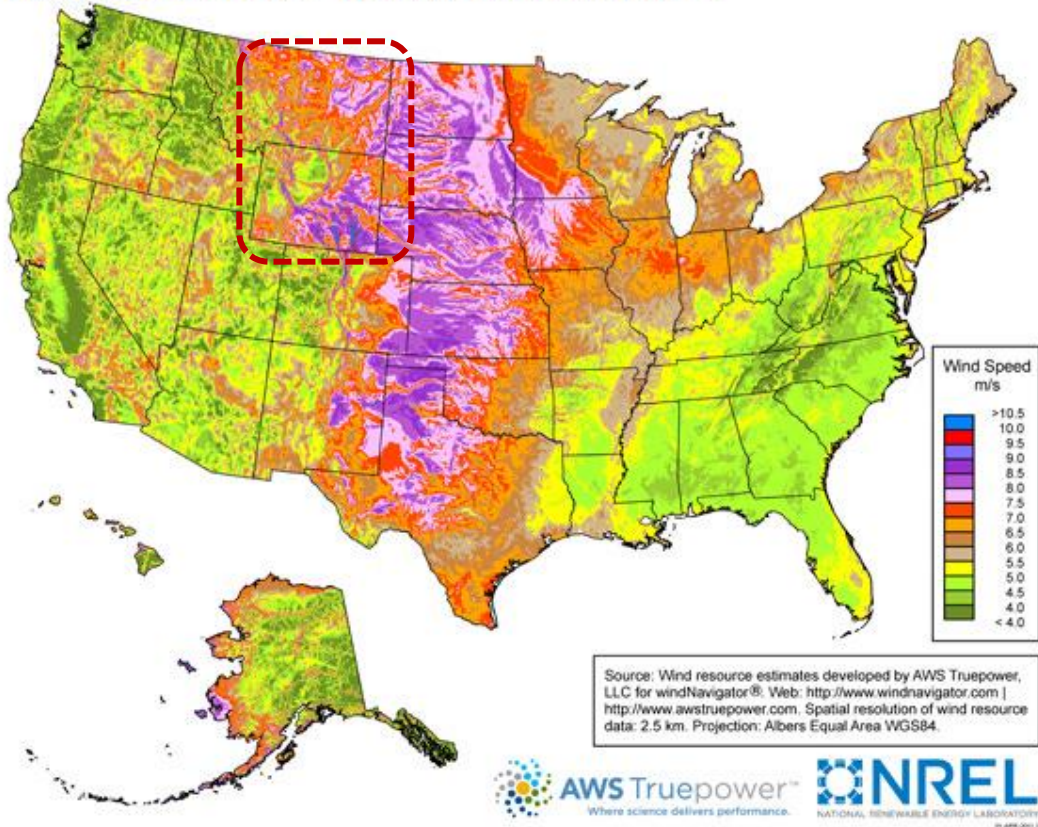
**+67% Non-Emitting Statewide in 2022**  
**Clean Energy Transformation Act (CETA)**

- ✓ **80% Non-Emitting by 2030**
  - Huge **rate disparity** between IOU customers and Public Power
- ✓ **100% Non-Emitting by 2045**

Source: Washington Electric Utility 2023 Fuel Mix Disclosure Report – Washington State Department of Commerce

# We're Coming for Your Wind MT & WY!

U.S. annual average wind speed at 80 meters



## Washington State Energy Strategy

**+10,000 aMW = 10 x Columbia Generating Station Nuclear Plant**

### Decarbonizing the Electricity Sector

**97%** growth in electricity end use demand by 2050

**43%** of electricity imported by 2050

**36%** from WY & MT wind

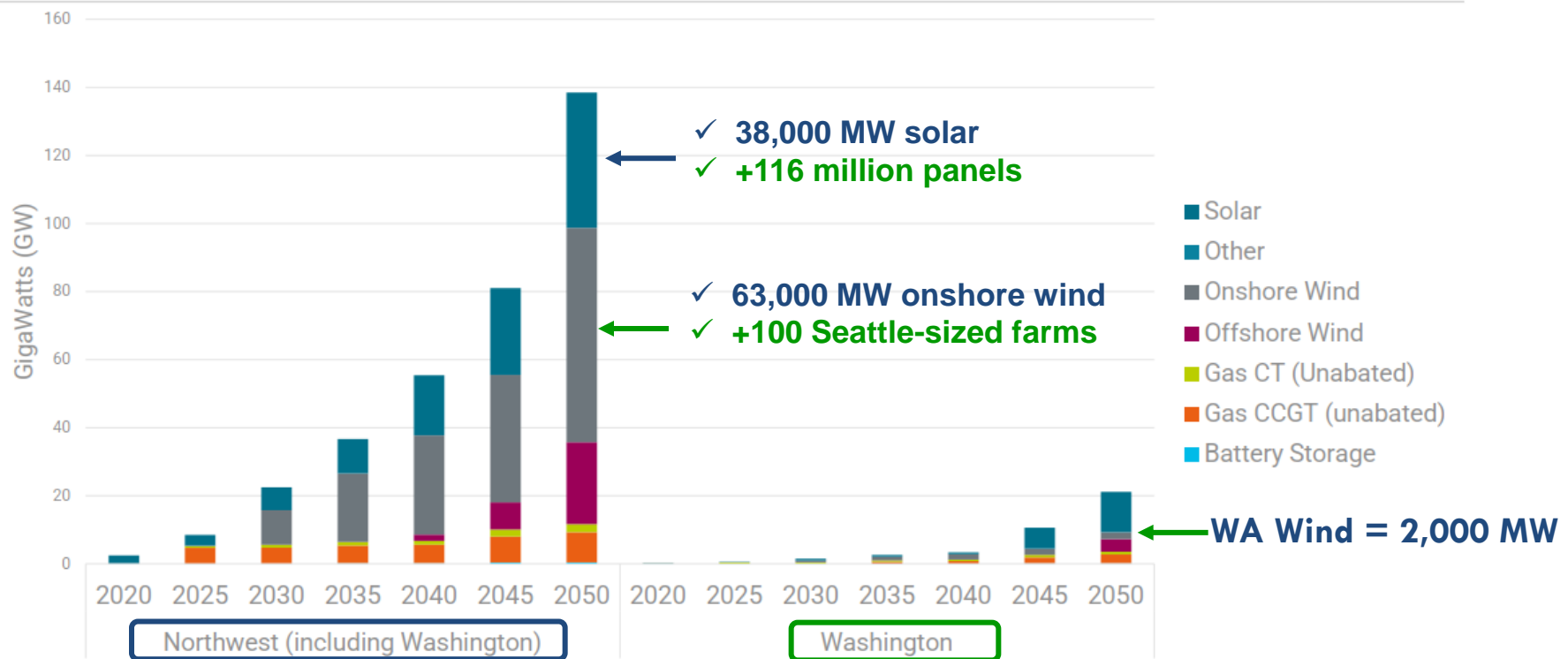
**ELECTRICITY EMISSIONS INTENSITY**

85 grams/kWh	6.5 grams/kWh	0 grams/kWh
2020	2030	2050

- Double end use electricity load by 2050
  - ✓ Electricity to displace fuels in transportation, industry, buildings
  - ✓ Hydrogen electrolysis and electric boilers as flexible demand resources
- Invest in new transmission capacity and renewable generation, coordinating with other states
- Develop distributed energy resources with smart grid capabilities to ensure reliability and flexibility
- Strengthen market mechanisms to ensure resource adequacy and efficient electricity markets.
  - ✓ Coordination with other states and federal government

# WA Energy Strategy: *Everywhere but Here*

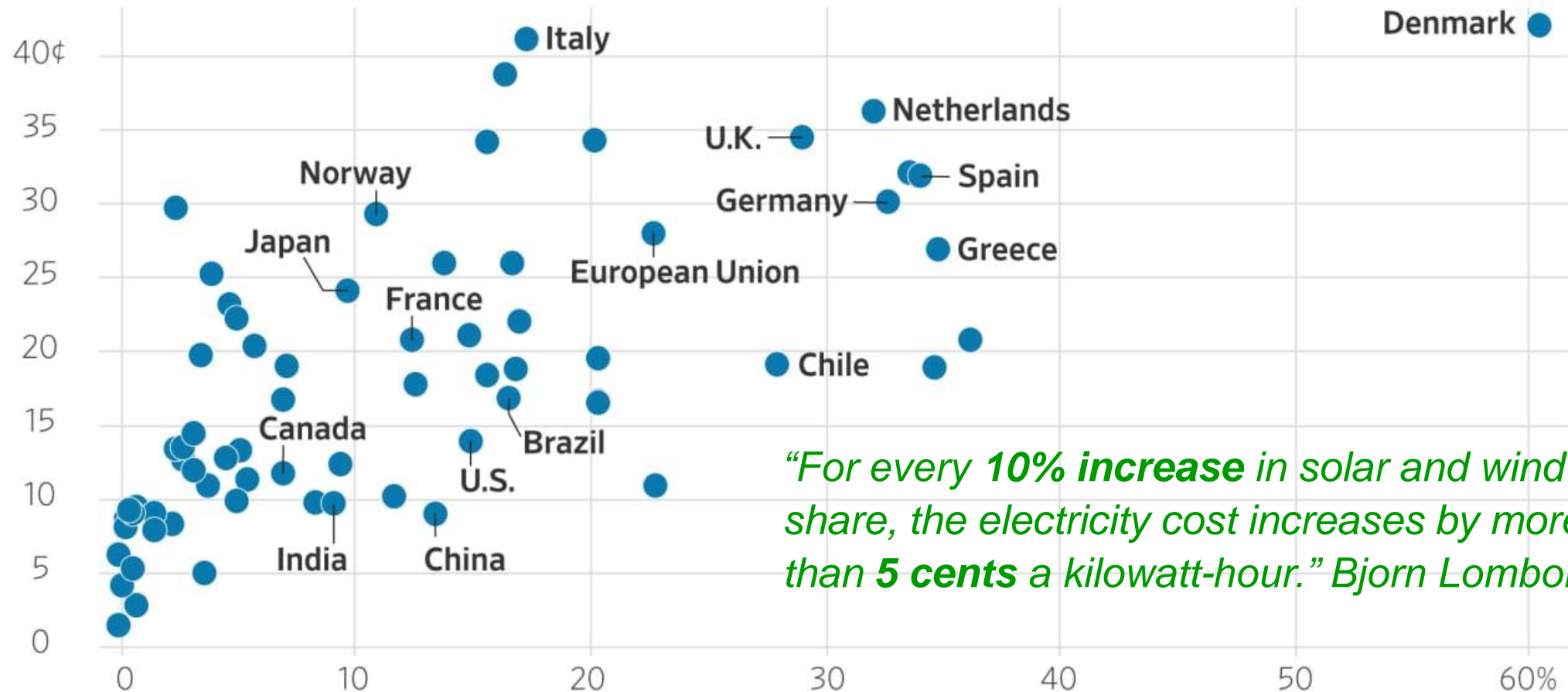
2021 State Energy Strategy  
Electric capacity additions – electrification scenario





# “Cheap” Wind & Solar is *Untrue*

Average Electricity Price per kWh, Industry and Household, Percent Solar and Wind in Electricity



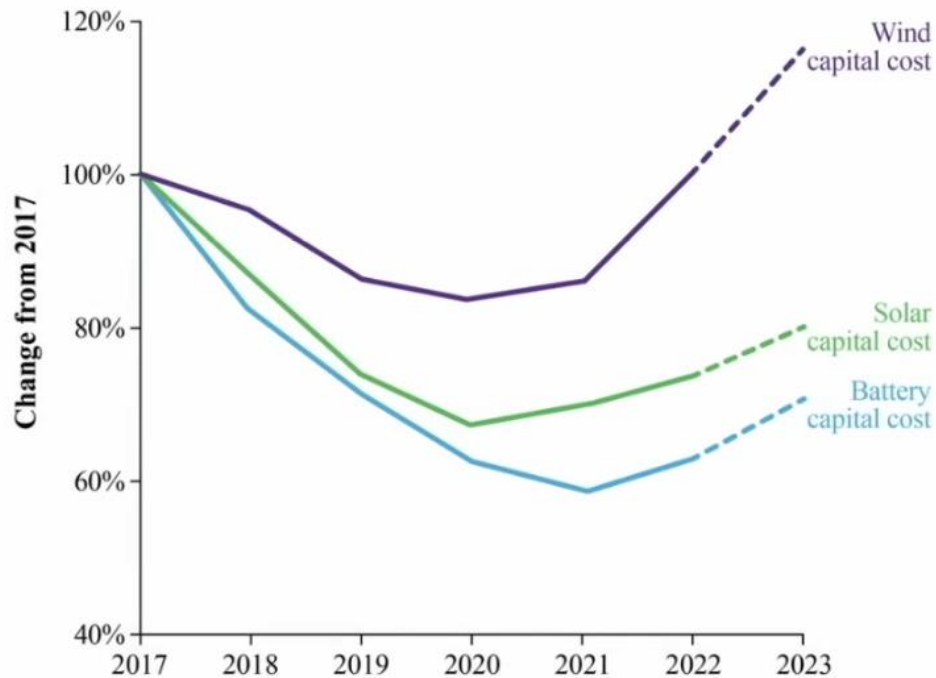
*“For every 10% increase in solar and wind share, the electricity cost increases by more than 5 cents a kilowatt-hour.” Bjorn Lomborg*

Note: International Energy Agency, Statista

# “Cheap” Wind & Solar is *Untrue*

## Green Machines Costs *Rising*

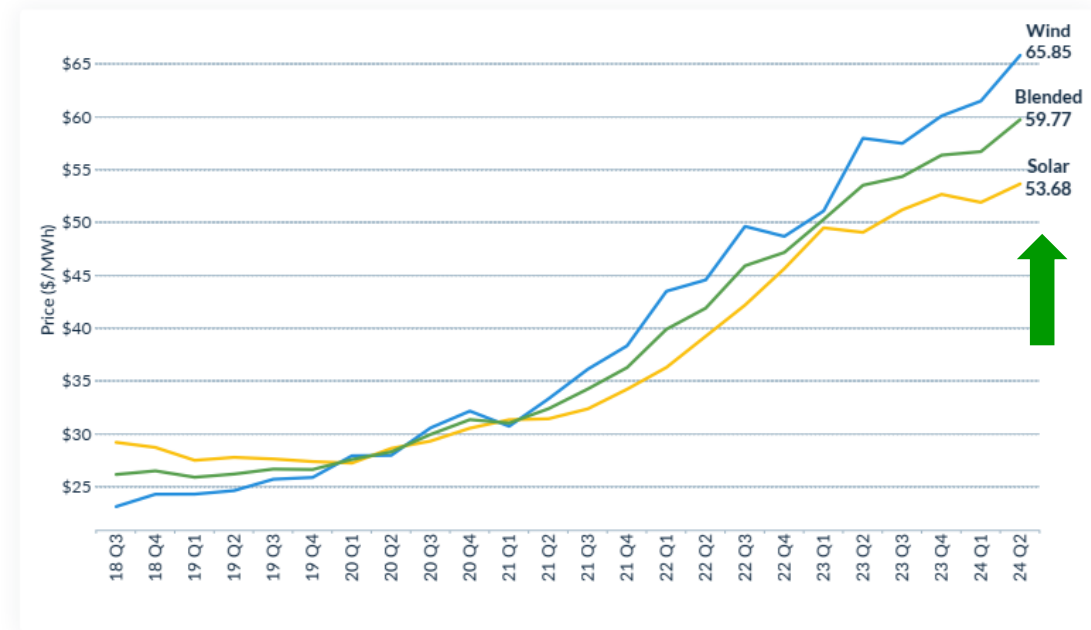
➔ Material inputs **~70% cost** solar module, battery



## Power Purchase Agreement (PPA) Pricing

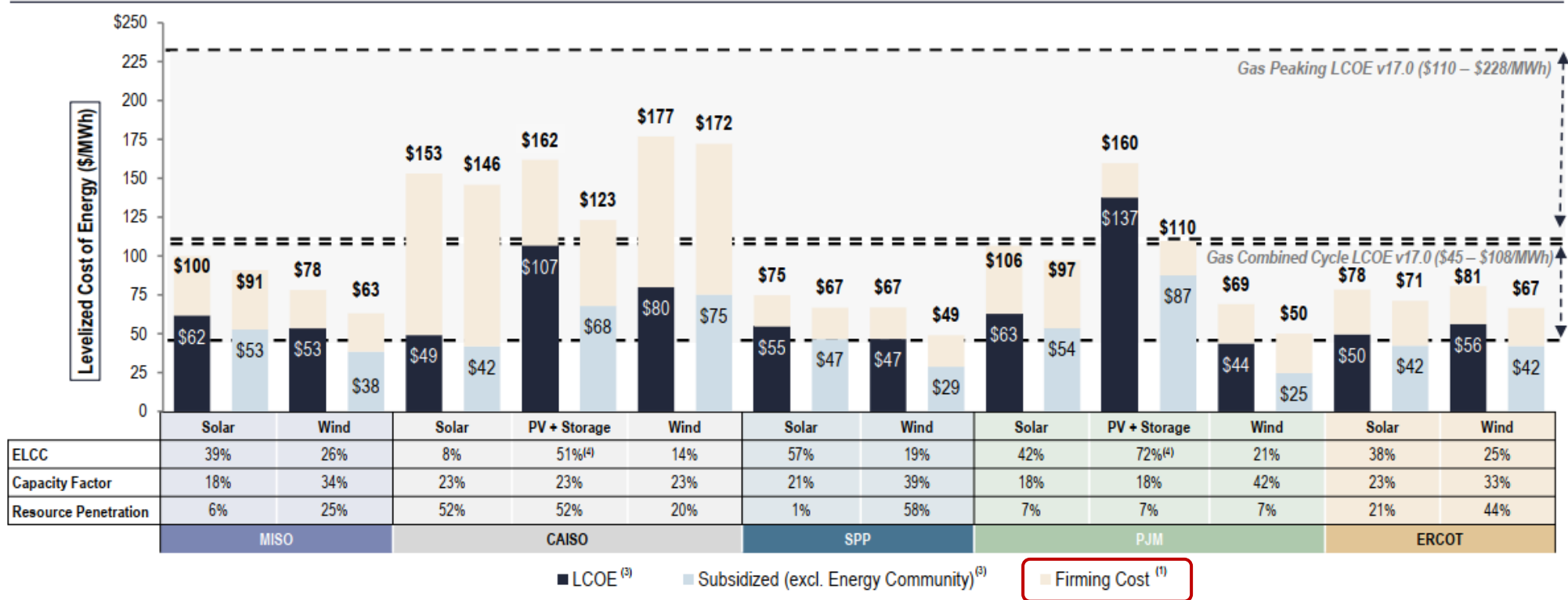
Q3 2018 TO Q2 2024

Market-Averaged Continental Index



# “Cheap” Wind & Solar is *Untrue*

LCOE Including Levelized Firming Cost (\$/MWh)<sup>(3)</sup>



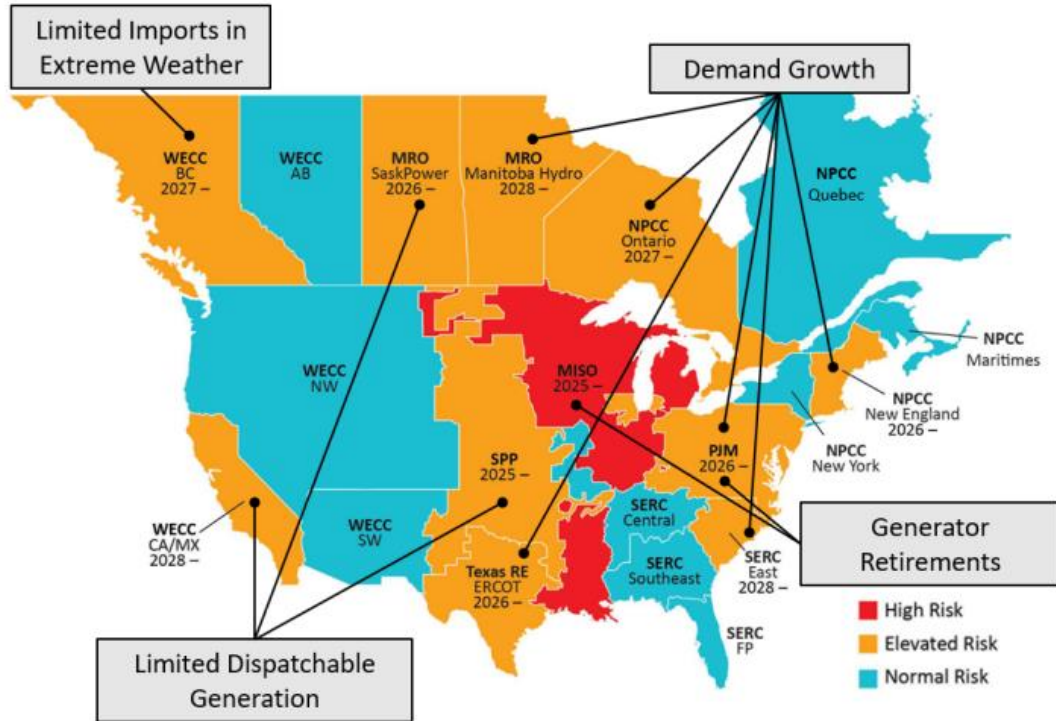
	Solar	Wind	Solar	PV + Storage	Wind	Solar	Wind	Solar	PV + Storage	Wind	Solar	Wind
ELCC	39%	26%	8%	51% <sup>(4)</sup>	14%	57%	19%	42%	72% <sup>(4)</sup>	21%	38%	25%
Capacity Factor	18%	34%	23%	23%	23%	21%	39%	18%	18%	42%	23%	33%
Resource Penetration	6%	25%	52%	52%	20%	1%	58%	7%	7%	7%	21%	44%

Source: Lazard and Roland Berger estimates and publicly available information.

Note: Total LCOE, including firming cost, does not represent the cost of building a 24/7 firm resource on a single project site, but, instead, the LCOE of a renewable resource and the additional costs required to achieve the resource adequacy requirement in the relevant reliability region based on the net cost of new entry (“Net CONE”). ISO ELCC data as of April 2024.

- (1) Firming costs reflect the additional capacity needed to supplement the net capacity of the renewable resource (nameplate capacity \* (1 – ELCC)) and the Net CONE of a new firm resource (capital and operating costs, less expected market revenues). Net CONE is assessed and published by grid operators for each regional market. Grid operators use a natural gas peaker as the assumed new resource in MISO (\$8.22/kW-mo), SPP (\$8.56/kW-mo) and PJM (\$10.20/kW-mo). In CAISO, the assumed new resource is a 4-hour lithium-ion battery storage system (\$18.92/kW-mo). For the PV + Storage cases in CAISO and PJM, assumed storage configuration is 50% of PV MW and 4-hour duration.
- (2) ELCC is an indicator of the incremental reliability contribution of a given resource to the electricity grid based on its contribution to meeting peak electricity demand. For example, a 1 MW wind resource with a 15% ELCC provides 0.15 MW of capacity contribution and would need to be supplemented by 0.85 MW of additional firm capacity in order to represent the addition of 1 MW of firm system capacity.
- (3) Reflects the average of the high and low of Lazard’s LCOE v17.0 for each technology using the regional capacity factor, as indicated, to demonstrate the regional differences in project costs.
- (4) For PV + Storage cases, the effective ELCC value is represented. CAISO and PJM assess ELCC values separately for the PV and storage components of a system. Storage ELCC value is provided only for the capacity that can be charged directly by the accompanying resource up to the energy required for a 4-hour discharge during peak load. Any capacity available in excess of the 4-hour maximum discharge is attributed to the system at the solar ELCC. ELCC values for storage range from 90% to 95% for CAISO and PJM.

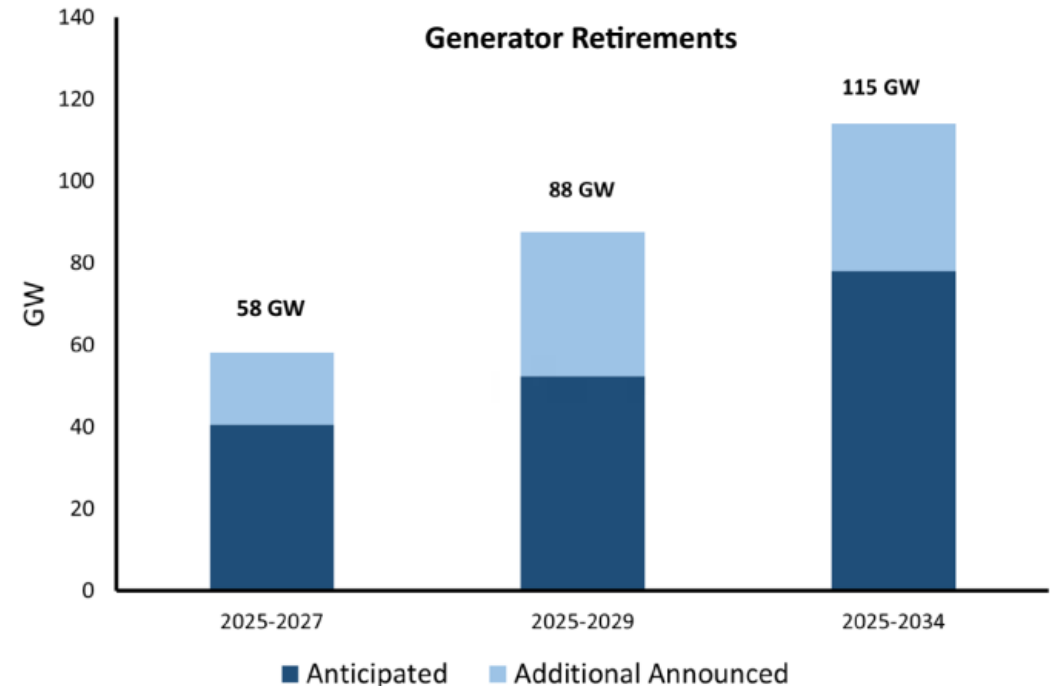
**Resource Adequacy Risk Map**  
(including risk drivers and years when shortfalls begin)



***There really is no "Normal Risk"***

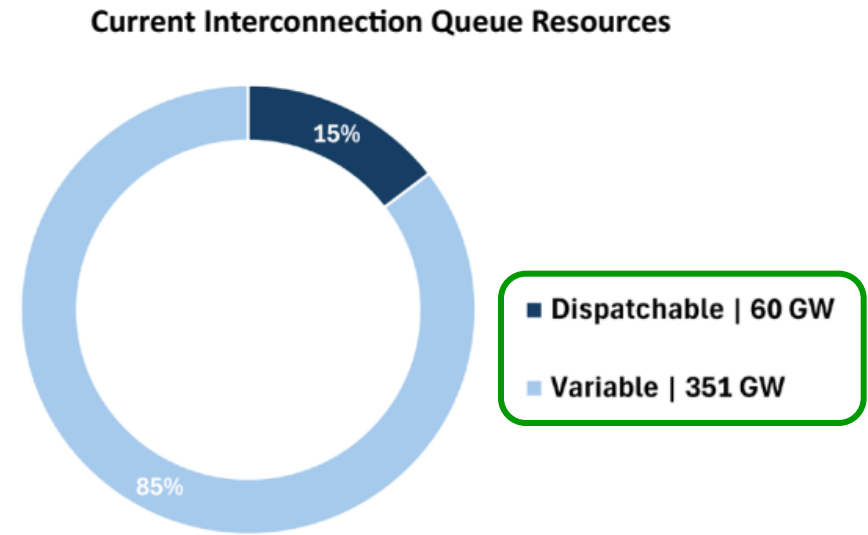
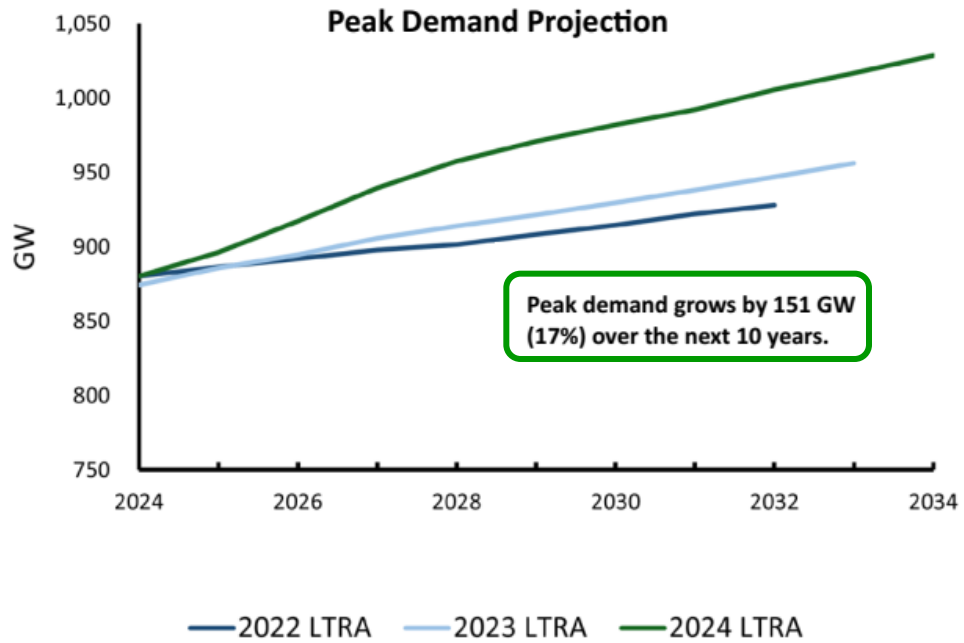


**Accelerating Retirements:** Resource needs to meet escalating demand growth are threatened by the current pace of generator retirements.



**Escalating Demand Growth:** Peak demand and energy forecasts have jumped and are at their highest levels in decades.

**Declining Dispatchable Resources:** Replacement resources projected over the next decade are more weather dependent and lack key reliability attributes.





The pace of change is increasing the risks to reliability across North America. The supply of electricity is **not growing fast** enough to keep up with demand growth. What was once a simple problem of supply and demand has become complicated by rapid change and **increasing variability**. Unless we prioritize reliability as the resource mix evolves and becomes more variable, we are at risk for serious and more frequent disruptions. The West must **move quickly and more decisively** to ensure resource adequacy over the next decade.

## Risks to Planned Resource Additions



### Supply Chain Disruptions

[Supply chain issues](#) that surfaced during the pandemic in 2020 continue to affect the industry, particularly the construction of new projects and the interconnection of new generating resources. A recent [survey](#) found that supply chain issues remain a significant problem in 2024.



### Interconnection Queue

The interconnection queue nationwide grew more than 30% in 2023 and has increased eightfold in the [last decade](#). The planned additions over the next 10 years will exacerbate this issue, although [FERC Order 2023](#) calls for reforms to reduce the backlog and address uncertainty in the interconnection process.



### Siting Delays

There has been increasing resistance to building new energy facilities, particularly wind, solar, and battery projects. These projects have encountered opposition in at least 45 states, according to a recent [report](#) that found that local opposition to new energy facilities is widespread and growing.



### Increased Costs

[Increased costs](#) of materials for new wind and solar construction, transmission expansion, and replacement of plant equipment have caused project delays and maintenance deferrals. The [rise](#) in interest rates in recent years has also substantially increased the cost of capital for all energy projects.

***Hydropower Insulates Benton PUD Customers from an Increasingly De-Stabilized Northwest Power Grid . . . For Now***

# QUESTIONS?

